



THE BOARD of SUPERVISORS

First District



**Gloria
Molina**

Second District



**Yvonne
Brathwaite
Burke**

Third District



**Zev
Yaroslavsky**

Fourth District



**Don
Knabe**

Fifth District



**Michael D.
Antonovich**

**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



Adobe Acrobat Reader 5.0

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

1. Click the Find button (**Binoculars**), or choose Edit > Find.
2. Enter the text to find in the text box.
3. Select search options if necessary:
 - Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.
 - Match Case finds only words that contain exactly the same capitalization you enter in the box.
 - Find Backwards starts the search from the current page and goes backwards through the document.
4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word:

Do one of the following:

Choose Edit > Find Again

Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: *If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.*

To select and copy it to the clipboard:

1. Select the text tool **T**, and do one of the following:

To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command.

2. Choose Edit > Copy to copy the selected text to the clipboard.
3. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **[REPORT OF ACTION TAKEN IN CLOSED SESSION ON**
2 **FEBRUARY 3, 2004, BEGINS ON PAGE 148.]**

3
4
5 [GAVEL]

6
7 **SUP. KNABE, CHAIR:** ASK EVERYONE TO PLEASE STAND, WE WILL BEGIN
8 THE MEETING. OUR INVOCATION WILL BE LED BY MONSIGNOR MICHAEL
9 KILLEEN, SAINT ELIZABETH ANN SETON CHURCH IN ROWLAND HEIGHTS,
10 AND THE PLEDGE OF ALLEGIANCE WILL BE LED BY OUR DIRECTOR,
11 JOSEPH SMITH, DEPARTMENT OF MILITARY AND VETERANS AFFAIRS.
12 MONSIGNOR?

13
14 **MONSIGNOR MICHAEL F. KILLEEN:** HEAVENLY FATHER, IN YOUR DIVINE
15 PROVIDENCE, YOU HAVE ENTRUSTED TO EACH ONE OF US GIFTS AND
16 _____ TO BE USED FOR THE UPBUILDING OF YOUR PEOPLE. IN A
17 SPECIAL WAY WE THANK YOU TODAY FOR THOSE WHO HAVE BEEN ELECTED
18 TO GUIDE THE DESTINIES OF OUR COUNTY UNDER THE PATRONAGE OF
19 THE ANGELS. MAY YOUR HOLY SPIRIT GIVE THEM THE STRENGTH TO
20 MAKE WISE AND COURAGEOUS, PRUDENT DECISIONS, ALWAYS IN ACCORD
21 WITH YOUR DIVINE WILL. GIVE THEM LIGHT AND STRENGTH. MAY THEY
22 KNOW YOUR WILL AND LIVE IT RIGHTLY. GRANT THEM WISDOM AND
23 UNDERSTANDING. SUPPORT THEM BY YOUR POWER. HELP THEM TO UPHOLD
24 THE LIGHTS OF OTHERS, TO ACT PRUDENTLY, IMPARTIALLY AND WITH
25 INTEGRITY. MAY ALL THEIR DECISIONS BE PLEASING TO YOU AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MERIT THE REWARD PROMISED TO FAITHFUL SERVANTS. WE THANK YOU
2 AND WE PRAISE YOU. AMEN.

3

4 **SUP. KNABE, CHAIR:** AMEN.

5

6 **JOSEPH SMITH:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR HEART AND
7 JOIN ME IN THE PLEDGE OF ALLEGIANCE TO OUR FLAG. [PLEDGE OF
8 ALLEGIANCE]

9

10 **SUP. KNABE, CHAIR:** MONSIGNOR? IT'S MY PLEASURE TO PRESENT A
11 CERTIFICATE OF APPRECIATION TO MONSIGNOR KILLEEN. RESPONDING
12 TO THE MANY REQUESTS FROM THE CATHOLIC PEOPLE IN ROWLAND
13 HEIGHTS WHO ARE WITHOUT THEIR OWN PARISH, THE ARCHDIOCESE OF
14 LOS ANGELES FOUNDED SAINT ELIZABETH ANNE SETON CHURCH AND, FOR
15 THE PAST 22 YEARS, MONSIGNOR KILLEEN HAS BEEN THE FIRST AND
16 ONLY PASTOR AT SAINT ELIZABETH ANNE. HE HAS OVERSEEN THE
17 EXPANSION OF BOTH THE CHURCH TO ACCOMMODATE MORE PARISHIONERS
18 AND ITS RELIGIOUS EDUCATION AND PASTORAL CENTERS AS WELL AS
19 ADMINISTERING TO THE NEEDS OF THE COMMUNITY. MONSIGNOR
20 KILLEEN, ON BEHALF OF MYSELF AND MY COLLEAGUES HERE AT THE
21 BOARD, WE WANT TO PRESENT TO YOU THIS CERTIFICATE OF
22 APPRECIATION IN THANKING YOU FOR TAKING THE TIME BUT ALSO JUST
23 PERSONALLY, FROM MY STANDPOINT, ALL THAT YOU DO ON BEHALF OF
24 THE ROWLAND HEIGHTS COMMUNITY. [APPLAUSE]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** ALL RIGHT. WE'RE GOING TO DO THE AGENDA. WE
2 WILL PROCEED WITH THE AGENDA.

3

4 **CLERK VARONA-LUKENS:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE
5 BOARD. WE'LL BEGIN ON PAGE 6. AGENDA FOR THE MEETING OF THE
6 REGIONAL PARK AND OPEN SPACE DISTRICT, ITEM 1-P, HOLD FOR A
7 MEMBER OF THE PUBLIC. BOARD OF SUPERVISORS, ITEMS 1 THROUGH
8 15, ON ITEM NUMBER 2, HOLD FOR SUPERVISOR YAROSLAVSKY AND A
9 MEMBER OF THE PUBLIC. ON ITEM NUMBER 3, HOLD FOR SUPERVISOR
10 MOLINA, AND SUPERVISOR YAROSLAVSKY REQUESTS A ONE-WEEK
11 CONTINUANCE ON THIS ITEM. AND ALSO A MEMBER OF THE PUBLIC
12 REQUESTS A HOLD.

13

14 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA, DO YOU...

15

16 **SUP. MOLINA:** NO PROBLEM.

17

18 **SUP. KNABE, CHAIR:** OKAY. WE'LL MOVE, SO ORDERED, CONTINUED FOR
19 ONE WEEK.

20

21 **CLERK VARONA-LUKENS:** ON ITEM NUMBER 4, HOLD FOR A MEMBER OF
22 THE PUBLIC. ON ITEM NUMBER 5, HOLD FOR A MEMBER OF THE PUBLIC.
23 ITEM NUMBER 7, HOLD FOR A MEMBER OF THE PUBLIC. ITEM NUMBER 9,
24 HOLD FOR A MEMBER OF THE PUBLIC. ITEMS NUMBER 10 AND 11, HOLD
25 FOR A MEMBER OF THE PUBLIC. ITEM NUMBER 13 AND 14 AND 15, HOLD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOR A MEMBER OF THE PUBLIC. THE REST ARE BEFORE YOU, SO THAT'S
2 ITEM 1, 6, 8.

3

4 **SUP. KNABE, CHAIR:** I'M NOT SURE YOU SAID 8 -- OH, 8. OKAY.

5

6 **CLERK VARONA-LUKENS:** AND 8. THOSE ITEMS ARE BEFORE YOU.

7

8 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY
9 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** AND 12 -- AND 12 IS BEFORE YOU, I'M
12 SORRY.

13

14 **SUP. KNABE, CHAIR:** RIGHT. I MOVED THE ITEM. THAT HAS BEEN
15 MOVED AND SECONDED.

16

17 **CLERK VARONA-LUKENS:** THANK YOU. ADMINISTRATIVE OFFICER, ITEM
18 16, HOLD FOR A MEMBER OF THE PUBLIC. CHIEF INFORMATION
19 OFFICER, ITEM 17, HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM
20 NUMBER 18, CHILDREN AND FAMILY SERVICES, SUPERVISOR ANTONOVICH
21 REQUESTS A ONE-WEEK CONTINUANCE. SUPERVISOR YAROSLAVSKY AND A
22 MEMBER OF THE PUBLIC REQUEST THE ITEM BE HELD.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** THERE'S NO PROBLEM CONTINUING NUMBER 18 ONE
2 WEEK, ZEV? SUPERVISOR ANTONOVICH REQUESTED A ONE-WEEK
3 CONTINUANCE. OKAY. SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** CHILDREN'S PLANNING COUNCIL, HOLD FOR
6 SUPERVISOR YAROSLAVSKY AND A MEMBER OF THE PUBLIC. ITEM NUMBER
7 19. COUNTY COUNCIL, ITEM 20, HOLD FOR A MEMBER OF THE PUBLIC.
8 FISH AND GAME COMMISSION, ITEM 21 IS BEFORE YOU.

9

10 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
11 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEM 22, HOLD FOR A
14 MEMBER OF THE PUBLIC. PARKS AND RECREATION, ITEMS 23 AND 24,
15 HOLD FOR A MEMBER OF THE PUBLIC. PUBLIC SOCIAL SERVICES, ITEMS
16 25 AND 26 -- AS NOTED ON THE GREEN SHEET, ON ITEM 26, THE
17 DIRECTOR REQUESTS THAT THE ITEM BE CONTINUED ONE WEEK.

18

19 **SUP. KNABE, CHAIR:** SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** ITEM 25 IS BEFORE YOU.

22

23 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, THE CHAIR WILL
24 SECOND. WITHOUT OBJECTION, SO ORDERED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** PUBLIC WORKS. ON ITEM 20 -- PUBLIC WORKS,
2 ITEMS 27 THROUGH 48. ON ITEM NUMBER 27, HOLD FOR A MEMBER OF
3 THE PUBLIC. ON 29, 30, 31, AND 32, HOLD FOR A MEMBER OF THE
4 PUBLIC. ON ITEM 35 AND 36, 37, 38, 39, 40, 42, 45, 47, HOLD
5 FOR A MEMBER OF THE PUBLIC. THE REST ARE BEFORE YOU. THE REST
6 WOULD BE ITEM 28, 33, 34, 41, 43, 44, 46, AND 48 ARE BEFORE
7 YOU.

8

9 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
10 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 49 THROUGH 53. ON ITEM 49,
13 50, 51, 53, HOLD FOR A MEMBER OF THE PUBLIC, AND THE REST ARE
14 BEFORE YOU.

15

16 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
17 BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEMS 54 AND
20 55. ON ITEM 55, HOLD FOR A MEMBER OF THE PUBLIC. ITEM 54 IS
21 BEFORE YOU.

22

23 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY
24 SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 56
2 AND 57. ON ITEM NUMBER 56, THE COUNTY COUNSEL REQUESTS A TWO-
3 WEEK CONTINUANCE. 57 IS BEFORE YOU.

4

5 **SUP. KNABE, CHAIR:** ITEM 56, SO ORDERED, CONTINUED FOR TWO
6 WEEKS. ITEM 57, MOVED BY SUPERVISOR BURKE, CHAIR WILL SECOND.
7 WITHOUT OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 58 AND
10 59, AND I'LL READ THE SHORT TITLE INTO THE RECORD, 58, "AN
11 ORDINANCE AMENDING TITLE 2, ADMINISTRATION OF THE LOS ANGELES
12 COUNTY CODE BY MAKING MINOR CHANGES TO PROVIDE CLARITY AND
13 CONSISTENCY TO CHAPTER 2.202 REGARDING DETERMINATIONS OF
14 CONTRACTOR NON-RESPONSIBILITY AND CONTRACTOR DEBARMENT". ON
15 ITEM 59, "AN ORDINANCE AMENDING TITLE 6, SALARIES OF THE LOS
16 ANGELES COUNTY CODE, SPECIFICALLY 6.20.080, OTHER LEAVES OF
17 ABSENCE BY RENAMING SUBSECTION K, WAR ON TERRORISM, AND BY
18 PERMITTING COMPENSATION AS PROVIDED IN THE SUBSECTION TO ANY
19 EMPLOYEE CALLED INTO ACTIVE DUTY". AND WE HAVE A REQUEST FROM
20 THE MEMBER OF THE PUBLIC TO HOLD THOSE ITEMS.

21

22 **SUP. KNABE, CHAIR:** WHAT, HOLD 58 AND 59?

23

24 **CLERK VARONA-LUKENS:** YES, MR. CHAIRMAN. SEPARATE MATTER, ITEM
25 60, IS THE TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ADOPT RESOLUTION AUTHORIZING THE LEASING OF EQUIPMENT AND THE
2 ISSUANCE OF LOS ANGELES COUNTY CAPITAL ASSET LEASING
3 CORPORATION LEASE REVENUE BONDS IN AN AMOUNT NOT TO EXCEED \$16
4 MILLION, AND THE EXECUTION OF RELATED FINANCING DOCUMENTS AND
5 OTHER MATTERS RELATED THERETO. AND WE HAVE A REQUEST FROM THE
6 PUBLIC TO HOLD THAT. MISCELLANEOUS: ADDITIONS TO THE AGENDA
7 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
8 OFFICER, WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF
9 THE MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
10 ITEM 61-A, HOLD FOR SUPERVISORS ANTONOVICH AND KNABE AND
11 OTHERS. ON ITEM 61-B, THE SECOND PARAGRAPH OF SUPERVISOR
12 ANTONOVICH'S MOTION IS REVISED TO READ, "THE INTERSECTION OF
13 ROCK CANYON ROAD AND HASKELL CANYON ROAD APPEARS TO NEED
14 ADDITIONAL TRAFFIC CONTROL DEVICES." AND THAT ITEM IS BEFORE
15 YOU.

16

17 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY
18 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** ON ITEM 61-C, HOLD FOR A MEMBER OF THE
21 PUBLIC. ON ITEM 61-D, HOLD FOR A MEMBER OF THE PUBLIC. 61-E IS
22 BEFORE YOU.

23

24 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, THE CHAIR
25 WILL SECOND. WITHOUT OBJECTION, SO ORDERED.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** 61-F, HOLD FOR A MEMBER OF THE PUBLIC.
3 61-G, HOLD FOR A MEMBER OF THE PUBLIC. 61-H IS BEFORE YOU.

4

5 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, THE CHAIR WILL
6 SECOND. WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** 61-I, HOLD FOR A MEMBER OF THE PUBLIC.
9 THAT COMPLETES THE READING OF THE AGENDA. BOARD OF
10 SUPERVISORS' SPECIAL ITEMS BEGINS WITH SUPERVISORIAL DISTRICT
11 NO. 5.

12

13 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, DID WE HOLD ITEM 19? WAS THAT
14 HELD, OR WAS THAT -- IT'S BEING HELD? OKAY, THANK YOU.

15

16 **SUP. KNABE, CHAIR:** YES. BEFORE WE BEGIN WITH OUR NORMAL
17 PRESENTATIONS, I'M GOING TO CALL ON SUPERVISOR MOLINA. SHE HAS
18 A SPECIAL PRESENTATION.

19

20 **SUP. MOLINA:** THANK YOU, MR. CHAIRMAN. I'M DOING THIS JOINTLY.
21 I WANT TO -- I'M JOINED HERE THIS MORNING BY THE MCCOURT
22 FAMILY. THEY ARE THE VERY PROUD OWNERS OF OUR LOS ANGELES
23 DODGERS. I WANT TO WELCOME THEM. WOULD YOU GIVE THEM A GREAT
24 APPLAUSE? WE'RE VERY PROUD THAT THEY'VE JOINED US HERE TODAY.
25 [APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** AS WE ALL KNOW, LAST WEEK, FRANK AND JAMIE TOOK
3 FULL OWNERSHIP OF THE LOS ANGELES DODGERS AND, OF COURSE,
4 WE'RE LOOKING FORWARD TO HAVING A GREAT RELATIONSHIP WITH THIS
5 FAMILY AS WE'VE HAD WITH THE DODGERS IN THE PAST. WE'RE ALL
6 VERY PROUD. I WORE MY DODGER BLUE. WE HAVE OUR DODGER BLUE
7 CURTAIN BACK HERE AND WE LOOK FORWARD TO HAVING NOT ONLY A
8 GREAT RELATIONSHIP IN THE COMMUNITY BUT, MORE IMPORTANTLY, TO
9 HAVE A GREAT AND WINNING DODGER TEAM. WE ARE GREAT FANS, ALL
10 OF US, AND WE WANTED TO PRESENT TO YOU A LITTLE CERTIFICATE OF
11 WELCOME AND WE ALSO WANTED TO WELCOME YOU TO THE L.A. COUNTY
12 FAMILY. WE HAVE ONE OF OUR T-SHIRTS AND ONE OF OUR HATS. WE
13 WERE TALKING TO THE FAMILY EARLIER AND WE WERE TALKING ABOUT
14 HOW LARGE OUR COUNTY WAS AND ALL THE DEPARTMENTS AND ALL THE
15 THINGS THAT WE DO AND WE'RE VERY PLEASED THAT THEY'RE GOING TO
16 BE MOVING INTO OUR COMMUNITY, INTEGRATING THEM AS PART OF THE
17 COMMUNITY AND, OF COURSE, BEING AN IMPORTANT PART OF THIS LOS
18 ANGELES COUNTY. SO ON BEHALF OF ALL OF OUR FANS IN ALL OF L.A.
19 COUNTY, WE WELCOME BOTH OF YOU. WE LOOK FORWARD TO A LONG AND
20 LASTING RELATIONSHIP. CONGRATULATIONS TO ALL OF YOU, ON BEHALF
21 OF THE BOARD OF SUPERVISORS, CONGRATULATIONS. [APPLAUSE]

22

23 **SUP. KNABE, CHAIR:** WE HAD A NICE OPPORTUNITY TO VISIT WITH
24 THEM AND THEIR SPIRIT OF FAMILY IS, I THINK, GOING TO TELL THE
25 STORY HERE, NOT ONLY THE SUCCESS OF THE LOS ANGELES DODGERS IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE COMPETITIVE NATURE BUT AS A COMMUNITY MEMBER AS WELL. THE
2 ONLY THING THAT DISTURBED ME WAS MR. MCCOURT TURNED ME DOWN
3 WHEN I TRIED TO TRADE YAROSLAVSKY AND TWO FUTURE DRAFT CHOICES
4 FOR A LEFT-HANDED POWER HITTER. [LAUGHTER]

5

6 **SUP. YAROSLAVSKY:** HE'S SMART.

7

8 **MR. MCCOURT:** MR. CHAIRMAN, SUPERVISOR MOLINA AND THE OTHER
9 BOARD MEMBERS, THANK YOU VERY, VERY MUCH FOR HAVING US HERE
10 TODAY. TO BE TRUTHFUL WITH YOU ALL, JAMIE AND I ARE REALLY
11 QUITE OVERWHELMED. WE REALLY HAD HEARD ABOUT HOW WELCOMING THE
12 LOS ANGELES COMMUNITY WAS BUT, UNTIL WE ARRIVED HERE AND WERE
13 EMBRACED BY THIS COMMUNITY, WE REALLY TRULY COULDN'T DESCRIBE
14 THE FEELING, BUT NOW WE CAN. AND YOU ALL HAVE EMBRACED NOT
15 ONLY MYSELF, BUT MY WIFE AND OUR FOUR BOYS, AND, FOR THAT, I
16 AM TRULY, TRULY GRATEFUL. YOU KNOW, THE CHAIRMAN MENTIONED
17 FAMILY, AND I THINK THAT'S ONE OF THE HALLMARKS OF OUR TENURE,
18 THAT AND COMMUNITY. WE'RE BLESSED WITH A WONDERFUL FAMILY.
19 WE'RE JUST SO PRIVILEGED TO BE PART NOW OF THE DODGER FAMILY,
20 AND I WANT TO ASSURE YOU THAT FAMILY OWNERSHIP IS BACK WITH
21 THE LOS ANGELES DODGERS. AND I THINK MOST OF YOU KNOW WHAT
22 THAT MEANS BUT, TO ME, IT MEANS WE HAVE A HEART AND A SOUL
23 AGAIN AND WE'RE GOING TO WORK VERY, VERY HARD TO REACH OUT TO
24 THE ENTIRE COMMUNITY OF LOS ANGELES, REENERGIZE THAT
25 RELATIONSHIP AND REDEFINE WHAT THE DODGERS MEAN TO THIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMUNITY. SO I WANT TO SAY THANK YOU VERY MUCH FOR RECEIVING
2 US SO WARMLY. WE LOOK FORWARD TO GETTING TO KNOW YOU ALL WELL
3 AND WE'LL SEE YOU AT DODGER STADIUM. THANK YOU. [APPLAUSE]

4

5 **MRS. MCCOURT:** HI TO ALL OF YOU. I JUST WANTED TO ECHO MY
6 HUSBAND'S SENTIMENTS CONCERNING THE WARMTH AND THE HOSPITALITY
7 THAT YOU'VE ALL SHOWN US SINCE WE'VE ARRIVED IN L.A. WE KNOW
8 HOW IMPORTANT THE DODGER FRANCHISE IS TO ALL OF YOU SINCE
9 MOVING HERE IN 1958, AND I JUST WANT TO SAY THAT, NOT ONLY
10 WILL WE CONTINUE TO STRESS COMMUNITY INVOLVEMENT AND
11 LEADERSHIP, BUT I THINK WE'RE GOING TO PLACE ADDED EMPHASIS ON
12 THE DODGER DREAM FOUNDATION, THE FIELDS, COMMUNITY
13 INVOLVEMENT, AND RAISE THE LEVEL OF ASSISTANCE FOR CHARITABLE
14 INVOLVEMENT, EDUCATION, AND OTHER COMMUNITY ACTIVITIES. WE'RE
15 ECSTATIC TO BE HERE. WE WANT YOU TO REST ASSURED THAT YOUR
16 JEWEL IS IN GOOD HANDS. THIS IS OUR HOME NOW AND WE LOOK
17 FORWARD TO MAKING IT A BETTER PLACE FOR ALL OF US TO LIVE,
18 WORK, AND PLAY. THANK YOU VERY MUCH. [APPLAUSE]

19

20 **SUP. KNABE, CHAIR:** SUPERVISOR ANTONOVICH?

21

22 **SUP. ANTONOVICH:** MR. CHAIRMAN, THIS IS THE WEEK THAT ONE OF
23 THE GREAT AMERICANS IS CELEBRATING HIS 93RD BIRTHDAY BUT HE
24 CANNOT BE WITH US HERE TODAY BECAUSE OF ILLNESS BUT WE HAVE
25 HIS SON WHO IS WITH US WHO WILL ACCEPT THIS PROCLAMATION ON



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEHALF OF THE LOS ANGELES COUNTY BOARD OF SUPERVISORS. THE
2 GENTLEMAN I'M TALKING ABOUT IS THE FORMER GOVERNOR AND
3 PRESIDENT OF THE UNITED STATES, RONALD REAGAN. I HAD THE
4 OPPORTUNITY OF MEETING RONALD REAGAN BEFORE HE BECAME GOVERNOR
5 AND BECAME OUR NEXT PRESIDENT AND HAD THE OPPORTUNITY OF
6 SERVING WITH HIM WHEN I WAS IN THE STATE LEGISLATURE AND THEN
7 SERVING ON PRESIDENTIAL COMMISSIONS WHEN HE WAS IN THE WHITE
8 HOUSE THAT DEALT WITH ISSUES DEALING WITH INTERNATIONAL
9 RELATIONS AND ALSO DOMESTIC POLICIES. RONALD REAGAN WAS A
10 UNIQUE INDIVIDUAL. HE PROVIDED OPTIMISM AND HOPE, NOT ONLY TO
11 THE UNITED STATES BUT THROUGHOUT THE WORLD, TO THE PEOPLE. HE
12 PROVIDED THE LEADERSHIP WHICH LED TO THE COLLAPSE OF THE
13 BERLIN WALL, PAVED THE WAY FOR THE DISMANTLING OF THE SOVIET
14 UNION. AND TODAY, IN EASTERN EUROPE, TODAY WE HAVE THE ABILITY
15 OF PEOPLE TO HAVE THE OPPORTUNITY TO WORSHIP GOD IN PEACE AND
16 TO ELECT THEIR REPRESENTATIVES. AS HIS HEALTH DECLINED, HE
17 SHARED WITH HIS FELLOW AMERICANS THE NEWS OF HIS ILLNESS AND
18 HE HELPED WITH INCREASING AWARENESS AND FINANCIAL SUPPORT FOR
19 THE ALZHEIMER'S RESEARCH. BUT, BACK IN 1981, WHEN I BECAME A
20 NEW SUPERVISOR FOR THE COUNTY OF LOS ANGELES, HIS ASSISTANTS
21 ALLOWED US TO DO SOMETHING THAT THE PREVIOUS ADMINISTRATIONS
22 HAD INDICATED COULD NOT BE DONE AT THE HALL OF ADMINISTRATION,
23 AND THAT WAS THE REBUILDING OF OLIVE VIEW HOSPITAL IN THE SAN
24 FERNANDO VALLEY, IN SYLMAR. HE HAD A VERY SPECIAL RELATIONSHIP
25 WITH THAT HOSPITAL BECAUSE HIS MOTHER, NELLY, WAS A VOLUNTEER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AT THAT HOSPITAL WHEN RONALD REAGAN WAS JUST ENTERING THE
2 MOTION PICTURE INDUSTRY. AND, BECAUSE OF HER COMMITMENT TO
3 VOLUNTEERISM, TODAY AT THE OLIVE VIEW HOSPITAL, WE HAVE A
4 NELLY REAGAN AWARD WHICH IS PRESENTED EACH YEAR TO A COMMUNITY
5 LEADER IN THE SAN FERNANDO VALLEY. AND RONALD REAGAN, IN ONE
6 OF HIS LAST PUBLIC APPEARANCES WITH NANCY AND HIS FAMILY,
7 APPEARED AT OLIVE VIEW HOSPITAL TO ESTABLISH THE NELLY REAGAN
8 PROGRAM AND TO INSTALL THE GREAT COMMISSION OF HER PHOTOGRAPH,
9 WHICH IS AN OIL PAINTING WHICH HANGS IN THE HALLWAY OF OLIVE
10 VIEW HOSPITAL TODAY. SO RONALD REAGAN, EVEN THOUGH HE WENT TO
11 WASHINGTON, NEVER FORGOT HIS TOUCH AND COMMITMENT TO LOS
12 ANGELES COUNTY AND TO OUR STATE AND WE APPRECIATED HIS
13 LEADERSHIP, AND TODAY WE'RE PROUD TO HAVE HIS FAMILY
14 REPRESENTED BY MICHAEL REAGAN TO ACCEPT THIS PROCLAMATION. SO
15 WE WISH YOUR DAD A VERY HAPPY BLESSED 93RD. [APPLAUSE]

16

17 **MICHAEL REAGAN:** THANK YOU VERY MUCH, MR. SUPERVISOR, MAYOR,
18 BOARD OF SUPERVISORS, THANK YOU SO MUCH FOR THIS HONOR YOU'VE
19 BESTOWED ONCE AGAIN ON MY FATHER ON THE DAY OF HIS 93RD
20 BIRTHDAY COMING UP ON THIS FRIDAY, FEBRUARY 6TH. YOU MENTIONED
21 MY GRANDMOTHER, NELL. THIS LAST YEAR, WE HONORED JOHNNY WOODEN
22 FROM UCLA GOT THE NELL REAGAN AWARD. I COULD JUST TELL YOU
23 THAT, YOU KNOW, ALZHEIMER'S DISEASE AFFECTS FOUR TO SIX
24 MILLION PEOPLE EACH AND EVERY YEAR, MILLIONS OF BABY BOOMERS
25 ARE NOW COMING OF AGE WHERE THEY, TOO, COULD GET THIS TERRIBLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DISEASE THAT MY FATHER HAS. THAT'S WHY I WORK WITH THE JOHN
2 DOUGLAS FRENCH ALZHEIMER'S FOUNDATION CHAIRED BY ART
3 LINKLETTER AND WORK WITH THE ALZHEIMER'S FOUNDATION TO TRY AND
4 FIND A CURE FOR THIS TERRIBLE, TERRIBLE, DEBILITATING DISEASE.
5 I JUST THANK YOU SO MUCH. MAYBE I CAN LEAVE YOU WITH THIS. I
6 WAS UP SEEING MY DAD THE OTHER DAY AND HIS COLOR WAS GOOD, HE
7 STILL NEEDS A HAIRCUT. HE IS BED-RIDDEN SINCE HIS HIP WAS
8 BROKEN A COUPLE OF YEARS AGO BUT, AS I WAS TALKING TO NANCY,
9 SHE HAD JOY IN HER HEART AND JOY IN HER FACE. SHE HAD GONE TO
10 LUNCH WITH SOME FRIENDS IN BEVERLY HILLS AND SHE HAD COME OUT
11 OF A RESTAURANT AND, AS SHE WALKED OUT OF THE RESTAURANT, SHE
12 SAYS THERE WERE THESE YOUNG KIDS, ABOUT 30 YEARS OLD, SITTING
13 AT THIS TABLE AND THEY RECOGNIZED WHEN I CAME UP AND CAME OUT
14 AND AS I CAME OUT, SHE SAID, THEY APPLAUDED, GAVE ME A THUMBS
15 UP, AND SAID, "RONNIE ROCKS." SO LET ME JUST SAY TO THE BOARD
16 OF SUPERVISORS AND YOU, MICHAEL, THAT RONNIE ROCKS! THANK YOU
17 VERY MUCH. [APPLAUSE]

18

19 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE SIX-WEEK OLD SHEPHERD
20 MIX NAMED BOWSER, A LITTLE BOY, THAT WE'RE LOOKING TO FIND A
21 HOME FOR. AND I'D SAY -- I HAVE A PROGRAM WHERE WE GO OUT TO
22 THE VARIOUS CONVALESCENT HOSPITALS IN MY SUPERVISORIAL
23 DISTRICT, WE WERE IN THE SAN CLARITA LAST WEDNESDAY AND WE HAD
24 LITTLE BOWSER'S RELATIVES AND A FEW OTHER LITTLE TERRIERS AND,
25 AT THAT HOSPITAL, WE HAD SIX OF THEM ADOPTED BY THE STAFF OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT CONVALESCENT HOSPITAL IN THE SANTA CLARITA VALLEY. SO,
2 AGAIN, IF ANYBODY'S LOOKING ON TELEVISION, YOU CAN CALL (562)
3 728-4644 OR IN THE AUDIENCE, LITTLE BOWSER, AND HE ALSO COMES
4 WITH A LITTLE HANDKERCHIEF THAT MATCHES, COLOR COORDINATED,
5 AND BOWSER WOULD MAKE A FINE LITTLE FRIEND FOR YOU, YOUR
6 FAMILY, YOUR LOVED ONE, OR YOUR NEIGHBOR.

7

8 **SUP. YAROSLAVSKY:** I THINK BISHOP BLAKE IS COVETING THAT DOG. [
9 LAUGHTER]

10

11 **SUP. YAROSLAVSKY:** I SEE THE LOOK ON YOUR FACE.

12

13 **SUP. ANTONOVICH:** HE KNOWS ENVY AND COVETING IS NOT PART OF THE
14 TEN COMMANDMENTS BUT DESIRING AND A WISH IS, SO HE HAS A GREAT
15 WISH IF THAT IS HIS DESIRE. ANYWAY, SO THIS IS LITTLE BOWSER,
16 IF ANYONE WOULD LIKE HIM.

17

18 **SUP. KNABE, CHAIR:** SUPERVISOR BURKE?

19

20 **SUP. BURKE:** WELL, IT IS MY PLEASURE TODAY TO PRESENT BISHOP
21 CHARLES BLAKE, IF HE WOULD COME FORWARD, AND WITH HIS WIFE.
22 AND HIS FAMILY. HE HAS HIS WHOLE FAMILY HERE. WE WANT TO ASK
23 THEM ALL TO COME FORWARD. [APPLAUSE]

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WHILE THEY'RE COMING FORWARD, I'D LIKE TO JUST SAY
2 A FEW THINGS ABOUT BISHOP BLAKE, BISHOP CHARLES BLAKE. HE
3 BECAME AN ORDAINED MINISTER IN 1962, RECEIVED HIS MASTER'S OF
4 DIVINITY FROM INTERDENOMINATIONAL THEOLOGICAL CENTER AND HAS
5 SINCE BECOME INTERNATIONALLY RENOWNED AS ONE OF THE MOST
6 PROFOUND INTELLECTUAL MINDS IN THE UNITED STATES. HE HAS
7 COMMITTED HIMSELF TO MINISTERING TO THE WHOLE BODY: SPIRIT,
8 MIND, AND BODY, AT WEST ANGELES CHURCH OF GOD IN CHRIST, ONE
9 OF THE LARGEST AFRICAN-AMERICAN CHURCHES IN THE WESTERN UNITED
10 STATES, WHERE HE HAS BEEN PASTOR FOR 35 YEARS. DURING HIS
11 LEADERSHIP, THE CHURCH HAS GROWN FROM 50 MEMBERS IN 1969 TO A
12 MEMBERSHIP OF 24,000 TODAY. IT IS ONE OF THE FASTEST GROWING
13 CONGREGATIONS IN THE WORLD. WEST ANGELES, WHICH HAS ANNUAL
14 REVENUE OF MORE THAN \$15 MILLION, IS A SIGNIFICANT STIMULUS TO
15 THE ECONOMY OF SOUTH LOS ANGELES. MORE THAN 175 PEOPLE ARE
16 EMPLOYED THERE, MORE THAN 1,000 VOLUNTEERS SERVE THE
17 CONGREGATION AND COMMUNITY THROUGH 80 SPECIALIZED MINISTRIES,
18 PROGRAMS, AND SUPPORT GROUPS. I KNOW THAT MANY OF THE PEOPLE
19 HERE HAVE SEEN THE HANDS OF PRAISE, CHILDREN FROM THE SCHOOL
20 WHO DO, IN SIGN LANGUAGE, THEY EXPRESS PRAISE AND THEY HAVE
21 APPEARED ON MORE THAN THREE OR FOUR OCCASIONS AT EVENTS THAT
22 WE HAVE HAD. AND BISHOP BLAKE, ALONG WITH HIS CO-CHAIRS, MAGIC
23 JOHNSON AND DENZEL WASHINGTON, SUPERVISE THE WEST ANGELES
24 CATHEDRAL FUND. THIS IS A 50-MILLION-DOLLAR BUILDING PROJECT
25 ESTIMATED TO HAVE AN ECONOMIC IMPACT OF \$100 MILLION ON THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMUNITY OF SOUTH LOS ANGELES. AND, YOU KNOW, I SAID THAT ONE
2 OF THE THINGS I WAS GOING TO DO TODAY WAS TO EMPHASIZE ALL THE
3 COMMUNITY DEVELOPMENT, HOUSING, AND ALL OF THOSE PROGRAMS AND
4 THEIR MEMBERS HERE OF HIS C.D.C. I WOULD LIKE TO ASK THEM TO
5 STAND. THESE ARE THE PEOPLE THAT DIRECT THE HOUSING AND
6 COMMUNITY DEVELOPMENT PROGRAM, AND THEY DO A GREAT JOB OF IT.
7 [LAUGHTER]

8

9 **SUP. BURKE:** BUT BISHOP BLAKE HAS SERVED AS A MEMBER OF
10 NUMEROUS EXECUTIVE COMMITTEES AND BOARDS OF DIRECTORS OF SUCH
11 ORGANIZATIONS AS THE INTERDENOMINATIONAL THEOLOGICAL SEMINARY,
12 ORAL ROBERTS UNIVERSITY, THE INTERNATIONAL CHARISMATIC BIBLE
13 MINISTRIES, THE PENTECOSTAL WORLD CONFERENCE AND THE LOS
14 ANGELES ECUMENICAL CONGRESS. THE WEST ANGELES COMMUNITY
15 HONORING BISHOP BLAKE WITH ITS UNITY, MAN OF THE YEAR AWARD.
16 THEY'RE HONORING HIM THERE. I'M PLEASED AND PROUD TO PROCLAIM
17 THURSDAY, FEBRUARY 5, 2004, AS BISHOP CHARLES E. BLAKE DAY
18 THROUGHOUT THE COUNTY OF LOS ANGELES IN RECOGNITION OF HIS
19 OUTSTANDING SERVICE TO THE PEOPLE OF THE COUNTY. [APPLAUSE]

20

21 **SUP. BURKE:** BISHOP BLAKE, IF YOU'D SAY A WORD AND INTRODUCE
22 YOUR FAMILY HERE.

23

24 **BISHOP BLAKE:** THANK YOU SO MUCH, SUPERVISOR BURKE, AND TO ALL
25 OF THE SUPERVISORS, THANK YOU FOR THE GREAT WORK THAT YOU DO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOR OUR COUNTY AND FOR OUR AREA. THIS IS A GREAT HONOR THAT I
2 RECEIVE AND I RECEIVE IT IN RELATIONSHIP TO MANY, MANY OTHER
3 INDIVIDUALS. MY WIFE, MAE, IS WITH ME. [APPLAUSE]

4

5 **BISHOP BLAKE:** AND MY THREE CHILDREN: LARRY, CHUCK, AND KIM,
6 AND MY GRANDSONS, JARED AND JOSEPH, ARE ALSO HERE. [APPLAUSE
7]

8

9 **BISHOP BLAKE:** YOU MENTIONED THE STAFF OF THE C.D.C. AND
10 CERTAINLY WE ARE VERY THANKFUL FOR THEIR PRESENCE. OTHER
11 MEMBERS OF OUR STAFF AND OF OUR CONGREGATION HAVE ALSO COME
12 ALONG TO BE WITH ME, ALONG WITH SOME FRIENDS, AND SO I WANT TO
13 EXPRESS MY GRATITUDE TO ALL OF THEM FOR THEIR PRESENCE ALSO.
14 SUPERVISOR YAROSLAVSKY, I WASN'T COVETING THAT LITTLE PUPPY, I
15 WAS JUST AFRAID THAT SOME MEMBER OF MY FAMILY MIGHT DO SO,
16 BECAUSE IT USUALLY IS MY RESPONSIBILITY TO REMOVE THE POO AND
17 GIVE THE PET SHAMPOOS AND TO DO ALL THAT KIND OF STUFF, AND I
18 JUST KNEW I WAS IN TROUBLE IF THEY GOT EXCESSIVELY ATTACHED.
19 BUT LAST MONTH, 35 YEARS AGO, I CAME TO THE CITY OF LOS
20 ANGELES ON THE SECOND SUNDAY IN JANUARY TO A SMALL CHURCH WITH
21 50 MEMBERS AND A BUDGET OF \$12,000 FOR THE YEAR. THOSE WERE
22 SOME TOUGH DAYS BUT LOS ANGELES HAS BEEN SO GOOD TO US AND
23 WE'RE SO PROUD TO BE A PART OF LOS ANGELES COUNTY AND OF THE
24 LOS ANGELES AREA. OUR C.D.C. IS RESPONSIBLE FOR ABOUT 400
25 UNITS OF HOUSING IN OUR CITY AND OUR OTHER 80 MINISTRIES FROM



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OUR CHURCH ARE DEEPLY INVOLVED IN THE LIFE OF LOS ANGELES. I'M
2 PROUD TO RECEIVE THIS HONOR. THANK YOU SO VERY, VERY MUCH. [
3 APPLAUSE]

4

5 **SUP. KNABE, CHAIR:** I'D LIKE TO CALL UP SOME REPRESENTATIVES
6 FROM THE AMERICAN HEART ASSOCIATION, SOME MEMBERS OF THE BOARD
7 OF DIRECTORS, DAVID ROSS AND STEVEN GALLEGOS, WHO IS DIRECTOR
8 OF PUBLIC ADVOCACY. DISEASES OF THE HEART ARE THE NATION'S
9 LEADING CAUSE OF DEATH. CARDIOVASCULAR DISEASES ARE THE
10 LEADING CAUSE OF DEATH AMONG WOMEN IN CALIFORNIA AND THE
11 COUNTY OF LOS ANGELES. HEART ATTACK, STROKE, AND OTHER
12 CARDIOVASCULAR DISEASES CLAIM THE LIVES OF MORE THAN HALF A
13 MILLION WOMEN EACH YEAR. THIS IS MORE THAN THE NEXT SEVEN
14 CAUSES OF DEATH COMBINED AND NEARLY TWICE AS MANY AS ALL FORMS
15 OF CANCER, INCLUDING BREAST CANCER. THE AMERICAN HEART
16 ASSOCIATION IS ENCOURAGING ALL WOMEN TO PAY ATTENTION TO
17 REDUCING THE RISKS OF HEART DISEASE AND, ON FRIDAY, FEBRUARY
18 6TH, THEY WILL LAUNCH A NEW CAMPAIGN CALLED "WEAR RED FOR
19 WOMEN DAY." SO, ON BEHALF OF THE BOARD OF SUPERVISORS, I'D
20 LIKE TO PRESENT THIS SCROLL IN RECOGNITION OF THAT DAY AND
21 ENCOURAGE ALL WOMEN THROUGHOUT LOS ANGELES COUNTY AND ALL
22 MEMBERS OF OUR COUNTY FAMILY TO GO RED FOR WOMEN. [APPLAUSE]

23

24 **DAVID ROSS:** THANK YOU, SUPERVISOR KNABE. I'D LIKE TO BREAK
25 WITH TRADITION A LITTLE BIT JUST TO START OFF AND ASK YOU,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUPERVISOR KNABE, IF YOU WOULD WEAR THIS CUTE RED DRESS JUST
2 FOR A SHORT TIME TO REMIND EVERYONE WHO COMES IN CONTACT WITH
3 YOU HOW IMPORTANT IT IS TO GO RED. SUPERVISOR KNABE MENTIONED
4 MOST OF THE IMPORTANT FACTS. IT'S CRITICAL, I THINK, FOR
5 PARTICULARLY WOMEN AND THE MEN WHO LOVE THEM TO RECOGNIZE
6 THAT, UNTIL 2000, MEN WERE THE LEADING CANDIDATES FOR HEART
7 DISEASE AND STROKE BUT, IN 2000, FOR THE FIRST TIME IN THE
8 HISTORY OF THIS COUNTRY, WOMEN SURPASSED MEN AS VICTIMS OF
9 THIS TERRIBLE DISEASE. AND SO THE HEART ASSOCIATION HAS BEGUN
10 A THREE-YEAR CAMPAIGN. IT BEGINS THIS FRIDAY, THE 6TH, TO MAKE
11 WOMEN AWARE AND, JUST AS IMPORTANTLY, THEIR PHYSICIANS AWARE
12 OF THE NEED TO BE COGNIZANT, TO HAVE THE PREVENTATIVE MEASURES
13 FOR HEART DISEASE AND STROKE AND FIGHT THIS BATTLE ALONGSIDE
14 THE HEART ASSOCIATION. SO I WANT TO THANK THE BOARD OF
15 SUPERVISORS FOR HELPING US WITH THIS INITIATIVE BY GIVING US
16 THIS RECOGNITION. THANKS VERY MUCH. [APPLAUSE]

17

18 **SUP. KNABE, CHAIR:** WE'LL BEGIN THE AGENDA. I'M GOING TO CALL
19 MR. HOLLOWAY UP. HE HELD 1-P, 4, 5, 7, 9, 10, 11, 13, 14, 15,
20 16, 17, 19, 20, 22, 23, 24, 27, 29, 30, 31, 32, 35, 36, 37,
21 38, 39, 40, 42, 45, 47, 49, 50, 51, 53, 55, 58, 59, 60, 61-A,
22 61-C, 61-D, 61-F AND 61-G AND 61-I.

23

24 **MERRITT HOLLOWAY:** GOOD MORNING TO ALL OF YOU. GOOD MORNING AND
25 THANK YOU FOR ALLOWING ME TO SPEAK. I'D JUST LIKE TO SAY THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THERE'S SO MUCH STUFF THAT'S WRONG WITH THE COUNTY. AND I WANT
2 TO APOLOGIZE. LAST WEEK I SAID I WAS GOING TO BE, YOU KNOW,
3 NICE. I'M GOING TO BE NICE. I MEAN, I'M NOT GOING TO TRY TO
4 BE, LIKE, NOT NICE, BUT SOME OF THE STUFF THAT YOU'RE DOING IS
5 JUST SO INCOMPETENT AND SO EGREGIOUS THAT IT'S HARD TO SAY
6 YOU'RE DOING A GOOD JOB, LIKE ESPECIALLY, LIKE, ITEM NUMBER
7 21. NO MONEY GIVEAWAYS TO THE STAKEHOLDERS FOR THIS BIG HORN
8 SHEEP RESTORATION STRATEGY. I MEAN, COME ON! GIVE US A BREAK!
9 WE NEED TO FIX MARTIN LUTHER KING AND ALL THE OTHER STUFF AND
10 YOU GUYS ARE TALKING ABOUT GIVING AWAY \$13,000 FOR SOME PEOPLE
11 TO DO A SHEEP STRATEGY. I MEAN, THAT'S ABSURD. OKAY? BUT
12 ANYWAY, NO BONDS ON 3, NO FEE WAIVERS, 18, 15, 18, 37, 38. NO
13 INDEPENDENT JUDGMENT OF COUNTY AND EVERYTHING MUST CONFORM TO
14 C.E.Q.A. 1623, 24, 29, 33, 35, 36, 37, 38, 45, 47. INVASION OF
15 PRIVACY NUMBER 17 AND 15. READ FOR THE RECORDS, MRS. LUKENS,
16 THAT'S ITEM NUMBER, I THINK, 58 AND 59, AND THEN ALSO WORK
17 WITHIN THE EXISTING GUIDELINES, 22 AND 54. 1-P, PUBLIC DEMANDS
18 COUNTY EXCESS FUNDS OF \$190,000 TO BE USED FOR MARTIN LUTHER
19 KING AND ALSO ZEV YAROSLAVSKY -- PLEASE, YOU GUYS, LOOK, HE'S
20 UP ON THE BOARD AND HE'S SUPPOSED TO BE...

21

22 **SUP. KNABE, CHAIR:** JUST ADDRESS YOUR ISSUE.

23

24 **MERRITT HOLLOWAY:** HE'S OUT OF ORDER.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** NO, YOU'RE OUT OF ORDER. I'M GOING TO CALL
2 YOU OUT OF ORDER.

3

4 **MERRITT HOLLOWAY:** OKAY, YOU'RE INTERRUPTING MY THREE MINUTES.

5

6 **SUP. KNABE, CHAIR:** I AM NOT INTERRUPTING. I AM TELLING YOU, I
7 WILL RULE YOU OUT OF ORDER.

8

9 **MERRITT HOLLOWAY:** WELL, HE'S OUT OF ORDER. HE'S OUT OF ORDER
10 AND HE'S INTERRUPTING MY THREE MINUTES. YOU KNOW, WE'RE HERE
11 TO TRY TO ADDRESS YOU GUYS. ALSO TO...

12

13 **SUP. KNABE, CHAIR:** THEN ADDRESS IT.

14

15 **MERRITT HOLLOWAY:** YOU KNOW, ALSO, TO-- WE DEMAND THAT YOU CURE
16 AND CORRECT THESE VIOLATIONS. PUBLIC BE ALLOWED TO SPEAK TO
17 PUBLIC COMMENT AT ANY AND ALL REGULAR AND SPECIAL MEETINGS.
18 PUBLIC COMMENTING HELD BEFORE SET MATTERS AND IN THE FIRST
19 PART OF THE MEETING THAT WHEN THE PUBLIC OBJECTS TO ITEMS, YOU
20 WAIT ONE WEEK BEFORE APPROVING. ALSO THAT THE PUBLIC VIEW MR.
21 BAXTER'S FIRE EXTINGUISHER TURBO JET VIDEO PROGRAM. AND
22 SUPERVISOR MOLINA, LAST WEEK ON THE BOARD OF SUPERVISORS, YOU
23 HAD THE NERVE TO SIT HERE TALKING ABOUT HOW YOU -- HOW MR.
24 BAXTER AND THIS AND THAT AND HOW YOU'RE DOING SUCH A GOOD --
25 YOU'VE NEVER EVEN LOOKED AT HIS STUFF. WE HAVE NEVER SEEN THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VIDEO. NOT ONLY THAT, SUPERVISOR ANTONOVICH, WE NEED YOU TO
2 STOP WITH THE SLAVERY ADOPTIONS BEFORE THE BOARD OF
3 SUPERVISORS TELEVISED MEETING. ALSO I WANT TO THANK YOU AND
4 ALSO TO YOU, TOO, SUPERVISOR YAROSLAVSKY FOR YOUR "NO" VOTE
5 LAST WEEK. I WANT TO THANK YOU GUYS FOR GIVING THE PUBLIC THE
6 OPPORTUNITY TO SPEAK. ALSO, TOO, THE PARKING FEE WAIVERS FOR
7 ALL PUBLIC -- FOR ALL MEMBERS OF THE PUBLIC DOING OFFICIAL
8 BUSINESS AND THAT ALL PARKING BE FREE AT ALL COURTHOUSES AND
9 TO THE PUBLIC AND THAT ELECTED OFFICIALS IN OFFICE OR RETIRED
10 FOUND GUILTY OF CRIMINAL ACTIVITY, AND THAT ESPECIALLY
11 INCLUDES YOU GUYS, TO BE PROSECUTED TO THE FULLEST EXTENT OF
12 THE LAW AND THAT YOUR ENRICHMENT DURING THE TERMS OF OFFICE BE
13 CONFISCATED. OKAY, NOW, THAT HONDA DONATE TO PARKING COUNTIES
14 AND YOUTH AND THAT'S WITH YOU, BURKE, AND ALSO WE WANT TO
15 PROCLAIM -- THE PUBLIC DEMANDS THAT SOLUTIONS OUTSIDE THE BOX
16 BE USED FOR THE CORRECTIVE ACTION PLAN IN NUMBER 11 AND
17 ALSO...

18

19 **SUP. KNABE, CHAIR:** OKAY, YOUR TIME'S UP.

20

21 **MERRITT HOLLOWAY:** ...MARTIN LUTHER KING AND THE PUBLIC OBJECTS
22 TO ALL OF THE ITEMS THAT...

23

24 **SUP. KNABE, CHAIR:** YOUR TIME IS UP. THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MERRITT HOLLOWAY:** OKAY, AND PLEASE FIND...

2

3 **SUP. KNABE, CHAIR:** SUPERVISOR ANTONOVICH MOVES FOR APPROVAL OF
4 1-P, 4, 5, 7, 10, 11, 13, 14, 15, 16, 17, 20, 22, 23, 24, 29,
5 30, 31, 32, 35, 36, 37, 38, 39, 40, 42, 45, 47, 49, 50, 51,
6 53, 55, 58, 59, 60, 61-C, 61-G, AND 61-I. SECONDED BY
7 SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED. SUPERVISOR
8 ANTONOVICH?

9

10 **SUP. ANTONOVICH:** MR. CHAIRMAN, LET ME FIRST CLEAN UP THIS
11 WATER THAT JUST SPILLED. [NULL] MR. CHAIRMAN, MEMBERS, I
12 WOULD LIKE TO FIRST THAT WE MOVE OUR ADJOURNMENT TODAY IN
13 MEMORY OF ORRIN K. "BILL" EARL, JR., LONG-TIME PASADENA
14 RESIDENT WHO PASSED AWAY AT THE AGE OF 94 ON JANUARY 20TH. IN
15 1933, HE HAD FOUNDED THE O.K. EARL BUILDERS IN PASADENA WHICH
16 WAS LATER NAMED THE O.K. EARL CORPORATION, DESIGN BUILD
17 GENERAL BUILDING CONTRACTOR, WHICH PERFORMED WORK THROUGHOUT
18 THE STATE OF CALIFORNIA. HE RETIRED AS ITS CHAIRMAN IN 1985.
19 HE HAD SERVED IN THE NAVY DURING WORLD WAR II ACHIEVING THE
20 RANK OF LIEUTENANT COMMANDER. HE WAS ACTIVE IN MANY
21 ORGANIZATIONS, INCLUDING THE PASADENA CHAMBER OF COMMERCE, THE
22 LOS ANGELES CHAMBER OF COMMERCE, STANFORD ASSOCIATES AND
23 REPUBLICAN ASSOCIATES. HE'S SURVIVED BY HIS BROTHERS AND THREE
24 CHILDREN. HE WAS A REAL INVOLVED INDIVIDUAL IN THE COMMUNITY
25 WHO DID A SUPERB JOB AND MANY OF HIS BUILDINGS WERE OF HIGH,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HIGH QUALITY DESIGN AND WAS A REAL INTEGRAL PART OF THE
2 HISTORY OF PASADENA. ANOTHER INDIVIDUAL WHO HAD SUCH A
3 REMARKABLE IMPACT ON LOS ANGELES COUNTY AND HE WAS ONE OF MY
4 HEROES WHEN I WAS A BOY GROWING UP AND THAT WAS ELROY "CRAZY
5 LEGS" HIRSCH, WHO PLAYED FOOTBALL WITH THE LOS ANGELES RAMS
6 AND ALSO HAD A LITTLE MOVIE CAREER. HE PASSED AWAY AT THE AGE
7 OF 80...

8

9 **SUP. KNABE, CHAIR:** I WOULD LIKE TO BE INCLUDED ON THAT AS
10 WELL.

11

12 **SUP. ANTONOVICH:** ...ON JANUARY 28TH. HE PLAYED HALFBACK AND
13 RECEIVER FOR THE RAMS FROM 1949 TO 1957 AND WAS ONE OF THE
14 MOST IMPORTANT PLAYERS ON THEIR ONLY N.F.L. CHAMPIONSHIP TEAM
15 IN 1951. HIS NICKNAME, "CRAZY LEGS," BECAME ONE OF THE MOST
16 FAMILIAR NAMES IN SPORTS. HE WAS LATER GENERAL MANAGER BETWEEN
17 1960 TO '69 OF THE RAMS BEFORE LEAVING TO BECOME ATHLETIC
18 DIRECTOR AT THE UNIVERSITY OF WISCONSIN, WHERE HE -- AND HE IS
19 SURVIVED BY HIS WIFE, RUTH, AND THEIR TWO CHILDREN. HE HAD THE
20 OPPORTUNITY OF COMING TO THE ROSE BOWL WHEN WE WERE INVOLVED
21 WITH THE BIG 10, AND JUST A REAL OUTSTANDING PERSON. ALSO IN
22 MEMORY OF THE HONORABLE HARRY HUPP, WHO WAS A U.S. DISTRICT
23 COURT JUDGE, AND WAS A MEMBER -- PASSED AWAY ON JANUARY 27TH
24 AT THE AGE OF 74. HE HAD SERVED AS A SUPERIOR COURT JUDGE BY
25 APPOINTMENT BY GOVERNOR RONALD REAGAN IN 1972 AND THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PRESIDENT ELEVATED HIM TO THE FEDERAL COURT IN 1984. AND HE'S
2 SURVIVED BY HIS WIFE, PATRICIA, AND THEIR FOUR CHILDREN AND
3 HIS TWO SISTERS. ALSO, WALTER "TIM" LEIMERT, JR., WHO WAS VERY
4 INSTRUMENTAL IN DEVELOPING MANY OF THE COMMERCIAL AND
5 RESIDENTIAL PROJECTS, INCLUDING OUR LITTLE COMMUNITY OF
6 LEIMERT PARK AREA OF LOS ANGELES. HE WAS ALSO THE IN-STADIUM
7 ANNOUNCER FOR THE U.C.L.A. BRUINS FOOTBALL TEAM FOR 38 YEARS
8 AND HE IS SURVIVED BY HIS WIFE, JUDITH, TWO SONS AND TWO
9 STEPSONS. TIMOTHY LING, WHO WAS PRESIDENT AND CHIEF OPERATING
10 OFFICER AT UNOCAL, WAS ALSO INVOLVED WITH THE ARTS HIMSELF AND
11 HIS LOVE OF HOCKEY. HE COACHED HIS ELDEST SON'S HOCKEY TEAM,
12 WAS A MEMBER OF THE ADVISORY BOARD FOR THE UNITED STATES
13 DEPARTMENT OF ENERGY. HE PASSED AWAY ON JANUARY 28TH AT THE
14 AGE OF 46. DR. EARL HAROLD PHILLIPS, PROFESSOR EMERITUS AND
15 PAST CHAIRMAN OF THE HISTORY DEPARTMENT AT CALIFORNIA STATE
16 UNIVERSITY AT LOS ANGELES. ROBIN DENISE PURSLEY- COPELAND FROM
17 THE ANTELOPE VALLEY, WHO IS SURVIVED BY HER DAUGHTER, DIANE.
18 TASKER EDMISTON WHO WAS THE FIRST TREASURER OF THE SOUTHERN
19 CALIFORNIA CHAPTER OF THE NATURE CONSERVANCY AND WAS THE
20 INDIVIDUAL WHO ESTABLISHED THE EDMUND C. JAGER NATURE
21 SANCTUARY NEAR DESERT CENTER DRIVE. DR. BEVERLY GREGORIUS, WHO
22 WAS ONE-TIME CHAIR OF OB/GYN AT THE GLENDALE ADVENTIST MEDICAL
23 CENTER AND ALSO SERVED THERE AS THEIR PROGRAM DIRECTOR. SHE IS
24 SURVIVED BY HER DAUGHTER, WHO IS ALSO A MEDICAL PHYSICIAN.
25 ARDEAN FULLER, LONG-TIME SAN MARINO RESIDENT, ACTIVE IN THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SAN MARINO COMMUNITY CHURCH, WHERE SHE SANG IN THE CHOIR FOR
2 OVER 30 YEARS. ERNEST DREW ROGERS, LONG-TIME ANTELOPE VALLEY
3 RESIDENT WHO WORKED FOR THE UNITED STATES AIR FORCE RESEARCH
4 LABORATORY FOR 40 YEARS AND THEN WAS EMPLOYED BY SVERDRUP
5 TECHNOLOGIES. JOHN NICHOLAS SMALDINO, AN ENTREPRENEUR IN THE
6 SEAFOOD AND POULTRY BUSINESS IN THE LOS FELIZ AREA FOR 25
7 YEARS. PASSED AWAY ON JANUARY 19TH. I WENT TO HIGH SCHOOL WITH
8 HIS CHILDREN AT JOHN MARSHALL MANY, MANY YEARS AGO. HE LEAVES
9 HIS WIFE AND THEIR FIVE CHILDREN. UNITED STATES COMMANDER,
10 RETIRED, LLOYD "PETE" BUCHER, WHO WAS THE CAPTAIN OF THE
11 INTELLIGENCE-GATHERING SHIP, U.S.S. PUEBLO WHEN IT WAS
12 CAPTURED OFF OF NORTH KOREA 1968. HE PASSED AWAY ON JANUARY
13 28TH AT THE AGE OF 76. JERRY DONATONI, WHO PASSED AWAY ON
14 JANUARY 26TH AT 79, WAS ACTIVE IN THE LOS ANGELES COUNTY. HE
15 WAS A VETERAN OF THE ENGINEERING AVIATION BATTALION DURING
16 WORLD WAR II AND HE WORKED AS A LANDSCAPER IN LOS ANGELES
17 COUNTY. SO THOSE ARE MY ADJOURNMENTS, MR. CHAIRMAN.

18

19 **SUP. KNABE, CHAIR:** SO ORDERED.

20

21 **SUP. ANTONOVICH:** I WOULD LIKE TO MAKE THE MOTION IF WE COULD
22 JUST HAVE A REPORT BACK AND WE HAVE A CURRENT PROBLEM, AS WE
23 KNOW, WITH THE COUNTY DEPARTMENT OF PARKS AND RECREATIONS
24 HAVING STREAMLINE THEIR OPERATIONS AT CASTAIC LAKE TO ALLOW
25 THE COUNTY TO CONTINUE OPERATION THROUGHOUT THE FISCAL YEAR.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THESE CHANGES INCLUDED THE ELIMINATION OF SEVERAL LAKE
2 LIFEGUARD POSITIONS. TWO LIFEGUARD POSITIONS WILL CONTINUE TO
3 BE FUNDED TO WORK WITH THE OFFICE OF PUBLIC SAFETY, TO PROVIDE
4 GUIDANCE RELATED TO WATER SAFETY ISSUES AT CASTAIC LAKE. DUE
5 TO THE OVERALL COUNTY BUDGET SHORTFALL, THE DEPARTMENT OF
6 PARKS AND RECREATION FACES FURTHER BUDGETARY REDUCTIONS IN THE
7 FISCAL YEAR 2004/2005 WHICH COULD RESULT IN THE ADDITIONAL
8 ELIMINATION OF LAKE LIFEGUARD POSITIONS WHICH ARE A VITAL
9 COMPONENT OF EMERGENCY SERVICES AT EVERY COUNTY- OPERATED
10 LAKE. THEREFORE, I WOULD LIKE TO DIRECT THE C.A.O., IN
11 CONJUNCTION WITH THE DIRECTOR OF PARKS AND RECREATION, THE
12 FIRE CHIEF, AND THE CHIEF PUBLIC SAFETY OFFICER TO REPORT BACK
13 IN 30 DAYS WITH A FEASIBILITY STUDY OF TRANSFERRING LAKE
14 LIFEGUARDS FROM THE DEPARTMENT OF PARKS AND RECREATION TO
15 EITHER THE FIRE DEPARTMENT OR THE OFFICE OF PUBLIC SAFETY. THE
16 REPORT SHOULD INCLUDE FINANCIAL AND OPERATIONAL IMPACTS THAT
17 COULD RESULT FROM SUCH A TRANSFER. SO I'M JUST ASKING FOR A
18 REPORT BACK IN 30 DAYS, MR. CHAIRMAN.

19

20 **SUP. KNABE, CHAIR:** IS THAT -- OKAY. WE'VE GOT APPROVAL FOR
21 THAT? WE'LL MOVE URGENCY AND SO ORDERED AND THEN THEN MOVED BY
22 SUPERVISOR ANTONOVICH, THE CHAIR WILL SECOND. WITHOUT
23 OBJECTION, SO ORDERED.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** AND ON ITEM NUMBER 2, SUPERVISOR YAROSLAVSKY
2 HAS AN AMENDMENT, WHICH I WILL SECOND.

3

4 **SUP. YAROSLAVSKY:** WHICH ITEM? YES. MR. CHAIRMAN, I WOULD JUST
5 MOVE AS AN AMENDMENT THAT -- TO FURTHER ENCOURAGE AND SUPPORT
6 COUNTY EMPLOYEES SERVING AS POLL WORKERS, THE REGISTRAR
7 RECORDER COUNTY CLERK SHOULD PROMOTE ALL AVAILABLE OPTIONS FOR
8 FLEXIBLE SCHEDULING. I THEREFORE MOVE THAT, FOR THE MARCH
9 ELECTION AND THEREAFTER, THE REGISTRAR RECORDER COUNTY CLERK
10 REINFORCE THE AVAILABILITY FOR ALL COUNTY WORKERS WORKING A
11 SPLIT SHIFT, ACCORDING TO ESTABLISHED GUIDELINES. AND I
12 FURTHER MOVE THAT, FOR IMPLEMENTATION IN THE NOVEMBER ELECTION
13 AND THEREAFTER, THE REGISTRAR RECORDER DEVELOP ANOTHER OPTION
14 FOR M.A.P. EMPLOYEES TO SERVE AS PRECINCT COORDINATORS,
15 RESPONSIBLE ONLY FOR THE MOST CRITICAL PERIODS OF OPENING AND
16 CLOSING POLLING PLACES.

17

18 **SUP. KNABE, CHAIR:** OKAY. WE HAVE -- BEFORE WE -- THE
19 AMENDMENT. ITEM NUMBER 2. PETER BAXTER?

20

21 **PETER BAXTER:** MR. CHAIR, MEMBERS OF YOUR HONORABLE BOARD, MR.
22 JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND I
23 LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS
24 AGENDA ITEM SEEKS TO RECRUIT COUNTY DEPARTMENT HEADS AND
25 STAFFS FOR SERVICE IN CONDUCTING THE PENDING ELECTIONS,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INCLUDING ELECTIONS FOR PRESIDENT OF THE UNITED STATES.
2 DEPARTMENT HEADS AND MANY MEMBERS OF THEIR STAFFS HOLD
3 ACADEMIC AND PROFESSIONAL DEGREES, MANY ADVANCED DEGREES, AS
4 WELL AS MEMBERSHIPS IN PROFESSIONAL ORGANIZATIONS AS, FOR
5 EXAMPLE, THE STATE BAR OF CALIFORNIA. THE CONDUCT OF THE
6 PRESIDENTIAL ELECTION IS IDENTIFIED, BROADLY SPEAKING, WITH
7 ELECTIONS FOR REPRESENTATIVES IN CONGRESS, GOVERNORS, MAYORS,
8 AND COUNTY SUPERVISORS. SUCH OFFICES ARE FILLED BY VOTERS
9 IDENTIFYING A CANDIDATE AS BEING HIS OR HER CHOICE ON THE
10 BALLOT. THAT DOES NOT HAPPEN IN A PRESIDENTIAL ELECTION.
11 VOTING FOR PRESIDENT IS DIFFERENT FROM VOTING FOR EVERY OTHER
12 OFFICE, ALTHOUGH IT IS CONSCIOUSLY REPRESENTED TO BE HIGHLY
13 SIMILAR TO ELECTING OTHER OFFICERS. THAT DIFFERENCE IS NOT
14 FULLY DISCLOSED TO THE VOTER IN THE INFORMATIONAL BOOKLET
15 GIVING INSTRUCTIONS FOR VOTING. AN OVER-THE-COUNTER COLD
16 REMEDY IS SOLD WITH A PRECISE DISCLOSURE OF ITS CONTENTS WITH
17 WARNINGS IN ITS USE. NO SIMILAR DETAILED DISCLOSURE APPEARS TO
18 WARN THE VOTER ABOUT TO CAST THE BALLOT IN THE PRESIDENTIAL
19 ELECTION. THE DEPARTMENT HEAD, WHO IS A PHYSICIAN OR A LAWYER,
20 THE STAFF MEMBER WHO IS A PHYSICIAN OR A LAWYER IS UNABLE TO
21 SHED HIS OR HER PROFESSIONAL STANDARDS OF ETHICAL CONDUCT IN
22 ASSISTING AS AN OFFICIAL POLL WORKER. A MINIMUM OF ETHICAL
23 CONSIDERATIONS MUST INCLUDE FULL DISCLOSURE TO THE VOTER OF
24 THE ELECTORAL COLLEGE IN THE SAME MANNER AS THERE IS FULL
25 DISCLOSURE OR AT LEAST THERE IS -- THERE IS DISCLOSURE ON A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BOTTLE OF ASPIRIN, ALL OF WHICH IS RESPECTFULLY SUBMITTED. I

2 THANK YOU, MR. CHAIRMAN.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. THANK YOU, MR. BAXTER. THE

5 MOTION IS BEFORE US. AMENDED BY SUPERVISOR YAROSLAVSKY.

6 SUPERVISOR ANTONOVICH SECONDS. WITHOUT OBJECTION, SO ORDERED.

7

8 **SUP. ANTONOVICH:** ITEM NUMBER 19.

9

10 **SUP. YAROSLAVSKY:** I HAVE AN AMENDMENT ALSO, MR. CHAIRMAN.

11

12 **SUP. ANTONOVICH:** 19.

13

14 **SUP. YAROSLAVSKY:** JUST, I'D LIKE TO MOVE THIS AMENDMENT TO

15 ITEM 19. IT'S IMPORTANT THAT THE RECOMMENDATIONS OF THE

16 CHILDREN'S PLANNING COUNCIL RELATED TO HEALTH SERVICES INCLUDE

17 AN OBJECTIVE RELATED TO THE QUALITY ASSURANCE ASSESSMENT OF

18 THE HEALTH STATUS OF CHILDREN. I THEREFORE MOVE THAT THE BOARD

19 APPROVE THE RECOMMENDATIONS PRESENTED BY THE CHILDREN'S

20 PLANNING COUNCIL AND INCLUDE AN ADDITIONAL OBJECTIVE UNDER

21 RECOMMENDATION 3 OF THE HEALTH GOAL TO READ, AND I QUOTE,

22 "DEVELOP A QUALITY ASSURANCE ASSESSMENT PROGRAM WITHIN

23 EXISTING RESOURCES THAT MONITORS KEY INDICATORS OF CHILD

24 HEALTH ON AN ANNUAL BASIS", END QUOTE. THAT'S MY AMENDMENT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** OKAY. ARE THERE ANY OTHER DISCUSSION? OH,
2 WE HAVE SPEAKERS. OKAY. THANK YOU. WARREN WILLIAMS AND YVONNE
3 AUTRY, COME FORWARD, PLEASE. YES, MR. WILLIAMS?

4

5 **WARREN WILLIAMS:** YES. MY NAME IS WARREN WILLIAMS, REPRESENTING
6 THE FOUNDATION IN INSTITUTIONAL ABUSE OF FAMILIES, FATHERS,
7 PARENTS AND CHILDREN THROUGHOUT THE COUNTY OF L.A. THIS ITEM
8 NUMBER 19 SHOULD NOT BE APPROVED AND THE FIRST AND FOREMOST
9 REASON IS THAT THIS COUNTY HAS NOT HAD TOWN HALL MEETINGS AND
10 MEETINGS WITH THE PUBLIC, WITH THE PARENTS, WITH THE EVIDENCE
11 THAT THE GRAND JURY FOUND, WITH THE EVIDENCE THAT TROY
12 ANDERSON REPORTED, THAT HALF THE CHILDREN WERE WRONGLY
13 REMOVED, THIS COUNTY HAS NOT ACTED TO CORRECT THAT. IN THAT,
14 IF HALF THE CHILDREN THAT'S PLACED IN FOSTER CARE SHOULD NEVER
15 HAVE BEEN PLACED THERE, THEN THE FIRST ACT OF BUSINESS SHOULD
16 BE TO RETURN THOSE CHILDREN TO THEIR PARENTS. AND IN THAT THE
17 CONSISTENT PROBLEM GOES ON. THIS PLANNING COUNCIL HAVE NOT
18 ADDRESSED THE ENVIRONMENTAL ISSUES. HERE'S A BOOK CALLED
19 PROBLEMS OF PARENTS BY BENJAMIN SPOCK AND, IN IT, HE TALKS
20 ABOUT RUSSIA, HOW RUSSIA'S METHOD OF RAISING CHILDREN IS MORE
21 EFFECTIVE THAN THAT OF AMERICA. WITH THE LIMITED TIME, I CAN'T
22 GO INTO THE DETAILS, BUT IT WOULD BE BENEFIT FOR YOU TO GET
23 IT. HERE IS A BOOK ABOUT THE EDUCATIONAL REFORM OF YOUNG
24 ADOLESCENTS IN CALIFORNIA PUBLIC SCHOOLS WHERE THE CHILDREN
25 ARE CAUGHT IN THE MIDDLE. ITEM NUMBER 19 TALKS ABOUT ANY TIME



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A CHILD IS TOUCHED BY THE SYSTEM, THAT WE SHOULD MOVE FORWARD
2 TO GET THEM HEALTHCARE AND OTHER THINGS. BUT WHY WE'RE NOT
3 SAYING THE SAME THING OF CHILDREN FROM BEVERLY HILLS AND IN
4 ORANGE COUNTY AND OTHER LOCATIONS? WE'RE TARGETING -- WHAT
5 THIS AGENDA ITEM IDENTIFIES PEOPLE OF COLOR AND WE'RE SAYING,
6 WE'RE GOING TO GIVE THEM CERTAIN TYPE OF TREATMENT WHERE WE
7 CAN MAKE A LOT OF PROFIT OFF OF CONTINUING TO TARGET AND
8 STIGMATIZE THIS POPULATION. THAT, OF COURSE, DOES NOT DEFINE A
9 TRIUMPH OF THE AMERICAN NATION. IT DEFINES A CATASTROPHE. IT
10 DEFINES GUILT, IT DEFINES FLAWS AND WRONGS AND ERRORS OF THIS
11 COUNTRY. THE HARRIED CHILD. IT SPEAKS OF GROWING UP TOO FAST,
12 TOO SOON, WHICH MOST CHILDREN AFFECTED BY THIS SYSTEM, BY THE
13 COMMISSION OF CHILDREN AND FAMILIES, AND BY THE CHILDREN'S
14 PLANNING COUNCIL OF D.C.F.S., ARE FORCED TO GROW UP TOO SOON,
15 TO SURVIVE INSIDE OF THE FOSTER CARE INSTITUTION. FORCED UP TO
16 GROW UP TO MATURE ENOUGH TO TRY TO UNDERSTAND WHAT'S HAPPENING
17 TO THEM WHEN THEIR LIVES HAVE BEEN DESTROYED AND THEY'RE
18 WRONGLY SEPARATED FROM THEIR CHILDREN. AND THEN WE HAVE THE
19 WAR AGAINST PARENTS. MANY OTHER BOOKS ARE WRITTEN ON THESE
20 TYPES OF ISSUES BUT YET WHAT IS BEING DONE WITH THIS DOES NOT
21 PROPOSE, FIRST OF ALL, TO ENSURE THAT THE FAMILY, THE
22 BIOLOGICAL PARENTS, ARE BEING HEARD THAT IT'S NOT HOW MUCH
23 TIME A SOCIAL WORKER PUTS INTO THE LIFE OF THE FAMILY, IT'S
24 THE QUALITY OF TIME. ARE THEY REALLY EXAMINING ALLEGATIONS OR
25 ARE THEY JUST RUSHING IN? WHEN THERE REALLY ARE INJURIES, OR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ARE THEY REALLY IDENTIFYING WHO CAUSED THOSE INJURIES? SO THEY
2 FORCE SOME PARENTS TO BE ON THE DEFENSE AND, ONCE THEY FORCE
3 THEM ON THE DEFENSE, THEN THEY SAY, "YOU DON'T HAVE A VOICE
4 ANY MORE" AND THEN THEY IGNORE THE LEGITIMATE CLAIMS WHEN THE
5 CHILDREN ARE BEING ABUSED BY THE PARENTS THAT THE COUNTY
6 COVERS UP FOR. TO HEAL THE CHILD, TO PROVIDE THE BEST FOR THE
7 CHILD, WE MUST FIRST PROVIDE AND ASSURE THAT THE WHOLE FAMILY
8 IS INVOLVED BUT THIS WHOLE SYSTEM IS STILL DESIGNED TO KEEP
9 THE FATHERS STIGMATIZED AS LESS THAN A PARENT, TO ALLOW FOR
10 CONFLICT OF INTEREST WITH COUNTY COUNSELS, D.C.F.S. AND OTHER
11 ENTITIES. SO, THEREFORE, THIS SHOULD NOT BE APPROVED. I OBJECT
12 TO IT AND I ASK THIS BOARD TO RECONSIDER AND EXAMINE THE TRUE
13 FACTS THAT ARE AVAILABLE TO YOU IN THIS MATTER.

14

15 **SUP. KNABE, CHAIR:** THANK YOU. YVONNE?

16

17 **YVONNE MICHELLE AUTRY:** WELL, I HAVE TO SUPPORT AND CORROBORATE
18 WITH MY COLLEAGUE, WARREN WILLIAMS, WHO STATED -- AND FIRST
19 AND FOREMOST, I WOULD LIKE TO THANK SUPERVISOR ANTONOVICH AND
20 ALSO SUPERVISOR ZEV YAROSLAVSKY JUST FOR SUPPORTING THE RIGHT
21 OF THE PUBLIC TO CONTINUE TO EXERCISE THEIR FREEDOM OF SPEECH
22 AND MAKING SURE THAT THIS GOVERNMENT WILL ALWAYS BE OF THE
23 PEOPLE, BY THE PEOPLE, AND FOR THE PEOPLE, WHICH IS AN IDEAL
24 WHICH I HAVE NOT SEEN IT LIVE UP TO, AT LEAST NOT IN MY 37
25 YEARS, BUT I DO APPRECIATE THESE TWO SUPERVISORS EVEN IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROTECTING OUR RIGHT. THOUGH THEY MIGHT NOT AGREE WITH
2 EVERYTHING WE HAVE TO SAY, THEY HAVE AT LEAST STOOD AND
3 DEMONSTRATED WHAT IT'S SUPPOSED TO BE, THAT AMERICAN IDEAL OF
4 ENSURING THE FREEDOM OF SPEECH AND EQUALITY OF THAT
5 OPPORTUNITY FOR ALL OF US. THANK YOU AGAIN, SUPERVISOR MICHAEL
6 ANTONOVICH AND SUPERVISOR ZEV YAROSLAVSKY. RELATIVE TO ITEM
7 NUMBER 19, I WANTED TO COMMENT ON NUMBER 18 BUT THAT'S
8 CONTINUED. LIKE I SAID, I WANTED TO CORROBORATE WHAT WARREN
9 WILLIAMS SAID, SPECIFICALLY ABOUT HEALTH ISSUES. I HAD A CHILD
10 NATURALLY IN CENTINELA HOSPITAL BECAUSE I REFUSED A C-SECTION,
11 EPIDURALS, PERTUSSIN AND IVS BECAUSE I'M A NATURALIST. MY BABY
12 WAS BORN HEALTHY WITHOUT ANY DISTRESS. I'D LIKE TO, FOR THE
13 RECORD, DEMAND THAT EVEN WOMEN ON MEDI-CAL HAVE THE RIGHT TO
14 HAVE NATURAL BIRTHS WHEN THEY ARE NOT -- WHEN THEIR LIVES ARE
15 NOT ENDANGERED AND WHEN THEIR CHILDREN'S LIVES ARE NOT
16 ENDANGERED. EVEN IN THIS UNIVERSAL HEALTHCARE COVERAGE, I DO
17 BELIEVE THAT HOMEOPATHS OR MIDWIVES SHOULD BE PROVIDED AS AN
18 OPTION FOR WOMEN BECAUSE OF THEIR RELIGIOUS BELIEFS, PROTECTED
19 BY THE 14TH AMENDMENT, BY THE WAY, WHO REFUSE VACCINATIONS,
20 WHO HAVE -- ACTUALLY, THE VACCINATIONS WERE PROVEN TO CAUSE A
21 LOT OF THE BRAIN DAMAGE AND SYMPTOMS OF AUTISM, MENTAL
22 RETARDATION, ESPECIALLY IN BLACK CHILDREN AND LATINO CHILDREN.
23 POINT IN CASE, MY POINT BEING THAT, IN THE EVENT THAT THIS
24 UNIVERSAL HEALTHCARE COVERAGE IS ENACTED, THAT ALL
25 NATUROPATHS, THAT ALL HOMEOPATHS, PEOPLE THAT ARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PRACTITIONERS OF NATURALISTIC MEANS OF CARING AND PREVENTING
2 DISEASE ARE GIVEN THE RIGHT TO REFUSE VACCINATIONS, TO REFUSE
3 A LOT OF THE SHOTS THAT HAVE BEEN PROVEN TO CAUSE DEPENDENCY
4 ON DRUGS WITHOUT BEING CALLED CHILD ABUSERS, WITHOUT BEING
5 LABELED AS A WOMAN WHO NEGLECTED HER CHILD BECAUSE THOSE
6 MEDICATIONS CAUSE LONG-TERM DEPENDENCY, WHICH FUELS THE
7 PHARMACEUTICAL INDUSTRY, AND WHICH USUALLY WEAKENS THE IMMUNE
8 SYSTEM AND CAUSES LONG-TERM NEUROLOGICAL DAMAGE. WE ADVOCATE
9 PREVENTION, NOT JUST DRUGGING AND TREATING THE CHILD, WITHOUT
10 ANY STIGMAS, LIKE I SAID, AS BEING NEGLECTFUL OF OUR CHILDREN
11 OR ABUSIVE OF OUR CHILDREN. I WANT THAT FOR THE RECORD. THAT,
12 IF THIS UNIVERSAL HEALTHCARE IS ENACTED, THAT WE HAVE A RIGHT,
13 PER OUR 14TH AMENDMENT, TO CARE FOR OUR CHILDREN NATURALLY AND
14 NOT TO HAVE OUR CHILDREN ILLEGALLY AND UNLAWFULLY DETAINED
15 BECAUSE WE STAND ON OUR 14TH AMENDMENT RIGHT AS A SPIRITUAL
16 PRACTITIONER OF PREVENTION AND NOT JUST DRUGGING AND
17 TREATMENT, WHICH IS USUALLY THE AMERICAN WAY. LIKE I SAID,
18 THOSE DRUGS ARE CAUSING MORE BRAIN DAMAGE AND MORE
19 NEUROLOGICAL DAMAGE AND IT'S GENOCIDE, USUALLY, OF BLACK
20 PEOPLE, PEOPLE OF COLOR, THAN IN HELPING THEM.

21

22 **SUP. KNABE, CHAIR:** THANK YOU. MIRIAM -- IS IT KINSEY?

23

24 **MIRIAM KRINSKY:** KRINSKY, THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** LIKE YAROSLAVSKY.

2

3 **MIRIAM KRINSKY:** BUT NO RELATION. [LIGHT LAUGHTER]

4

5 **MIRIAM KRINSKY:** GOOD MORNING. MY NAME IS MIRIAM KRINSKY AND I
6 AM THE EXECUTIVE DIRECTOR OF CHILDREN'S LAW CENTER. AND, AS
7 YOU ALL ARE AWARE, WE SERVE AS THE VOICE IN THE FOSTER CARE
8 SYSTEM FOR OVER 20,000 YOUNG, ABUSED, AND NEGLECTED CHILDREN.
9 IT'S MY PLEASURE TODAY TO SPEAK IN FAVOR OF THIS TREMENDOUS
10 PROPOSAL AND THE EFFORT THAT'S BEEN PUT TOGETHER AND WE
11 COMMEND THE WORK OF THE CHILDREN'S PLANNING COUNCIL AND THE
12 LEADERSHIP, SUPERVISOR KNABE, THAT YOU AND YOUR COLLEAGUES
13 HAVE PROVIDED TO THE CHILDREN'S PLANNING COUNCIL. I THINK,
14 ACTUALLY, THE COMMENTS OF THE PRIOR SPEAKERS REFLECT WHY THIS
15 PROPOSAL IS NEEDED AND WHY THE ACTION THAT YOU'LL BE TAKING
16 TODAY IS A TREMENDOUS STEP FORWARD IN TERMS OF ADDRESSING THE
17 NEEDS OF YOUNG CHILDREN AND FAMILIES IN NEED IN OUR COMMUNITY.
18 THIS PROPOSAL WILL ENABLE US TO SEE SUPPORT BROUGHT TO
19 FAMILIES AND WILL ENABLE US TO ENGAGE IN A NEW WAY OF THINKING
20 ABOUT HOW WE ADDRESS THE NEEDS OF THOSE FAMILIES AND CHILDREN
21 IN OUR COMMUNITY. IT TALKS ABOUT MEETING TO BUILD BETTER
22 APPROACHES, TO PROMOTE SAFE, STABLE, AND NURTURING FAMILIES,
23 TO SUPPORT FAMILIES BEFORE WE BRING THEM INTO A FOSTER CARE
24 SYSTEM THAT OFTEN DOESN'T DO RIGHT BY THEM. IT TALKS ABOUT
25 APPROACHES TO DECREASE THE TIME IT TAKES BEFORE CHILDREN REACH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PERMANENCY, TO ENHANCE REUNIFICATION OF CHILDREN WITH FAMILIES
2 AND HOW WE GO ABOUT SERVING THOSE YOUNG, ABUSED AND NEGLECTED
3 YOUTH IN OUR COMMUNITY. SO I COMMEND THE TREMENDOUS WORK
4 THAT'S BEEN DONE. I THINK THAT THIS IS, FOR OUR COMMUNITY AND
5 FOR LOS ANGELES, A NEW WAY OF DOING BUSINESS THAT WILL BE
6 PROMOTED BY FLEXIBLE FUNDING MECHANISMS THAT YOU'LL BE
7 CONSIDERING NEXT WEEK AND I THINK THAT THESE SORTS OF WAYS OF
8 THINKING ABOUT THINGS IN A NEW WAY PROVIDE US WITH SOME REAL
9 OPPORTUNITIES HERE AND WE SUPPORT THIS PROPOSAL AND THANK YOU
10 ALL FOR THE WORK THAT YOU'VE DONE IN FURTHERANCE OF IT.

11
12 **SUP. KNABE, CHAIR:** THANK YOU, MIRIAM. THANK YOU FOR COMING
13 DOWN. CANDICE OWEN.

14
15 **CANDICE OWEN:** GOOD AFTERNOON, COUNTY BOARD OF SUPERVISORS. MY
16 NAME IS CANDICE OWEN, AS YOU WELL KNOW. I AM A MOTHER WHO IS
17 FORMALLY AFFECTED BY THE D.C.F.S. SYSTEM, NOW TRANSITED INTO
18 THE FAMILY LAW COURT SYSTEM, WHICH I MUST SAY IS FAR WORSE
19 THAN THE DEPENDENCY COURT SYSTEM. I COME HERE AND I HAD THE
20 WONDERFUL OPPORTUNITY YESTERDAY TO SPEAK TO C.B.S. NEWS FOR AT
21 LEAST ABOUT A HOUR AND A HALF ABOUT MY CASE. I'VE COME HERE
22 COUNTLESS TIMES AND I WANT TO REALLY STRESS TO THE BOARD, IF
23 YOU WISH TO GAIN PUBLIC TRUST, YOU MUST LISTEN TO US PARENTS
24 AND YOU MUST INCLUDE US IN SOME OF THESE DECISIONS. IN THE
25 PAST, WHEN I'VE GONE TO MEETINGS RELATED TO DEPARTMENT OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CHILDREN AND FAMILY SERVICES, WE ARE LAUGHED AT, WE ARE MOCKED
2 AT AND WE ARE IGNORED. YET THE STATE WILL COME OUT WITH A
3 REPORT STATING THAT 50% OF THE CHILDREN IN LOS ANGELES COUNTY
4 SHOULD HAVE NEVER BEEN TAKEN. I'M SORRY. I TAKE THAT BACK. THE
5 STATE REPORT WAS 70%. WE HAD AN ARTICLE. GREAT. IN THAT
6 ARTICLE, THE DAILY NEWS CUT 50 OF US INDIVIDUAL PARENTS'
7 STORY. WHY? TO PROTECT THE COUNTY. IT IS VERY IMPORTANT, NOT
8 JUST FOR THE FUTURE SOCIETIES, THAT YOU LISTEN TO US PARENTS
9 AS WE KNOW THAT 80% OF OUR PRISONS ARE NOW FULL OF CHILDREN
10 WHO GREW UP IN FOSTER CARE. THAT ALSO CONTRIBUTES TO 40% OF
11 THE HOMELESS. YOU MUST LISTEN TO US AND I HAVEN'T EVEN SUED
12 YOU. SO YOU HAVE A WONDERFUL OPPORTUNITY HERE TO LOOK AT MY
13 CASE, MY FORMER CASE AND MY FAMILY LAW CASE, BECAUSE OF THE
14 FACT THAT THIS IS A UNIFIED COURT SYSTEM. IF IT IS A UNIFIED
15 COURT SYSTEM, SHOW ME THAT IT'S A UNIFIED COURT SYSTEM
16 BECAUSE, WHEN I WAS IN DEPENDENCY COURT, AT LEAST A SOCIAL
17 WORKER WOULD ADHERE TO THE FACT THAT I WAS GETTING MY VISITS.
18 I HAVE NOT SEEN MY CHILD IN TWO YEARS FOR THE COURT TIME THAT
19 I'M ALLOWED TO. I GO TO THE POLICE, I GO TO THE SHERIFFS, I GO
20 TO THE BOARD. HOW MUCH MORE SHOULD A MOTHER HAVE TO GO THROUGH
21 WHEN SHE HAS A COURT ORDER? I'VE BEEN ARRESTED OVER IT, I'VE
22 BEEN 5150'D OVER IT, AND I COME HERE AND I SPEAK FROM MY HEART
23 AND I GIVE YOU THE OPPORTUNITY AND YOU IGNORE ME AND YOU
24 IGNORE HANNAH LEAH, WHO IS SEVEN YEARS OLD NOW AND WAS 14
25 MONTHS OLD WHEN SHE WAS TAKEN BY THE D.C.F.S. SYSTEM. AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEN, AS YOU KNOW, I WAS BILLED FOR THAT. I AM ASKING THAT YOU
2 WOULD HOLD, MR. ANTONOVICH, A DAY WHERE YOU COULD PERHAPS GET
3 SOME OF US INDIVIDUALS WHO HAVE BEEN AFFECTED BY THE SYSTEM,
4 AND AT LEAST YOU COULD MAKE THE EFFORT TO WHOLEHEARTEDLY
5 LISTEN TO US AS WE COME DOWN HERE, FOR MANY YEARS, SOME OF US,
6 TAKING THE BUS, NOT HAVING THE FUNDS TO EVEN TAKE A WHOLE DAY
7 OFF OF WORK, BUT TO COME HERE TO BE HEARD, AND I THINK YOU AT
8 LEAST OWE US. I KNOW YOU'LL APPROVE THIS BECAUSE YOU HAVE A
9 PATTERN OF IGNORING US. YOU HAVE TO MAKE YOUR MONEY, AS WE
10 NEED TO MAKE OUR LIVINGS WITH OUR CHILDREN. AND I THANK YOU
11 VERY MUCH.

12

13 **SUP. KNABE, CHAIR:** THANK YOU. THE ITEM IS... [APPLAUSE]

14

15 **SUP. KNABE, CHAIR:** THE ITEM IS BEFORE US AS AMENDED BY
16 SUPERVISOR YAROSLAVSKY. MOVED BY SUPERVISOR ANTONOVICH,
17 SECONDED BY SUPERVISOR YAROSLAVSKY. ANY FURTHER DISCUSSION? IF
18 NOT, SO ORDERED. THANK YOU.

19

20 **SUP. ANTONOVICH:** ITEM NUMBER 27.

21

22 **SUP. KNABE, CHAIR:** PAT HINES AND LYNNE DOLL HAVE SIGNED UP TO
23 SPEAK IN THIS. THIS IS ITEM 27. I THINK THE PUBLIC WORKS
24 DIRECTOR WILL BE AVAILABLE FOR ANY QUESTIONS. THEY DID FURNISH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A REPORT IN RESPONSE TO THE ISSUES RAISED BY THE LOSING
2 BIDDER.

3

4 **PAT HINES:** GOOD MORNING, CHAIRMAN. GOOD MORNING, BOARD OF
5 SUPERVISORS. MY NAME IS PAT HINES. I'M THE EXECUTIVE DIRECTOR
6 FOUNDER OF SAFE MOVES. WE'RE A NON-PROFIT AGENCY THAT TEACHES
7 CHILDREN INJURY PREVENTION AND TRAFFIC SAFETY, SERVING
8 MILLIONS OF CHILDREN THROUGHOUT LOS ANGELES COUNTY SINCE 1985.
9 I SPEAK BEFORE YOU REGARDING THE ELEMENTARY ENVIRONMENTAL
10 EDUCATIONAL PROGRAM. WE ATTENDED THE BIDDERS CONFERENCE FOR
11 THE ELEMENTARY ENVIRONMENTAL PROGRAM AND SUBMITTED A PROPOSAL
12 FOR CONSIDERATION. WE WERE NOT SELECTED AS THE CONTRACTOR AND
13 WE SPOKE BEFORE YOU ON JANUARY 20 REQUESTING A DELAY IN THE
14 ORDER IN ORDER TO FOLLOW THE D.P.W. PROTEST POLICY. WE WERE
15 GIVEN THE OPPORTUNITY TO MEET WITH D.P.W. STAFF ON FEBRUARY
16 2ND. WE MET WITH MELINDA BARRETT AND KERRY VOSSBURG. WE
17 APPRECIATED THE TIME AND EFFORT THEY MADE TO ANSWER SOME OF
18 OUR QUESTIONS. WHILE THEY ANSWERED SOME OF OUR QUESTIONS TO
19 OUR SATISFACTION, SEVERAL KEY POINTS REMAIN TROUBLING TO US.
20 THERE SEEMS TO BE SOME DISAGREEMENT BETWEEN US AND THE COUNTY
21 STAFF AS TO THE EXTENT TO WHICH COUNTY STAFF ARTICULATED AT
22 THE PROPOSER'S CONFERENCE FOR THE R.F.P. THAT THERE WAS INDEED
23 AN ASSESSMENT INFORMATION AVAILABLE TO US FOR REVIEW. OUR
24 MEMORY AND NOTES DO NOT REFLECT THAT INFORMATION AND -- OR WAS
25 OFFERED TO US, WHILE COUNTY STAFF REMEMBERS THE CONFERENCE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DIFFERENTLY. AT OUR MEETING YESTERDAY, WE WERE GIVEN THE MOST
2 RECENT PROGRAM ASSESSMENT AND WE'VE REQUESTED A COPY OF THE
3 TAPE OF THE BITTERS CONFERENCE SO WE CAN RESOLVE THIS ISSUE TO
4 OUR SATISFACTION. THIS IS AN IMPORTANT POINT TO US BECAUSE,
5 HAD WE HAD THAT INFORMATION, WE WOULD HAVE SHAPED OUR PROPOSAL
6 DIFFERENTLY. THE SECOND POINT THAT IS A CONCERN OF US, THAT
7 THERE'S NO PUBLISHED STANDARD APPEALS PROCESS. MR. VOSSBURG
8 ACKNOWLEDGED THAT THERE IS NO STANDARD PUBLISHED APPEALS
9 PROCESS OTHER THAN TO REQUEST A DEBRIEFING AFTER THE INTENT TO
10 AWARD LETTER HAS BEEN ISSUED. WE STRONGLY SUGGEST TO COUNTY
11 STAFF THAT A FAIRER SITUATION MAY HAVE BEEN PUBLISHED -- WOULD
12 HAVE BEEN TO PUBLISH THE APPEALS PROCESS IN THE R.F.P. AS IT
13 IS STANDARD OPERATING PROCEDURE FOR MANY OTHER R.F.P.S OF THIS
14 KIND, BOTH LOCALLY, REGIONALLY, STATEWIDE BASIS. ADDITIONALLY,
15 WE WANTED NOTED FOR THE RECORD THAT WE FEEL IT WAS
16 INAPPROPRIATE FOR THE ONLY OUTSIDE EVALUATOR, A REPRESENTATIVE
17 FROM THE CALIFORNIA INTEGRATED WASTE MANAGEMENT BOARD, WAS NOT
18 PRESENT AT THE ORAL PRESENTATIONS, AS IS THE CASE WITH OTHER
19 R.F.P. PROCESSES. THE KEY TO OUR CONCERNS HAS ALWAYS BEEN AND
20 CONTINUES TO BE PROGRAM EFFECTIVENESS. NAMELY THAT WE HAVE YET
21 TO BE GIVEN A SATISFACTORY EXPLANATION OF WHY IT IS MORE
22 IMPORTANT TO COUNTY STAFF TO SEE MORE STUDENTS FOR FAR FEWER
23 TAXPAYER DOLLARS AND TO IMPLEMENT RECYCLING PROGRAMS AND THREE
24 TIME THE SCHOOLS FOR \$30,000 LESS THAN THE INCUMBENT IS
25 OFFERING. FOR THIS AND THE ABOVE REASONS, WE RESPECTFULLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REQUEST THAT THE SUPERVISORS POSTPONE THEIR FINAL DECISION ON
2 THIS R.F.P. AWARD UNTIL SUCH TIME WE HAVE BEEN PROVIDED THE
3 INFORMATION THAT WE'VE REQUESTED AND THAT YOU'VE BEEN GIVEN A
4 CHANCE TO ASSESS THE SCOPE OF WORK OF THIS PROGRAM IN ORDER TO
5 SERVE AS MANY CHILDREN IN LOS ANGELES COUNTY AS POSSIBLE. A
6 MILLION DOLLARS IS A LOT OF MONEY. KIDS NEED THIS PROGRAM.
7 MORE KIDS SHOULD BE ACCESSIBLE TO THIS PROGRAM THAN THE
8 175,000 KIDS PROPOSED BY THE PROPOSER. WE ARE NOT ARGUING FOR
9 US TO BE GIVEN IT. WE ARE ARGUING THAT THE PROGRAM BE REVIEWED
10 SO IT IS MADE SURE THAT IT IS COST EFFECTIVE, SERVING AS MANY
11 CHILDREN AS POSSIBLE FOR THE ENVIRONMENTAL PROGRAM. THANK YOU
12 VERY MUCH.

13

14 **SUP. KNABE, CHAIR:** THANK YOU. JIM, DO YOU WANT TO RESPOND?

15

16 **SUP. ANTONOVICH:** CAN WE ASK COUNTY COUNSELOR, MR. NOYES...

17

18 **JIM NOYES:** MR. CHAIR, SUPERVISORS, JIM NOYES, DIRECTOR OF
19 PUBLIC WORKS, LOS ANGELES COUNTY. IT IS TRUE WHAT PAT SAYS,
20 THAT WE MET WITH HER OFFICE, MEMBERS OF OUR STAFF, YESTERDAY.
21 SHE DID REQUEST SOME ADDITIONAL INFORMATION, WHICH WE EITHER
22 HAVE MADE AVAILABLE TO HER OR CAN MAKE AVAILABLE TO HER IF THE
23 BOARD THINKS IT'S APPROPRIATE. WE CAN CONTINUE THIS ITEM FOR A
24 WEEK AND SHE CAN REVIEW THAT MATERIAL. SUBSEQUENT TO THAT, WE
25 WILL PREPARE A REPORT TO YOUR OFFICE ON ANY NEW ISSUES THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CAME UP. WE DO NOT FEEL THAT ANY OF THE ISSUES THAT WE'VE
2 DISCUSSED WITH HER CHANGE OUR BOTTOM LINE RECOMMENDATION AS TO
3 THE CONTRACT TO BE AWARDED TO THE ROGERS COMPANY. HOWEVER, IF
4 ADDITIONAL INFORMATION DOES COME UP, WE CAN FURTHER REVIEW
5 THAT. AS MISS HINES INDICATES, THERE IS NO FORMAL APPEAL
6 PROCESS WITHIN THE COUNTY STRUCTURE. THAT IS BEING DEVELOPED
7 AS WE SPEAK. IT'S BEING LED BY THE INTERNAL SERVICES
8 DEPARTMENT AND OURSELVES AND OTHER DEPARTMENTS ARE INVOLVED IN
9 THAT PROCESS. WE DO HAVE A PROCESS IN THE SENSE THAT WE INFORM
10 PROSPECTIVE BIDDERS THAT THEY MAY COME IN AND GET DEBRIEFED,
11 THEY MAY ASK US QUESTIONS AND, ULTIMATELY, THEY DO WHAT THEY
12 HAVE CHOSEN TO DO, AND THAT IS APPEAR BEFORE YOU TO PRESENT
13 THEIR CASE.

14

15 **SUP. KNABE, CHAIR:** ARE THERE ANY QUESTIONS OF MR. NOYES?

16

17 **SUP. ANTONOVICH:** SO YOUR SUGGESTION IS WE CONTINUE THIS ONE
18 WEEK OR TO APPROVE IT?

19

20 **JIM NOYES:** THAT WOULD BE OKAY, SUPERVISOR, TO MAKE THE
21 INFORMATION AVAILABLE TO THEM. DID WE GET THE INFORMATION TO
22 THEM, MELINDA? THEY DO HAVE THE INFORMATION. I BELIEVE THEY
23 RECEIVED IT YESTERDAY.

24

25 **SUP. ANTONOVICH:** WHAT IS YOUR RECOMMENDATION?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

JIM NOYES: MY RECOMMENDATION, SUPERVISOR, IS TO CONTINUE IT FOR A WEEK. LET THEM REVIEW THAT INFORMATION. SEE IF THEY COME UP WITH ANYTHING NEW. WE DON'T THINK THEY'RE GOING TO FIND ANYTHING IN THE PROCESS OR THE INTEGRITY OF THE PROCESS THAT'S GOING TO CHANGE OUR RECOMMENDATION. WITH REGARD TO THEIR COMMENT ABOUT TEACHING MORE STUDENTS, THE R.F.P. SAID WHAT WE WANT IN THE YEAR'S PROGRAM IS TO TEACH 175,000 STUDENTS AT 350 SCHOOLS. WE THINK THAT, FOR THE MONEY AVAILABLE, THAT'S THE MOST EFFECTIVE AND PRODUCTIVE NUMBER THAT CAN BE DONE. WE DO NOT THINK THE PROPOSAL THAT THEY MADE OF TRAINING OR TEACHING, EDUCATING 324,000 STUDENTS IS GOING TO BE AN EFFECTIVE EXPENDITURE OF THAT MONEY. IT'S TOO MUCH. THERE'S NOT ENOUGH TIME OR MONEY TO EFFECTIVELY TRAIN 324,000 STUDENTS, IN OUR OPINION.

16

SUP. KNABE, CHAIR: OKAY. THE ONE THING I WOULD ADD, I MEAN, OBVIOUSLY THAT APPEALS PROCESS IS BEING NURTURED RIGHT NOW, NUMBER ONE, RIGHT? IS THAT CORRECT?

20

JIM NOYES: YES, SUPERVISOR.

22

SUP. KNABE, CHAIR: I DON'T HAVE A PROBLEM CONTINUING IT A WEEK BUT, I MEAN, THE REASON WE CONTINUED IT LAST TIME WAS FOR YOU TO MEET WITH THEM. I MEAN, WHAT WOULD BE DIFFERENT, I GUESS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **JIM NOYES:** WELL, THE MEETING THAT WE HELD WITH THEM WAS JUST
3 YESTERDAY AND THEY REQUESTED ADDITIONAL INFORMATION, WHICH HAS
4 JUST BEEN PROVIDED TO THEM. THIS GIVES THEM MORE TIME TO TAKE
5 A LOOK AT THAT INFORMATION AND COME FORWARD WITH ANYTHING THEY
6 MAY WISH TO GO FORWARD.

7

8 **SUP. KNABE, CHAIR:** THERE'S NO TIME, SENSE OF URGENCY ON THE
9 TIMING OR ANYTHING LIKE THAT?

10

11 **JIM NOYES:** ONLY IN THE SENSE THAT SOME OF THE OBLIGATIONS WE
12 HAVE TO MEET ARE TIED TO THE CALENDAR YEAR. THERE ARE CERTAIN
13 THINGS WE HAVE TO ACCOMPLISH BY DECEMBER 31ST. SINCE IT'S ONLY
14 FEBRUARY THE 3RD, WE'RE COMFORTABLE WITH A WEEK'S CONTINUANCE.

15

16 **SUP. ANTONOVICH:** MOVED.

17

18 **SUP. KNABE, CHAIR:** DO YOU WANT TO MOVE THE ITEM OR MOVE A
19 CONTINUANCE?

20

21 **SUP. ANTONOVICH:** CONTINUED FOR ONE WEEK.

22

23 **SUP. KNABE, CHAIR:** OKAY, ITEM WILL BE CONTINUED ONE WEEK.
24 REPORT BACK. HOPEFULLY, IF YOU'LL DO ME A FAVOR, AND I'LL SAY
25 THIS TO PAT AS SHE LEAVES AS WELL, TOO. HOPEFULLY YOU WON'T



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAIT 'TIL THE DAY BEFORE THE MEETING SO WHEN DON'T HAVE TO GO
2 THROUGH THIS AGAIN. I MEAN, IF YOU HAVE-- I MEAN, I DON'T HAVE
3 A PROBLEM CONTINUING, LOOKING AT NEW ISSUES, BUT, I MEAN, THE
4 WHOLE PURPOSE OF CONTINUING IT LAST TIME WAS TO SET THAT
5 MEETING UP SO THAT YOU COULD -- YOU GAVE US A REPORT BACK THAT
6 SAID THAT ALL THE ISSUES HAD BEEN ADDRESSED, AND SO, YOU
7 KNOW...

8

9 **JIM NOYES:** WELL, I THINK WHAT HAPPENED, SUPERVISOR, WE SENT
10 OUR RESPONSE TO SAFE MOVES LAST WEDNESDAY AND THEY CHOSE,
11 AFTER GETTING OUR LETTER, TO ASK FOR A MEETING WHICH COULDN'T
12 BE HELD UNTIL YESTERDAY.

13

14 **SUP. KNABE, CHAIR:** OKAY. ITEM'S CONTINUED ONE WEEK.

15

16 **SUP. ANTONOVICH:** AND WE NEED...

17

18 **SUP. KNABE, CHAIR:** DID LYNN DOLL STILL WANT TO SPEAK? OKAY.

19

20 **SUP. ANTONOVICH:** DO WE HAVE MR. GARTHWAITE? DR. GARTHWAITE? ON
21 ITEM 61-A, I WANT TO ALSO AMEND THAT, IN CONVERSATIONS I HAD
22 WITH SUPERVISOR SMITH OF ORANGE COUNTY, WHO HAS SIMILAR
23 CONCERNS, I MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE
24 C.A.O. TO WORK WITH THE ORANGE COUNTY C.A.O. TO DRAFT A JOINT
25 LETTER FOR LOS ANGELES AND ORANGE COUNTY BOARDS OF



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 SUPERVISORS' SIGNATURES, REQUESTING THE STATE LEGISLATURE AND
2 THE GOVERNOR TO ADDRESS THE UNFUNDED MANDATE OF HOSPITAL
3 SEISMIC REQUIREMENTS. THAT'S SB-1953. THAT'D BE THE AMENDMENT.
4 BUT THE DECISION BY A TENNANT TO SELL THEIR HOSPITALS IN LOS
5 ANGELES COUNTY IMPACTS EVERY SUPERVISORIAL DISTRICT IN THIS
6 COUNTY AND IT ALSO IMPACTS OUR NEIGHBORING COUNTIES AS WELL.
7 I'M TOLD THAT PART OF THE REASON FOR THIS DECISION IS THE FACT
8 THAT THERE'S ABOUT A 1.5, A 1.7-BILLION-DOLLAR RETROFIT FOR
9 SEISMIC REQUIREMENTS AS REQUIRED BY THIS NEW LAW AND THAT,
10 ALONG WITH THE NEW STATE NURSING REQUIREMENTS, IS HAVING A
11 FINANCIAL IMPACT AS WELL. AND MY QUESTION IS, DR. GARTHWAITE,
12 WHAT IS THE COUNTY DOING TO RETROFIT THE COUNTY HOSPITALS? AND
13 WHAT IS THE COST FOR THOSE RETROFITTINGS?

14

15 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, THE MAJOR SEISMIC PROBLEM
16 FOR COUNTY HOSPITALS IS THAT L.A. COUNTY U.S.C. MEDICAL CENTER
17 AND, WITH THE COOPERATION OF THE FEDERAL EMERGENCY MANAGEMENT
18 AGENCY, WE ARE BUILDING A REPLACEMENT HOSPITAL. I THINK THE
19 SECOND PLACE THAT WE HAVE A SIGNIFICANT ISSUE IS AT HARBOR
20 U.C.L.A. MEDICAL CENTER AND WE'RE CURRENTLY UNDERGOING SOME
21 CORRECTIONS AND FURTHER EVALUATION NOW. OLIVE VIEW MEDICAL
22 CENTER, I THINK, BEFORE I GOT HERE, WAS DAMAGED, SHORTLY AFTER
23 IT WAS COMPLETED, BY AN EARTHQUAKE AND WAS REBUILT TO
24 SPECIFICATION. AND KING DREW IS ALSO A RELATIVELY NEW
25 FACILITY, WHICH IS LARGELY STABLE. THE NEW FACILITY AT THE --



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUILDING AT RANCHO IS ALSO, I BELIEVE, SEISMICALLY SOUND. SO
2 WE ARE -- OUR MAJOR FOCUS IS AT HARBOR U.C.L.A. AND THE
3 COMPLETION OF THE L.A. COUNTY U.S.C. MEDICAL CENTER.

4

5 **SUP. ANTONOVICH:** ALSO, I GUESS WE NEED CAROL GUNTER, OUR
6 E.M.S. DIRECTOR, AS WELL ON THIS, ON THE ISSUE OF TENET. BUT -
7 - SO WE ARE MEETING ALL OF OUR SEISMIC REQUIREMENTS NOW?

8

9 **DR. THOMAS GARTHWAITE:** I WOULDN'T SAY THAT -- I CAN GET YOU A
10 VERY PRECISE UPDATE. WE DON'T MEET EVERYONE BUT, ONCE WE
11 COMPLETE THE NEW BUILDING IN JULY -- AND MOVE IN ABOUT JULY OF
12 2007 AT L.A. COUNTY U.S.C., THEN WE WILL MEET CRITERIA WITHIN
13 THAT BUILDING, CERTAINLY, AND WE ALSO HAVE SOME UPGRADES, I
14 THINK, TO FINISH OFF AT HARBOR U.C.L.A., BUT WE HAVE PLANS TO
15 DO THAT, PROVIDE A SPECIFIC REPORT.

16

17 **C.A.O. JANSSEN:** MR. CHAIR, SUPERVISOR, WE'LL GIVE YOU A REPORT
18 BUT I BELIEVE THAT, WHILE WE ARE PLANNING ON ALL THE
19 SOLUTIONS, WE HAVEN'T IDENTIFIED FUNDING FOR THE IMPROVEMENTS
20 YET. THEY'RE NOT INCLUDED IN THE DEFICIT FIGURES FOR THE
21 HEALTH DEPARTMENT, FOR HARBOR. I THINK THERE ARE PROBABLY COMP
22 HEALTH CENTERS, THERE MAY BE CLINICS AS WELL THAT REQUIRE --
23 WE HAVE ALL OF THAT DATA AND WE'LL PROVIDE THAT TO YOU THIS
24 WEEK, BUT WE DON'T -- WE HAVEN'T FUNDED THE SOLUTION.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** RIGHT. IF THE PRIVATE HOSPITALS ARE FACING
2 THIS PROBLEM, THEIR ONLY OPTION IS TO CLOSE. THAT PLACES THE
3 BURDEN ON THE PUBLIC HOSPITALS AND, IF WE ARE THE SAME
4 RESTRAINTS ON SEISMIC REQUIREMENTS, THEN ARE WE FORCED TO
5 CLOSE THOSE FACILITIES OR ARE WE ABLE TO GET SOME TYPE OF AN
6 EXTENSION FOR THOSE MANDATES TO BE IMPLEMENTED BECAUSE OF THE
7 ECONOMIC REALITIES?

8

9 **SUP. KNABE, CHAIR:** THE DIFFERENCE IS, WE CAN'T CLOSE THEM.

10

11 **SUP. ANTONOVICH:** RIGHT, AGAIN -- AND IF WE CAN'T CLOSE THEM,
12 THEN THE PRIVATE HOSPITALS ARE FORCED TO CLOSE BECAUSE OF THAT
13 LAW AND THEY WOULD BE HELD LIABLE. SO HOW DO WE GET OUT OF
14 THAT CATCH-22? IT'S GETTING THE LEGISLATURE TO MAKE THE
15 MODIFICATIONS?

16

17 **DR. THOMAS GARTHWAITE:** THERE HAS BEEN SOME EXTENSION PUSHED
18 BACK TO 2013 BUT IT REMAINS A VERY SIGNIFICANT FINANCIAL ISSUE
19 THAT I THINK WE HAVE TO CONTINUE TO ADDRESS AND TO LOOK AT THE
20 FINANCIAL IMPLICATIONS.

21

22 **SUP. ANTONOVICH:** AND WHAT IS YOUR RECOMMENDATION THAT WE
23 SHOULD BE PURSUING?

24

25 **DR. THOMAS GARTHWAITE:** WITH REGARDS TO SEISMIC?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** TO THE COUNTY'S RETROFITTING AND TWO, THE
3 IMPACT THAT THIS IS HAVING ON THE PRIVATE SECTOR'S MEDICAL
4 HEALTH CENTERS AND MEDICAL FACILITIES.

5

6 **DR. THOMAS GARTHWAITE:** WELL, I GUESS I BELIEVE THAT THERE ARE
7 A SIGNIFICANT NUMBER OF UNUSED BEDS ACROSS THE HEALTHCARE
8 SECTOR AND I GUESS THE QUESTION IS, HOW DO WE WORK
9 COLLABORATIVELY TO PROVIDE CARE IN THE BUILDINGS THAT ARE THE
10 SAFEST AND THAT PROVIDE THE BEST ACCESS TO CARE AND A SAFE
11 ENVIRONMENT FOR PATIENTS? AND, RIGHT NOW, THERE'S NOT AN
12 OVERRIDING FORCE THAT FORCES PEOPLE TO DO THAT. WE'RE LETTING
13 THE MARKET DETERMINE THAT.

14

15 **SUP. ANTONOVICH:** LET ME ASK BILL PELLMAN. DOES THE ATTORNEY
16 GENERAL HAVE LEGAL AUTHORITY TO ENSURE THAT THE TENET MEDICAL
17 CENTERS MEET THEIR OBLIGATIONS? [NULL] HOW DOES HE DO THAT IF
18 HE DOES HAVE THAT AUTHORITY IF THEY DON'T HAVE THE ABILITY,
19 ECONOMICALLY, TO SUPPORT SUCH A...

20

21 **COUNSEL PELLMAN:** SUPERVISOR, I BELIEVE THE ONLY AUTHORITY THE
22 ATTORNEY GENERAL HAS IS TO MAKE SURE THE EXISTING STATUTES ARE
23 FOLLOWED. FOR EXAMPLE, GIVING NOTICE TO THE PUBLIC REGARDING
24 PROPOSED CLOSURES, ET CETERA. WE'VE BEEN THROUGH THAT WITH
25 OTHER HOSPITALS THAT HAVE OCCURRED...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** WE WENT THROUGH THAT WITH DANIEL FREEMAN IN
3 THE MARINA AS WELL, TOO.

4

5 **SUP. ANTONOVICH:** RIGHT. AND EVERY OTHER COUNTY IS HAVING THIS
6 SAME PROBLEM?

7

8 **CAROL GUNTER:** WELL, CERTAINLY ORANGE COUNTY NEXT TO US, IN
9 REGION ONE, IS GOING TO BE AFFECTED BY POSSIBLY THREE
10 HOSPITALS IN THE SALE PROCESS. AND WE'VE TALKED NOT ONLY WITH
11 THE E.M.S. DIRECTOR IN ORANGE COUNTY BUT ALSO THE E.M.S.
12 MEDICAL DIRECTOR AND THEY ARE WORKING COLLABORATIVELY WITH US
13 TO DEVELOP SORT OF AN OVERALL ANALYSIS OF THE REGION.

14

15 **SUP. ANTONOVICH:** AND HAS THE DEPARTMENT DISCUSSED WITH ANY OF
16 THE OTHER 12 STATES HOW A TENET'S DECISION TO SELL HOSPITALS
17 OR POTENTIAL CLOSURES MAY IMPACT THEIR HEALTHCARE DELIVERY
18 SYSTEM?

19

20 **CAROL GUNTER:** NO, WE HAVEN'T GONE TO OTHER STATES.

21

22 **DR. THOMAS GARTHWAITE:** I HAVEN'T. NOT YET.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** FOR THESE HOSPITALS TO BE PURCHASED, THE NEW
2 OWNER IS GOING TO HAVE TO HAVE THAT SAME REQUIREMENT, WHICH
3 IS, WHAT, 2008 AND 2013?

4

5 **DR. THOMAS GARTHWAITE:** 2013, RIGHT.

6

7 **SUP. ANTONOVICH:** SO THEY'RE BASICALLY IN A POSITION WHERE
8 THEY'RE NOT GOING TO BE ABLE TO SELL THE HOSPITAL FOR MEDICAL
9 PURPOSES BUT THEY DO HAVE THE ABILITY TO USE THESE MEDICAL
10 FACILITIES FOR COMMUNITY COLLEGES, WHICH ONE IS BEING USED
11 FOR, AND FOR APARTMENTS, WHICH THEY'RE BEING USED FOR, BECAUSE
12 THEY DON'T MEET THE SAME REQUIREMENTS AS MANDATED BY THE STATE
13 FOR SEISMIC REGULATION.

14

15 **DR. THOMAS GARTHWAITE:** THAT'S MY UNDERSTANDING.

16

17 **SUP. ANTONOVICH:** SO IT SEEMS LIKE WE HAVE A STATE LAW THAT IS
18 FORCING CLOSURES OF HOSPITALS UNLESS THE STATE CAN STEP UP TO
19 THE PLATE AND HAVE SOME TYPE OF MODIFICATIONS IN THEIR
20 REQUIREMENTS.

21

22 **CAROL GUNTER:** EITHER MODIFICATIONS TO THE LAW OR MAYBE WE NEED
23 TO LOOK AT SOME KIND OF FUNDING METHODOLOGY TO HELP THESE
24 HOSPITALS STAY OPEN, YOU KNOW, GRANTS, SOMETHING THAT WOULD
25 HELP THE HOSPITALS TO STAY OPEN. YOU KNOW, THE INTERESTING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THING IS THAT THERE'S THE ISSUE OF EXTENDING THE LAW AND
2 KEEPING THE HOSPITALS OPEN DESPITE THE SEISMIC RETROFITTING
3 BUT MY OTHER HAT IS DISASTER MANAGEMENT AND, YOU KNOW, WHAT
4 HAPPENS IF THERE'S AN EARTHQUAKE AND WE EXTEND THE LAW? YOU
5 KNOW, THAT'S A REAL CATCH-22 ISSUE, YOU KNOW? WE'D REALLY HAVE
6 A PROBLEM WITH OUR SYSTEM TODAY.

7

8 **SUP. ANTONOVICH:** WELL, THE -- RIGHT NOW, WE'RE WORKING WITH
9 ORANGE COUNTY ON BIOTERRORISM POLICIES AND, IF A TENET IS
10 FORCED TO CLOSE BECAUSE OF THE STATE REQUIREMENTS, HOW DOES
11 THIS IMPACT OUR BIOTERRORISM PROJECT THAT WE'RE...

12

13 **CAROL GUNTER:** WELL, IT DOES IMPACT IT. WE HAVE OFFERED
14 HOSPITALS PERSONAL PROTECTIVE EQUIPMENT, MONEY FOR SHOWER
15 SYSTEMS THAT WOULD DECONTAMINANT MANY, MANY PATIENTS. I KNOW,
16 IN ORANGE COUNTY, THEY'VE DONE THAT AS WELL. IF THOSE
17 HOSPITALS CLOSE, WE'RE GOING TO HAVE TO DRAW THOSE BACK AND
18 TRY TO GET OTHER HOSPITALS TO EXPAND FURTHER IN ORDER TO MEET
19 THE SURGE CAPACITY THAT THE BIOTERRORISM GRANTS REQUIRE US TO
20 MEET.

21

22 **SUP. ANTONOVICH:** ARE THE NEW OWNERS, IF NEW OWNERS COME
23 FORWARD, REQUIRED TO ACCEPT THE FINANCIAL LIABILITIES OF
24 TENET, OR THAT DOES NOT TRANSFER TO THE NEW OWNERSHIP?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CAROL GUNTER:** I DON'T KNOW THE ANSWER TO THAT. WE CAN
2 CERTAINLY ASK THE COUNTY COUNSEL.

3

4 **SUP. ANTONOVICH:** BILL, ARE YOU AWARE?

5

6 **COUNSEL PELLMAN:** I'M NOT FAMILIAR WITH THE PARTICULARS OF THE
7 TRANSACTION. THAT'S GOING TO DEPEND ON THE INDIVIDUAL
8 CIRCUMSTANCES REGARDING THE DISPOSAL OF THE HOSPITAL.

9

10 **DR. THOMAS GARTHWAITE:** CONDITIONS OF SALE.

11

12 **SUP. ANTONOVICH:** TENET BELIEVES THAT IT'S GOING TO SAVE \$1.6
13 BILLION IN SEISMIC RETROFITTING IF THE HOSPITALS ARE SOLD.
14 WOULD TENET RECONSIDER SELLING HOSPITALS IF CHANGES OCCURRED
15 IN THE SEISMIC LAW?

16

17 **DR. THOMAS GARTHWAITE:** I DON'T KNOW. I'VE NOT HAD DIRECT
18 CONVERSATION WITH TENET. I'M NOT AWARE OF THEIR STRATEGIES.

19

20 **CAROL GUNTER:** NO. CERTAINLY THAT'S CITED AS ONE OF THEIR MAJOR
21 ISSUES, SO THAT BEING CHANGED, WE DON'T KNOW IF THAT WOULD
22 MAKE A DECISION AND, YOU KNOW, CHANGE IN THEIR DECISION.

23

24 **SUP. ANTONOVICH:** WHAT IS THEIR TIME LINE BEFORE THEY MAKE A
25 FINAL DECISION?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** WHAT WAS ANNOUNCED IN THE, I THINK, IN
3 THE NEWSPAPERS WAS WITHIN THE NEXT YEAR.

4

5 **SUP. ANTONOVICH:** SO WE HAVE BASICALLY LESS THAN 52 WEEKS, 48
6 WEEKS, TO GO.

7

8 **DR. THOMAS GARTHWAITE:** RIGHT. YOU KNOW, IN -- WHAT HAS BEEN
9 REPORTED IS THAT, IN PREVIOUS SIMILAR SALE -- SALE OF
10 HOSPITALS BY THIS CORPORATION, THAT THEY WERE ABLE TO SELL, I
11 BELIEVE, 11 OUT OF THE 13 IN A PREVIOUS ROUND. SO WHETHER
12 THAT'S TRUE IN THIS PARTICULAR AREA WOULD PROBABLY DEPEND
13 LARGELY ON WHERE THE HOSPITALS ARE LOCATED, THEIR OVERALL
14 PROFIT AND LOSS CAPABILITIES AND THEN HOW MUCH IMPACT THESE
15 SEISMIC RETROFITS AND THE CAPITAL INVESTMENT NECESSARY TO MAKE
16 THOSE HOSPITALS MEET THOSE STANDARDS WOULD ADD TO OR WOULD
17 AFFECT THAT BOTTOM LINE.

18

19 **SUP. ANTONOVICH:** WELL, WE'RE IN A CATCH-22 AND THE ONLY
20 SOLUTION IS TO HAVE THE LEGISLATURE RECOGNIZE THE DILEMMA
21 WE'RE ALL IN AND ONE IS TO HAVE AN ABSOLUTE LAW THAT FORCES
22 THE CLOSURE OF HOSPITALS OR TO MODIFY THAT LAW TO KEEP THE
23 HOSPITALS OPERATING AS WE DEVELOP REALISTIC FUNDING ABILITIES
24 TO MAKE THESE NECESSARY CHANGES, SO...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** IF I COULD JUST INTERJECT HERE. I MEAN,
2 FIRST OF ALL, I THINK WE NEED TO DISCUSS 61-A, D, AND F
3 TOGETHER.

4
5 **SUP. ANTONOVICH:** RIGHT, I AGREE.

6
7 **SUP. KNABE, CHAIR:** WE HAVE THREE MOTIONS OUT THERE I THINK
8 WOULD BE IMPORTANT. I HAD A BRIEF CONVERSATION YESTERDAY, AND
9 MY STAFF IS GOING TO PASS OUT A LETTER THAT CAME TO MY OFFICE
10 SINCE I'VE BEEN DOWN HERE THIS MORNING FROM DR. NEWMAN, THE
11 C.E.O. OF TENET AND I THINK TWO THINGS ARE CLEAR: ONE, THEY
12 SEE, FOR THEIR SURVIVAL, A PARING DOWN OF THEIR OPERATION
13 REGARDLESS OF SEISMIC ISSUES. THEY CLEARLY, OR AT LEAST HIS
14 COMMENT TO ME, THERE WAS NO INTENT ON ANY OF THEIR PART TO
15 CLOSE ANY OF THE FACILITIES, NUMBER ONE. NUMBER TWO IS THEY,
16 YOU KNOW, ARE BEING -- THEY'RE AGGRESSIVELY TRYING TO FIND
17 BUYERS AND THEY UNDERSTAND THE SEISMIC. SO, I MEAN, MY ONLY
18 COMMENT TO HIM WAS THE DIFFERENCE BETWEEN HIM AND US, WE ALL
19 GOT THE SAME PROBLEMS, IS THAT THEY CAN WALK AWAY FROM IT AND,
20 YOU KNOW, DO SOME DIFFERENT THINGS THAT WE'RE NOT ALLOWED TO
21 DO. BUT I AT LEAST FELT FROM THE CONVERSATION THAT THEIR
22 INTENT IS NOT TO CLOSE ANY OF THE FACILITIES, TO FIND BUYERS,
23 WHETHER IT BE ONE FOR ONE OR FIVE FOR ONE OR, YOU KNOW,
24 WHATEVER THEY MAY BE, TO KEEP THESE FACILITIES OPEN AND
25 OPERATING. SO THE LETTER -- DID YOU PASS THE LETTER OUT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** RIGHT, WE HAVE IT. BUT AGAIN, THEY HAVE TO
3 STILL MEET THOSE SAME SEISMIC REQUIREMENTS.

4

5 **SUP. KNABE, CHAIR:** RIGHT. NO, AND THEY'RE AWARE OF THAT.

6

7 **SUP. MOLINA:** MR. CHAIRMAN?

8

9 **SUP. KNABE, CHAIR:** YES?

10

11 **SUP. MOLINA:** YOU KNOW, IT'S INTERESTING. I LEFT THE
12 LEGISLATURE IN 1987, AND, IN 1987, WE WERE DEBATING AND
13 DISCUSSING THIS ISSUE AS WELL AS THE RETROFIT AND THE SEISMIC
14 SITUATION IN OUR CLASSROOMS. AND I DON'T REMEMBER AND I DON'T
15 THINK WE PASSED IT WHILE I WAS IN THE LEGISLATURE, WE
16 CERTAINLY WERE VERY INVOLVED IN THE ONES WITH THE SCHOOL
17 DISTRICTS, AND I'M NOT SURE WHEN IT PASSED, BUT IT PASSED
18 SHORTLY THEREAFTER. AND THEY SAID TO EVERYBODY, YOU HAVE,
19 WHAT, 10 YEARS, I THINK WAS THE FIRST TIME, TO DO IT. THIS IS
20 NOT NEW. I MEAN, THIS JUST DIDN'T LAND ON THE PLANET. THIS HAS
21 BEEN IN THE WORKS FOR A LONG TIME AND MAYBE THE PEOPLE FROM,
22 YOU KNOW, WHO HAVE BEEN INVOLVED IN THE LEGISLATIVE END OF IT
23 MAY KNOW BETTER BUT WE HAVE KNOWN THIS FOR A LONG, LONG TIME,
24 ALMOST 20 TO 25 YEARS. TENET BOUGHT THESE HOSPITALS KNOWING
25 EXACTLY THIS LAW. AND I MEAN, YOU KNOW, I DON'T KNOW, I MEAN,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THIS IS THAT WHOLE PRIVATE ENTERPRISE THING. WE HAVE BEEN THE
2 SAFETY NET FOR ALL OF THOSE FOLKS WHO CAN'T AFFORD HEALTHCARE
3 FOR A LONG TIME AND WE HAVE BEEN CONCERNED ABOUT OUR
4 FACILITIES. THAT'S WHY WE'RE REBUILDING L.A. COUNTY U.S.C.
5 THIS IS WHY WE MADE THE IMPROVEMENTS AT MARTIN LUTHER KING.
6 THIS IS WHAT WE HAVE BEEN DOING AND RECOGNIZING AND
7 UNDERSTAND. IN MY COMMUNITY, WHITE MEMORIAL UNDERSTOOD THAT
8 RESPONSIBILITY AND BUILT THAT FACILITY AND UPGRADED THAT
9 FACILITY. CALIFORNIA HOSPITAL DID THE SAME THING. THIS IS NOT
10 A NEW PHENOMENON. THIS ISN'T THE LEGISLATURE OR THE STATE NOW
11 DECIDING, LET'S CLOSE ALL THESE HOSPITALS. THIS HAS BEEN ON
12 THE BOOKS FOR A LONG TIME AND THERE'S NO DOUBT THAT IT'S
13 FAIRLY DRAMATIC TODAY. AND, YES, THEIR CLOSING IS GOING TO
14 HAVE A HUGE IMPACT ON OUR WAITING LINES AND OUR EMERGENCY
15 ROOMS. HUNTINGTON MEMORIAL, THEY -- HUNTINGTON HOSPITAL, THEY
16 MADE THOSE REPAIRS. SO LET'S NOT LOOK AT THE FACT THAT WE
17 SHOULD HAVE UNDERSTOOD THE HANDWRITING WAS SORT OF ON THE
18 WALL, BUT THERE IS NO DOUBT WHEN -- AND THAT IS THE DEBATE
19 THAT GOES ON CONSTANTLY ABOUT THE PROFIT AND NOT-FOR-PROFIT
20 AND SO ON. SO, AGAIN, I DON'T KNOW THAT YOU CAN BLAME THE
21 LEGISLATURE OR THE STATE FOR SAYING, "GOSH, YOU'RE CLOSING
22 THESE HOSPITALS." THERE'S NO DOUBT THEY'RE VERY, VERY SEVERE.
23 AND THE MONEY'S NEVER REALLY BEEN THERE WHEN YOU LOOK AT, AND
24 WE KNOW THAT FOR A FACT, THE MONEY AND THE REIMBURSEMENTS AND
25 ALL FOR HEALTHCARE, WITH THE NUMBER OF INDIGENTS THAT WE TAKE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND THE MONEY'S NOT THERE. AND SO THAT'S ALL A REALITY AS
2 WELL. BUT NO MATTER HOW YOU DRESS UP THIS GORILLA, IT'S A
3 GORILLA, ANY WHICH WAY YOU DO IT. AND SO THE REALITY IS, IS
4 THAT, YES, THESE CONSEQUENCES, AND NO DIFFERENT THAN THE
5 NURSING SHORTAGE SITUATION, THE SAME THING WAS ON THE BOOKS
6 FOR A LONG TIME. THEY SAID TO EVERYBODY, "FAIR WARNING. HERE'S
7 GOING TO BE THE NEW PATIENT RATIOS." YES. THAT'S WHAT HAPPENS.
8 BEDS CLOSE DOWN. I MEAN, HOSPITALS CLOSE DOWN. EITHER BE IT
9 BECAUSE OF SEISMIC RETROFIT THAT THEY HAVEN'T BEEN DOING,
10 HAVEN'T BEEN PLANNING FOR, DON'T HAVE THE MONEY FOR, AND THE
11 CONSEQUENCES ARE MIGHTILY ON US, WHO ARE BARELY, BARELY
12 HOBBLING ALONG FINANCIALLY, WHO WE KNOW FULL WELL, AS WE HAVE
13 SAID, WE'RE EVENTUALLY GOING TO GO OVER TH CLIFF AND FULL
14 BANKRUPTCY IN OUR HEALTH DEPARTMENT BECAUSE THE FUNDS AND THE
15 MONIES ARE NOT THERE. AND THERE IS NO DIALOGUE WHATSOEVER IN
16 THE LEGISLATURE ABOUT CREATING ANY FINANCIAL RELIEF. WE ALL
17 TRIED LAST YEAR TO EVEN ENGAGE THEM IN A DIALOGUE OF JUST
18 PERMIT US, PERMIT US TO LEVY A TIPLER TAX IN THIS STATE. LET
19 US GO TO OUR VOTERS, LET US TRY AND ENCOURAGE OUR VOTERS TO
20 SAY, LET'S BRING MORE RESOURCES INTO OUR TRAUMA SYSTEM, INTO
21 OUR HEALTHCARE SYSTEM WITH THIS ADDITIONAL FEE FOR EVERY DRINK
22 THAT IS SERVED IN L.A. COUNTY. I COULDN'T GET A HEARING. I SAT
23 THERE FOR 4-1/2 HOURS, AND THOSE LEGISLATORS DID NOT EVEN
24 BRING UP THE BILL OR ALLOW ME TO SPEAK. IT DIED ON THE VINE. I
25 MEAN, WE ARE IN A CRITICALLY CRISIS SITUATION AND TENET IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOING TO DO WHAT THEY CAN. BUT THE REALITY IS, IT'S A PRIVATE
2 ENTERPRISE AND THEY'RE NOT LIKE US. THEY ARE GOING TO TRY AND
3 FIND EVERY WHICH WAY TO COBBLE TOGETHER HOW TO CONTINUE TO
4 MEET THE NEEDS OF THE UNDERSERVED AND THEY JUST GO OUT OF
5 BUSINESS AND SAY HOPEFULLY WE WILL FIND SOMEBODY WHO CAN MAKE
6 IT WORK. BUT WE KNOW THE REALITY OF HEALTHCARE AND WE ARE
7 FACING -- BUT YOU CANNOT -- YOU CANNOT NOW BLAME THE SEISMIC
8 REGULATIONS AND RULES TO BE THE PROMISE -- I MEAN THE PROBLEM,
9 BECAUSE THE REALITY IS THEY'VE BEEN THERE, EVERYBODY'S KNOWN
10 ABOUT IT, IT WAS A COLLISION COURSE, WE'RE HEADING RIGHT INTO
11 IT. AND THE BRUNT OF IT IS GOING TO BE OUR SYSTEM BECAUSE
12 THAT'S WHERE THE UNDERSERVED WILL GO. I CAN'T SAY THERE WILL
13 ALWAYS BE A BED FOR THE PERSON WHO CAN AFFORD TO PAY IT
14 BECAUSE NOW THAT'S NOT EVEN TRUE, NECESSARILY. THAT'S NOT TRUE
15 NECESSARILY. BEFORE, WE COULD SAY THAT. IF YOU HAD HEALTH
16 INSURANCE, IF YOU COULD AFFORD TO PAY FOR A BED IN A HOSPITAL,
17 YOU HAD A BED. I DON'T KNOW THAT YOU CAN EVEN SAY THAT TODAY
18 AND THAT'S VERY TROUBLING FOR ALL OF US. BUT WE DO KNOW, FOR
19 THOSE WITHOUT HEALTH INSURANCE, FOR THE UNDERSERVED, FOR THE
20 PEOPLE WHO DON'T HAVE HEALTHCARE COVERAGE, HUGE PROBLEM. AND
21 FOR US, EVEN MORE SO. SO I DON'T THINK THAT WE CAN SIT HERE
22 AND TRY AND CONTROL WHAT TENET IS DOING NECESSARILY OTHER THAN
23 TO SAY THEY BOUGHT THE HOSPITALS KNOWING FULL WELL THAT IT WAS
24 HAPPENING. THEY HAD NOT PUT ANYTHING IN PLACE. I APPLAUDED THE
25 HOSPITALS IN MY COMMUNITY THAT ARE FOR PROFIT AND NOT FOR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROFIT THAT HAVE BEEN DOING THE SEISMIC RETROFIT BECAUSE THEY
2 ARE REALLY HELPING US DRAMATICALLY. AND SO FOR THOSE THAT SAT
3 THERE, SOME COULD SAY JUST SUCKING THEM DRY UNTIL THEY COULD
4 MOVE THEM ON, SOME PEOPLE WOULD SAY THAT. OTHER PEOPLE SAID
5 THEY MADE A GOOD TRY, THEY WERE REALLY TRYING TO SAVE THAT
6 SYSTEM. BUT THESE LAWS, AND WE HAVE TO BE VERY CAREFUL BECAUSE
7 THEY WERE PUT IN PLACE FOR OUR OWN SAFETY. THAT'S THE PROBLEM.
8 THEY WERE PUT IN PLACE FOR OUR OWN SAFETY. THAT'S THE SAME
9 ISSUE WITH THE CLASSROOM. YOU KNOW, WE HAVE TO BUILD NEW
10 CLASSROOMS BUT THE REALITY IS THAT WE NEEDED TO REBUILD THEM
11 BECAUSE OF OUR SAFETY ISSUES. SO LET'S NOT BEAT THAT END OF
12 IT. UNFORTUNATELY, I DON'T KNOW THAT THERE'S ANY SOLUTIONS
13 UNLESS YOU KNOW, DR. GARTHWAITE, OF ANYTHING. AND AGAIN,
14 LEGISLATIVELY, THEY MIGHT GIVE US AN EXTENSION, BUT THAT
15 DOESN'T MAKE THESE HOSPITALS PROFITABLE TODAY BECAUSE WHERE'S
16 THE MONEY GOING TO COME FROM FOR THE REBUILDING, OF EVEN
17 BONDING THESE FACILITIES OR FINDING THE DOLLARS TO REBUILD
18 THEM? SO IT IS A VERY, VERY TROUBLING SITUATION. SO THE ISSUES
19 THAT WE'VE BEEN TALKING ABOUT IN HEALTHCARE AND THE POTENTIAL
20 BANKRUPTCY PROBLEMS THAT SOME ACCUSED US OF MISMANAGING OUR
21 DOLLARS AND SO ON, IT'S HIT THE FOR PROFIT HOSPITALS, IT HAS
22 HIT EVERYBODY VERY, VERY DRAMATICALLY AND, UNFORTUNATELY, IN
23 THE STATE LEGISLATURE, IT'S LIKE WATCHING NERO FIDDLE AWAY
24 BECAUSE WE'RE BURNING UP DOWN HERE AND IT'S ONLY GOING TO GET



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MUCH MORE DRAMATIC IN THE MONTHS TO COME AS WE START
2 CONTINUING TO WRESTLE WITH THESE FUNDS.

3

4 **SUP. KNABE, CHAIR:** ZEV? AND THEN YVONNE.

5

6 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, BEFORE I COMMENT ON THIS, I
7 WANT TO MAKE A PRESENTATION, IF I CAN. 35 YEARS AGO, A YOUNG
8 MAN CAME TO WORK FOR THE COUNTY OF LOS ANGELES AND I WAS A
9 SOPHOMORE IN COLLEGE AT THE TIME. I JUST WANTED TO POINT THAT
10 OUT.

11

12 **SUP. KNABE, CHAIR:** YEAH. WELL, WE'LL CHECK THAT OUT. [LIGHT
13 LAUGHTER]

14

15 **SUP. YAROSLAVSKY:** YEAH. AND WE -- WHEN I BECAME A COUNTY
16 SUPERVISOR, HE WAS HIGHLY RECOMMENDED TO ME BY A NUMBER OF
17 PEOPLE TO SERVE AS A HEALTH DEPUTY. SO THIS MONTH, I BELIEVE,
18 OR LATE LAST MONTH, IS THE ANNIVERSARY OF RON HANSON'S 35
19 YEARS HERE WITH THE COUNTY OF LOS ANGELES. [LAUGHTER]
20 [APPLAUSE]

21

22 **SUP. YAROSLAVSKY:** SO COME ON UP HERE. [APPLAUSE]

23

24 **SUP. KNABE, CHAIR:** HEY, RON.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** COME ON UP HERE, RON. I DON'T KNOW WHERE THE
2 HELL YOU'VE BEEN FOR THE LAST HALF HOUR. WE'VE BEEN TRYING TO
3 TRACK YOU DOWN. [LAUGHTER]

4

5 **SUP. KNABE, CHAIR:** PROBABLY WORKING ON IS...

6

7 **SUP. YAROSLAVSKY:** TRY TO DO THAT MORE OFTEN. JUST PICK A
8 STAFF MEMBER AND SAY, "WHERE IS HE?"

9

10 **RON HANSON:** I SHOULD HAVE WORN A SUIT TODAY.

11

12 **SUP. YAROSLAVSKY:** SHOULD HAVE. WELL, ANYWAY, THIS IS A CLOCK,
13 I GUESS, IS WHAT IT IS. THIS IS A...

14

15 **SUP. KNABE, CHAIR:** BATTERIES INCLUDED.

16

17 **SUP. YAROSLAVSKY:** ...TOKEN OF OUR ESTEEM AND I KNOW THAT
18 EVERYONE YOU WORK WITH FEELS THE SAME WAY. YOU'RE A REAL ASSET
19 TO THE COUNTY GOVERNMENT AND TO THE PEOPLE OF THIS COUNTY.
20 THANKS FOR 35 YEARS OF THIS AND YOU ONLY HAVE 15 MORE TO GO.
21 [APPLAUSE]

22

23 **SUP. YAROSLAVSKY:** WE'VE GOT RON'S WIFE, VICKY, CAME OVER FROM
24 THE COURTS TO -- WE SNUCK HER OVER HERE. [APPLAUSE]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** 35 YEARS WITH THE COUNTY AND ALL YOU GOT WAS
2 THAT STINKIN' CLOCK, HUH?

3

4 **RON HANSON:** IT'S A NICE CLOCK.

5

6 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I WANT TO JUST SAY A COUPLE
7 OF WORDS. I MEAN, THE FACT THAT THREE OR FOUR MOTIONS SURFACED
8 ALMOST SIMULTANEOUSLY IN RESPONSE TO THIS SHOULD INDICATE THE
9 LEVEL OF CONCERN THAT WE HAVE, ALL OF US, ON THIS DECISION BY
10 TENET. I WANT TO SPEAK TO THE DECISION AND TO WHAT IT PORTENDS
11 AND WHAT IT IMPLIES FOR THIS COMMUNITY AND FOR EVERY COMMUNITY
12 IN THE COUNTRY. I'M NOT GOING TO GET INTO THE ISSUE OF THE
13 SEISMIC. I THINK THAT'S BEEN ADEQUATELY EXHAUSTED BY THE
14 PREVIOUS SPEAKERS AND I AGREE WITH THEM, THIS IS NOT A NEW
15 THING AND KAISER'S DOING THEIR SEISMIC, WE'RE DOING OUR
16 SEISMIC, AND IT'S A CONVENIENT EXCUSE AND IT MAY EVEN BE A
17 CONTRIBUTING FACTOR BUT, NEVERTHELESS, THAT'S -- I'M NOT GOING
18 REPEAT WHAT OTHERS HAVE SAID. I WAS REALLY DISAPPOINTED AND
19 I'VE SAID THIS TO REPRESENTATIVES OF TENET LAST WEEK AND I'M
20 GOING TO SAY IT AGAIN PUBLICLY, OUR OFFICE HAS WORKED CLOSELY
21 WITH TENET ON A COUPLE OF ISSUES THAT THEY HAVE FACED, ONE AT
22 HOLLYWOOD PRESBYTERIAN QUEEN OF ANGELS HOSPITAL. IRONICALLY,
23 WHEN QUEEN OF ANGELS HOLLYWOOD PRESS WENT PRIVATE -- OR FOR-
24 PROFIT, I SHOULD SAY, WENT FOR-PROFIT, AND THERE WAS A WHOLE
25 ISSUE BETWEEN TENET AND THE ATTORNEY GENERAL AND THE COMMUNITY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND ALL AND WE WORKED WITH THEM AND WALKED THE EXTRA MILE TO
2 TRY TO GET THE THING DONE IN THE INTEREST OF HEALTHCARE AND
3 THE COMMUNITY, AND LO AND BEHOLD, JUST A FEW SHORT YEARS AFTER
4 THEY GO FOR-PROFIT, AND AFTER, I GUESS, I'LL TRY TO USE
5 MEASURED WORDS, GETTING THE ADVANTAGE OF -- AT QUEEN OF ANGELS
6 HOLLYWOOD PRESS, THE DISH HOSPITAL, THE DISH FUNDING AND ALL
7 THAT MONEY THAT COMES IN FROM THE FEDERAL GOVERNMENT AND,
8 AFTER DOING WHATEVER IT TOOK TO MAXIMIZE REVENUES THERE, WHEN
9 THE TIME CAME TO MAKE SOME EXPENDITURES THAT THE LAW REQUIRED
10 AND THAT THEY KNEW THE LAW REQUIRED AT THE TIME THEY BOUGHT
11 THE HOSPITAL AND WENT FOR-PROFIT, WHEN THE TIME CAME TO PONY
12 UP, THEY'RE GOING A.W.O.L. AND NOT JUST AT HOLLYWOOD
13 PRESBYTERIAN QUEEN OF ANGELS BUT ALL THE OTHER DOZEN AND A
14 HALF HOSPITALS AROUND SOUTHERN CALIFORNIA, THAT THEY'RE DOING
15 IT TO ONE EXTENT OR ANOTHER. I MENTIONED HOLLYWOOD
16 PRESBYTERIAN QUEEN OF ANGELS BECAUSE IT'S A SEISMICALLY-
17 CHALLENGED BUILDING, IT'S A HOSPITAL THAT SERVES, AS
18 UNDERSERVED AN AREA OF LOS ANGELES COUNTY AS ANY PLACE IN THE
19 COUNTY, SERVES MY AREA, MS. MOLINA'S AREA, THE WESTERN END OF
20 HER DISTRICT AND THE EASTERN END OF MY DISTRICT. IT'S VERY
21 HEAVILY USED AND THE IMPLICATIONS, JUST TO TAKE THAT ONE, FOR
22 EXAMPLE, IF THAT SHOULD NOT SELL, IF IT SHOULD CLOSE, THE
23 IMPLICATIONS FOR HEALTHCARE DELIVERY IN THE HOLLYWOOD, EAST
24 HOLLYWOOD, ECHO PARK, ELYSIAN PARK AND EVERYTHING IN BETWEEN
25 AREA IS HORRIBLE. I MEAN, I JUST CAN'T IMAGINE WHAT THAT WILL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DO, NOT JUST TO COUNTY U.S.C., WHICH IS THE NEAREST PUBLIC
2 HOSPITAL TO THAT COMMUNITY, BUT TO THE OTHER PRIVATE HOSPITALS
3 IN THE AREA. THERE AREN'T THAT MANY -- SEVERAL OF THEM ARE
4 TENET HOSPITALS THAT ARE BEING PUT UP FOR SALE -- BUT THE
5 REMAINING HOSPITALS IN THE AREA, HOW THEY'LL BE ABLE TO HANDLE
6 IT. AND THE CHAIN REACTION THAT WE FEAR AND THAT HEALTHCARE
7 PROFESSIONALS IN THIS COMMUNITY FEAR IS THAT, WHEN YOU CLOSE,
8 AND TENET WILL TELL YOU, THEY'VE SENT OUT A LETTER HERE AND
9 IT'S ALL NICE AND GOOD, THAT THEY'RE NOT PROPOSING TO CLOSE
10 ANY OF THE HOSPITALS. ALL THEY'RE DOING IS PROPOSING TO SELL
11 THEM. BUT WHEN YOU PUT 14 HOSPITALS IN THE COUNTY UP FOR SALE
12 AT THE SAME TIME, THE ODDS ARE, AND EVERYONE IN THE FIELD, IN
13 THE HEALTHCARE FIELD HAS -- INCLUDING, AND I WON'T MENTION ANY
14 NAMES, BUT INCLUDING SOME OF THE PEOPLE WHO HAVE COMMUNICATED
15 WITH US ON THESE ISSUES IN THE LAST FEW DAYS HAVE SAID THAT
16 THE ODDS ARE THAT AT LEAST A THIRD OF THESE HOSPITALS WON'T
17 SELL FOR ONE REASON OR ANOTHER, EITHER BECAUSE THE ABSORPTION
18 CAPACITY OF THE MARKETPLACE JUST ISN'T THERE. I MEAN, IT'S
19 LIKE SELLING MY ZEV FOR CITY COUNCIL BOTTLE TOPS. IF I SELL
20 THEM ONE AT A TIME, I MAYBE GET 50 CENTS FOR THEM. IF I PUT
21 ALL 3,000 OF THEM UP AT THE SAME TIME, I'LL GET ZERO FOR THEM.
22 AND YOU CAN'T SELL 14 HOSPITALS ALL AT ONCE WITHOUT THE HIGH
23 PROBABILITY, WITHOUT A CONSIDERABLE RISK THAT SOME OF THEM
24 WON'T SELL. SO LET'S SAY THAT A THIRD OF THEM DON'T SELL AND A
25 THIRD OF THESE HOSPITALS, ONE FROM EACH SIZE, A HOLLYWOOD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PRESS, A SMALL COMMUNITY HOSPITAL AND EVERYTHING IN BETWEEN,
2 THAT FIVE OF THESE HOSPITALS DON'T SELL AND HAVE TO CLOSE, AND
3 THAT'S FROM EVERYTHING I CAN ASCERTAIN FROM THE EXPERTS IN THE
4 FIELD, IS A BEST-CASE SCENARIO, IT MAY BE WORSE THAN THAT, BUT
5 LET'S SAY IT'S FOUR OR FIVE IN SOUTHERN CALIFORNIA. I THINK
6 IT'S PRETTY SELF-EVIDENT TO YOU, DR. GARTHWAITE, TO THOSE OF
7 US WHO RUN THE PUBLIC HEALTH SYSTEM THAT THIS IS A PROBLEM FOR
8 US COMING. THAT'S WHY I SAID THE OTHER DAY, IT IS LOBBING A
9 HAND GRENADE INTO OUR HEALTHCARE SYSTEM. THE EMERGENCY MEDICAL
10 SERVICES COMMISSION IS SCHEDULED TO HAVE A HEARING LATER THIS
11 MONTH ON THE PROPOSED CLOSURE OF CENTURY CITY HOSPITAL, ONE
12 LITTLE DINKY HOSPITAL IN CENTURY CITY, A COUPLE HUNDRED BEDS.
13 HOW MANY BEDS IS THAT HOSPITAL?

14

15 **SUP. KNABE, CHAIR:** WELL, YOU ALSO HAVE THE DUARTE SITUATION AS
16 WELL, TOO.

17

18 **SUP. YAROSLAVSKY:** HOW MANY? NO, IT'S NOT 600. IT'S A COUPLE
19 HUNDRED BEDS. IT'S A SMALL HOSPITAL. AND THAT SENT SHOCKWAVES
20 THROUGH THE SYSTEM. THAT'S ONE HOSPITAL. NOW YOU'VE GOT 14,
21 NOT INCLUDING CENTURY CITY.

22

23 **CAROL GUNTER:** AND SANTA TERESITA THAT JUST CLOSED AS WELL.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** AND SOME PRETTY GOOD-SIZED HOSPITALS. SO THE
2 RIPPLE EFFECT, THE DOMINO EFFECT, THE CHAIN REACTION IS PRETTY
3 DEVASTATING. NOW, THEN PEOPLE SAY, "WELL, THIS IS A PRIVATE,
4 YOU KNOW, THIS IS THE PRIVATE SECTOR AND THIS IS A FREE
5 COUNTRY AND IT'S A CAPITALISTIC SYSTEM AND THEY'RE ENTITLED TO
6 BUY AND SELL." WELL, THAT'S TRUE, AND THERE'S NOBODY WHOSE A
7 BIG BELIEVER IN THE CAPITALISTIC SYSTEM THAN I AM, I BELIEVE
8 IN A FREE MARKET SYSTEM, BUT I ALSO BELIEVE IN REGULATING
9 SERVICES THAT ARE SO CRITICAL TO THE PUBLIC HEALTH AND WELFARE
10 AND THIS INDUSTRY IS REGULATED. APPARENTLY, WHEN IT COMES TO
11 THE SALE OF FACILITIES LIKE THIS, THERE IS A LOOPHOLE BIG
12 ENOUGH TO DRIVE A HOSPITAL THROUGH AND THAT'S WHAT'S BOTHERING
13 ME. AND I'VE SAID TO DR. NEWMAN, WHO SENT THIS LETTER, IN A
14 VERY CANDID CONVERSATION WITH HIM LAST WEEK, THAT THIS IS THE
15 KIND OF THING THAT, IF I WERE A UNITED STATES SENATOR, I'D
16 WANT TO FIGURE OUT WHAT KIND OF LEGISLATION COULD WE PASS THAT
17 PREVENTS THIS KIND OF THING FROM HAPPENING EVER AGAIN, WHERE A
18 COMMUNITY CAN BE HELD HOSTAGE TO A BUSINESS DECISION. THIS IS
19 A BUSINESS DECISION. THIS IS NOT A MEDICAL DECISION. NOBODY IN
20 HIS RIGHT MIND WOULD MAKE A MEDICAL DECISION LIKE THIS BECAUSE
21 IT'S ALL BAD. THIS MEDICAL DECISION -- FROM A MEDICAL POINT OF
22 VIEW, THIS IS NOTHING BUT A DISASTER. AND, BY THE WAY, EVEN
23 THOSE HOSPITALS THAT REMAIN OPEN, DR. GARTHWAITE, SOME OF THEM
24 MAY CHOOSE TO CLOSE THE EMERGENCY ROOMS. ALL BUT TWO OF THE
25 HOSPITALS THAT ARE PROPOSED FOR SALE HAVE EMERGENCY ROOMS IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEM. SO SOME OF THEM, FOR FINANCIAL REASONS, MAY DECIDE NOT
2 TO OPEN AN EMERGENCY ROOM BECAUSE THEY MAY NOT BE ABLE TO
3 HANDLE IT, FINANCIALLY, AND SUSTAIN THE LOAD BECAUSE OF SOME
4 OF THE ONES THAT WILL CLOSE. SO THIS HAS JUST TRIGGERED A
5 MESS. AND HOW A COMPANY, AND I'M NOT GOING TO TAKE THE CHEAP
6 SHOT, PLENTY OF PEOPLE HAVE, ON TENET, TENET'S GOT PLENTY OF
7 EXPLAINING TO DO ABOUT A LOT OF THINGS. THEY'RE MAKING A LOT
8 OF MONEY IN A LOT OF PLACES. THE PLACES THEY'RE MAKING MONEY,
9 THEY'RE NOT SELLING. THEY'RE SELLING THE ONES WHERE THEY'VE
10 MADE ALL THE MONEY THEY CAN MAKE AND NOW THEY HAVE TO PUT UP
11 SOME MONEY FOR SEISMIC REHAB AND THEY'RE GETTING OUT OF THE
12 BUSINESS. THAT SHOULD NEVER BE ALLOWED TO HAPPEN. NOW IT MAY
13 BE, IT MAY BE THAT THEY ARE TECHNICALLY, LEGALLY ON FIRM
14 GROUND IN DOING THIS, AND ALL INDICATIONS ARE THAT THEY CAN DO
15 THIS, AND ONE OF THE THINGS IN MY MOTION THAT I'VE ASKED, AND
16 I SPOKE WITH THE ATTORNEY GENERAL OVER THE WEEKEND, THE STATE
17 ATTORNEY GENERAL, IS TO ASK THE STATE ATTORNEY GENERAL TO TAKE
18 A LOOK AT THIS. HE'S ALREADY DOING THAT. HE'S ALREADY TOOK THE
19 STEPS TO LOOK AT THIS TO SEE IF THERE'S ANYTHING -- ANY ROLE
20 FOR THE STATE OR THE ATTORNEY GENERAL TO PLAY IN THIS
21 PARTICULAR -- IN THIS PARTICULAR SITUATION. BUT I JUST WANT TO
22 TELL YOU HOW BETRAYED I FEEL BY THIS PARTICULAR COMPANY. THIS
23 COUNTY HAS HELPED THEM. I PERSONALLY HAVE PUT MY REPUTATION ON
24 THE LINE TO HELP THEM IN THE INTEREST OF KEEPING MEDICAL CARE
25 DELIVERY IN OUR COMMUNITY AVAILABLE. SOME PEOPLE THOUGHT THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAS FOOLISH, THAT WE SHOULD NOT BE HELPING A COMPANY LIKE
2 THIS, AND MAYBE THEY WERE RIGHT BECAUSE, AT THE END OF THE
3 DAY, WHAT THEY'VE DONE IS LEFT US IN THE LURCH, LEFT US
4 HOLDING THE BAG. SO MY MOTION, MR. CHAIRMAN, WHICH IS, I
5 THINK, 61-F, CALLS ON THE EMERGENCY MEDICAL SERVICES
6 COMMISSION, WHICH THEY ARE ALREADY PREPARING TO DO, I GATHER,
7 TO CONDUCT A HEARING. AND I THINK WHAT THEY'RE TALKING ABOUT
8 DOING IS, IN THE SPIRIT OF GEORGE CARLIN, DON'T SWEAT THE
9 THUNDERSHOWERS, DON'T WORRY ABOUT CENTURY CITY HOSPITAL, LET'S
10 TAKE THE WHOLE TENET THING, AND THAT'S WHAT THEY'RE GOING TO
11 DO TOWARDS THE END OF THE MONTH. AND I WANT THEM TO KNOW THAT
12 WE'RE BEHIND IT, THAT WE'VE REQUESTED IT, AND THAT WE ALSO
13 SEND A LETTER TO THE ATTORNEY GENERAL, AS INDICATED IN THE
14 MOTION, TO MAKE SURE THAT -- TO ENSURE THAT EVERYTHING THAT'S
15 BEING DONE HERE IS BEING DONE LEGALLY AND, IF NOT, THAT STEPS
16 BE TAKEN TO INTERVENE. ONE LAST THING I WANT TO SAY, MAYBE
17 THAT'S WHAT PROMPTED THE ORANGE COUNTY SUPERVISOR TO CONTACT
18 MR. ANTONOVICH, BUT ONE OF THE THINGS THAT IS BEING CLOSED --
19 OR BEING SOLD, AND IT MAY ULTIMATELY BE CLOSED, IS ONE OF THE
20 ONLY THREE TRAUMA CENTERS IN ORANGE COUNTY AND I BELIEVE IT'S
21 IN SANTA ANA. I DON'T KNOW WHAT THE IMPACT -- THAT'S WHAT I
22 HOPE THE E.M.S. COMMISSION, AMONG ALL THE OTHER THINGS, WILL
23 TAKE A LOOK AT, IS WHAT IS THE IMPACT OF THE CLOSURE OF A
24 TRAUMA CENTER JUST SOUTH OF OUR BORDER ON US, ON THE GREAT
25 CITY OF CERRITOS, FOR EXAMPLE, AND ALL THE SOUTHEAST COUNTY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AREAS? I DON'T KNOW THAT THERE'S A TRAUMA CENTER BETWEEN LONG
2 BEACH AND SANTA ANA, MAYBE THERE IS ONE, I'M NOT...

3

4 **SUP. KNABE, CHAIR:** LOS ALAMITOS.

5

6 **SUP. YAROSLAVSKY:** LOS ALAMITOS? THAT'S NOT A TRAUMA.

7

8 **CAROL GUNTER:** NO, NO. U.C. IRVINE IS THE ONE THAT WE MOST
9 COMMONLY, BUT THAT'S BEYOND SANTA ANA.

10

11 **SUP. YAROSLAVSKY:** OKAY. THAT'S BEYOND SANTA ANA. SO THERE'S
12 GOING TO BE AN IMPACT IF THAT DOESN'T REOPEN AS A TRAUMA
13 CENTER ON OUR TRAUMA NETWORK. WE JUST GOT THROUGH GOING TO THE
14 PEOPLE IN NOVEMBER OF 2002 TRYING TO STABILIZE OUR TRAUMA
15 NETWORK, WHICH WE HAVE. THE QUESTION IS WHETHER THIS
16 DESTABILIZES IT TO ANY EXTENT AND WHAT, TO ANY SIGNIFICANT
17 EXTENT. THIS SHOULD BE IN THE PUBLIC DOMAIN. CLOSURES OF
18 HOSPITALS, SALE OF HOSPITALS THAT COULD RESULT IN CLOSURES
19 NEED TO BE IN THE PUBLIC DOMAIN IN SOME WAY. IF THE PRIVATE
20 SECTOR CANNOT RUN A SYSTEM WITHOUT PUTTING US CONSISTENTLY AT
21 RISK OF THIS KIND OF EVENT, THEN THE BODY POLITIC IN
22 WASHINGTON AND SACRAMENTO AND EVEN LOCALLY HAVE TO TAKE A LOOK
23 AT THE WAY WE DO BUSINESS, BECAUSE YOU SIMPLY CANNOT ALLOW 14
24 HOSPITALS IN ONE COUNTY LIKE THIS, ESPECIALLY LIKE THIS,
25 ESPECIALLY WITH WHAT WE'RE GOING THROUGH, TO BE EXPOSED IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THIS WAY. I HATE TO DO IT, I HATE TO SAY IT BECAUSE I TRUST
2 THE MARKETPLACE, TO A LARGE EXTENT, BUT, ONCE THE MARKETPLACE
3 CROSSES THE LINE AND PUTS LIVES AT RISK, THAT'S WHAT
4 GOVERNMENT'S FOR. AND THAT'S WHEN WE HAVE TO STEP IN. AND WE
5 MAY NOT BE ABLE TO DO ANYTHING ABOUT THIS BUT THIS SHOULD BE A
6 WARNING SHOT ACROSS THE BOW OF CONGRESS, OF THE
7 ADMINISTRATION, BOTH IN WASHINGTON AND IN SACRAMENTO, THAT WE
8 NEED TO USE WHATEVER LEVERAGE WE HAVE AVAILABLE TO US IN THE
9 FUTURE NOT TO ALLOW THIS TO HAPPEN. AND IF IT MEANS, WHEN A
10 TENET COMES IN AND WANTS TO TAKE A NOT-FOR-PROFIT TO A FOR-
11 PROFIT AND WANTS SUPPORT FROM THE COMMUNITY LEADERS OR FROM
12 THE ATTORNEY GENERAL, THAT MAYBE THIS WILL RESHAPE, REDEFINE
13 THE RELATIONSHIP BETWEEN SUCH PROPOSALS IF THEY EVER ARE
14 APPROVED AGAIN, FRANKLY, BETWEEN THOSE PROPOSALS AND REDEFINE
15 THE RELATIONSHIP BETWEEN THOSE PROPOSALS AND THE REGULATORS
16 WHO HAVE TO APPROVE THEM. I HOPE IT DOES. THERE'S NOTHING GOOD
17 ABOUT THIS. THERE IS ABSOLUTELY NO SILVER LINING TO THIS CLOUD
18 AND, IF DR. NEWMAN IS RIGHT THAT THEY THINK THEY CAN SELL ALL
19 OF THEM, BOY, THAT'S A HIGH-RISK ROLL OF THE DICE, BIG TIME,
20 AND, YOU KNOW, THEY'VE KNOWN, AS MS. MOLINA SAID, THEY'VE
21 KNOWN THE SEISMIC ISSUES. THIS IS A RED HERRING. THEY'VE KNOWN
22 THE SEISMIC ISSUE SINCE DAY ONE. EVERYBODY KNEW WHAT THE
23 ISSUES WERE. SOME HAVE DECIDED TO PONY UP AND STEP UP TO THEIR
24 RESPONSIBILITIES AND OTHERS HAVE TAKEN A WALK. TENET HAS TAKEN
25 A WALK. THEY HAVE CHOSEN TO KEEP THE HOSPITALS THAT ARE MAKING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEM BIG-TIME MONEY AND THEY'RE CHOOSING TO UNLOAD THE
2 HOSPITALS THAT ARE GOING TO COST -- WHERE THE UNDERSERVED ARE
3 SERVED AND IT'S JUST A HORRIBLE, A HORRIBLE SITUATION.

4

5 **SUP. KNABE, CHAIR:** YVONNE?

6

7 **SUP. BURKE:** WELL, FIRST OF ALL, LET ME JUST ADDRESS THE ISSUE
8 OF THE STATE'S APPROACH TO WHAT THE STATE COULD DO. I REMEMBER
9 HILL BURTON FUNDS, AND I ASSUMED THAT SUPERVISOR MOLINA AND
10 ANTONOVICH REMEMBER, THAT THERE WERE HILL BURTON FUNDS NOT SO
11 MANY YEARS AGO THAT WERE UTILIZED IN ORDER TO ADDRESS PROBLEMS
12 IN TERMS OF MEETING HOSPITAL NEEDS. PART OF OUR LEGISLATIVE
13 PROGRAM, I THINK, NEEDS TO BE SOME ATTEMPT TO GET BACK SOME
14 KIND OF A HOSPITAL CONSTRUCTION FUND THAT WOULD BE AVAILABLE.
15 1732, WE HAD THAT. IT WENT BY THE WAYSIDE. WHILE WE'RE PASSING
16 ALL THESE BOND MEASURES FOR \$15 BILLION, I THINK WE SHOULD
17 FIGURE OUT SOME WAY TO HAVE SOME KIND OF A BONDING MEASURE
18 THAT WOULD PROVIDE FOR HOSPITAL FUNDS TO MEET SEISMIC. AND
19 WHEN WE -- AND I THINK THAT PART OF OUR LEGISLATIVE PROGRAM
20 SHOULD BE DIRECTED IN THAT WAY. WE DO HAVE A NEED FOR FUNDS
21 FOR THESE SEISMIC UPGRADES BECAUSE I, I'VE SEEN SOME OF THOSE.
22 EVEN THE NEW HOSPITALS, MARTIN LUTHER KING HOSPITAL, STILL HAS
23 SOME SEISMIC UPGRADES THAT HAVE TO BE DONE. ALL OF THE
24 HOSPITALS HAVE THEM. HARBOR, OF COURSE, MUCH MORE. SO I THINK,
25 AS PART OF OUR LEGISLATIVE PROGRAM, WE NEED TO START PUSHING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO GET A SOURCE OF FUNDS FOR THIS. NOW, LET ME GET OVER TO
2 TENET. FIVE OF THOSE HOSPITALS THAT ARE BEING SOLD ARE IN MY
3 DISTRICT. MIDWAY, CENTINELA, DANIEL FREEMAN, DANIEL FREEMAN
4 MEMORIAL, DANIEL FREEMAN MARINA, AND I THINK I'VE MISSED
5 BROTMAN, WHICH IS A HUGE HOSPITAL THAT HAS THE CENTER FOR BURN
6 UNITS AND IT'S VERY IMPORTANT. I SUSPECT THAT BROTMAN PROBABLY
7 IS ONE OF THOSE THAT YOU CAN FIND A BUYER FOR BECAUSE IT HAS
8 SO MANY UNITS THAT ARE EXTREME. WHAT'S REALLY BOTHERING ME IS
9 THAT, WHEN YOU FIND -- SUPPOSE YOU DO HAVE A BUYER. THEIR
10 ISSUES ARE GOING TO BE THE SAME ONES THAT DANIEL FREEMAN
11 PRESENTED WHEN TENET BOUGHT THEM. NOW, YOU REMEMBER IT WAS
12 ONLY A YEAR AGO, I THINK, WE HAD THE HEARINGS ON THE EMERGENCY
13 MEDICAL AS FAR AS TENET TAKING OVER MARINA, THE DANIEL FREEMAN
14 MARINA. NOW -- AND IT CAUSED AN UPROAR OF PEOPLE THROUGHOUT MY
15 DISTRICT, SUPERVISOR KNABE'S DISTRICT BECAUSE OF THE LOSS OF
16 THE EMERGENCY ROOM THERE. AND I KNOW THAT THE ATTORNEY GENERAL
17 CAME IN AND HAD SOME DETERMINATION. IN ADDITION TO THAT, THERE
18 WAS A LAWSUIT THAT THERE WERE SOME DETERMINATIONS. I'D LIKE TO
19 ASK THE COUNTY COUNSEL TO LOOK AT THOSE ISSUES. THE OTHER
20 ISSUE IS, OF COURSE, WHEN CENTINELA WAS PURCHASED AND WHEN
21 DANIEL FREEMAN WERE PURCHASED, THERE WERE COMMITMENTS MADE TO
22 KEEP THOSE EMERGENCY ROOMS OPEN, ONE TO 2006, AND THE OTHER, I
23 DON'T RECALL EXACTLY WHAT THE TERMS ARE OF THAT AGREEMENT. BUT
24 ONE THING FOR SURE IS THAT THIS IS NOT AS IF THEY BOUGHT THESE
25 20 YEARS AGO. THEY JUST BOUGHT THESE HOSPITALS. SO, WHEN THEY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BOUGHT THESE HOSPITALS, THEY MADE SOME REPRESENTATIONS THAT
2 THEY WOULD CERTAINLY KEEP THE EMERGENCY OPEN. I DON'T KNOW
3 WHETHER THERE WERE ANY OTHER REPRESENTATIONS MADE AS FAR AS
4 THEM OPERATING THE HOSPITALS. WHAT I'M CONCERNED ABOUT IS I
5 DON'T HAVE ANY QUESTION THEY CAN PROBABLY SELL THE HOSPITALS
6 BUT WHAT'S GOING TO HAPPEN TO THE HOSPITALS AFTER THEY SELL
7 THEM? MARINA, PROBABLY, WILL BE A SHOPPING CENTER OR A HOTEL,
8 THAT'S WHAT IT'LL BE, YOU KNOW, BECAUSE THAT WAS WHAT THE PLAN
9 WAS BEFORE, WHEN EVERYONE -- THAT'S WHEN -- THERE WERE -- IT
10 WAS FOR SALE. THEY HAD ALREADY ADVERTISED AND CONTACTED
11 BROKERS TO SELL THE PROPERTY AND THE PROPERTY WAS NOT BEING
12 SOLD FOR A HOSPITAL. THE PROPERTY WAS BEING SOLD FOR
13 COMMERCIAL DEVELOPMENT AND THEY HAVE ATTACHED THE VALUE OF
14 WHAT THEY'RE ASKING FOR THESE HOSPITALS BASED UPON COMMERCIAL
15 DEVELOPMENT. I WOULD HAVE TO BELIEVE THAT THEY PROBABLY ARE
16 GOING TO BE ABLE TO SELL CENTINELA AND DANIEL FREEMAN WITH THE
17 IDEA THERE WILL BE ONE HOSPITAL AND THE OTHER ONE GOES AWAY.
18 SO THESE ARE ISSUES, I THINK, THAT, FROM A LEGAL STANDPOINT,
19 OUR COUNTY COUNSEL NEEDS TO LOOK AT. WE NEED TO KEEP IN TOUCH
20 WITH THE ATTORNEY GENERAL BECAUSE THIS COULD HAVE TREMENDOUS
21 IMPACT ON THE HEALTHCARE NEEDS. EMERGENCY ISSUE. THESE ARE
22 JUST -- WE ALREADY HAD HEARINGS ON THESE EMERGENCY ISSUES
23 BECAUSE IT WAS JUST A YEAR AGO THAT ALL OF THESE ISSUES CAME
24 UP. SO WE HAVE TO -- I KNOW YOU'RE GOING TO HAVE THE -- IS THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HEARING GOING TO COVER ALL OF THOSE AGAIN OR WHAT IS IT GOING
2 TO COVER?

3

4 **CAROL GUNTER:** YEAH. WE DECIDED THAT WE WOULD PROBABLY EXPAND
5 IT TO COVER THE WHOLE BROAD PERSPECTIVE AS OPPOSED TO JUST
6 FOCUSING ON CENTURY CITY. AND, ACTUALLY, THERE IS A CURRENT
7 LEASE PURCHASE BEING NEGOTIATED WITH REGARDS TO CENTURY CITY
8 AGAIN...

9

10 **SUP. BURKE:** YES, I UNDERSTAND THAT'S ALREADY BEING ADDRESSED.

11

12 **CAROL GUNTER:** YEAH. SO WE'RE JUST GOING TO DO THE WHOLE THING,
13 INCLUDING ORANGE COUNTY INVOLVEMENT.

14

15 **SUP. BURKE:** SO I DO THINK THAT WE NEED TO GO BACK AND ADDRESS
16 SOME OF THOSE ISSUES BUT CAN ANYONE TELL ME EXACTLY WHAT THE
17 STATUS IS OF THE AGREEMENT IN TERMS OF THE EMERGENCY ROOM ON
18 DANIEL FREEMAN AND CENTINELA?

19

20 **CAROL GUNTER:** I THINK THE DANIEL FREEMAN IS CONTINGENT ON
21 CERTAIN TIME PERIODS BY WHICH THE HOSPITAL REMAINS OPEN,
22 CONTINUES TO SERVE MEDI-CAL POPULATION AND THERE ARE A NUMBER
23 OF OTHER ASPECTS TO IT. AND COUNTY COUNSEL IS -- I TALKED WITH
24 THEM THIS MORNING, WE'RE GOING TO BE TALKING AND GOING OVER
25 THAT IN DETAIL.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** ALL RIGHT. BECAUSE, IF YOU SELL IT, ARE YOU STILL
3 GOING TO BE BOUND BY ALL OF THOSE REPRESENTATIONS THAT WERE
4 MADE WHEN THEY PURCHASED IT? I WOULD ASSUME SO.

5

6 **CAROL GUNTER:** THAT'S PART OF THE ANTITRUST, I BELIEVE.

7

8 **SUP. BURKE:** BUT I DON'T KNOW. I MEAN, YOU KNOW, IT MAY BE A
9 WHOLE RENEGOTIATION OF ALL OF THOSE ISSUES. SOME OF THE -- I
10 UNDERSTAND THAT PROBABLY WOULD BE SOME MEGA GROUP THAT WOULD
11 HAVE TO COME IN TO BUY SOME OF THESE HOSPITALS.

12

13 **SUP. KNABE, CHAIR:** YEAH, BUT YOU HAVE NO GUARANTEE OF THAT.
14 THAT'S THE PROBLEM.

15

16 **SUP. BURKE:** YEAH. AND SO YOU DON'T KNOW WHAT, IF THEY COME IN,
17 THEY'RE GOING TO HAVE THEIR WHOLE -- THEIR OWN SERIES OF PLANS
18 IN TERMS OF MAINTENANCE, IN TERMS OF AS IT IMPACTS ON
19 EMERGENCY, HOW IT IMPACTS ON VARIOUS SPECIALTIES. SO I WOULD
20 HOPE THAT WE HAVE AN ONGOING REPORT ON WHAT IS HAPPENING HERE.
21 I'VE TALKED TO THE PRESIDENT, TOO, I'VE TALKED TO DR. NEWMAN,
22 AND, YOU KNOW, HE SAYS, "OH, YES, WE HAVE PEOPLE STANDING IN
23 LINE TO BUY THEM." BUT, OF COURSE, THEY STEPPED UP AND BOUGHT
24 THEM KNOWING THERE WERE SEISMIC ISSUES, KNOWING THAT THERE
25 WERE PROBLEMS IN TERMS OF THE OPERATION, AND IT WASN'T THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LONG AGO. SO I'M VERY CONCERNED WITH WHAT THIS WHOLE IMPACT
2 WILL HAVE BECAUSE YOU'RE TALKING ABOUT EVERY HOSPITAL WITHIN A
3 WHOLE AREA THAT IS PART OF THIS TRANSACTION, ALL FIVE OF THEM,
4 MIDWAY, ALL OF THESE HOSPITALS, THAT THAT WHOLE SOUTHWEST AREA
5 WILL BE IMPACTED. SO DO WE HAVE ANY -- IS THERE PLANNING
6 GROUP, HOSPITAL PLANNING GROUP THAT HAS ANY AUTHORITY OVER ANY
7 OF THIS IN TERMS OF -- I KNOW THERE USED TO BE IN TERMS OF HOW
8 MANY BEDS WERE AVAILABLE, THERE WERE HOSPITAL PLANNING. I JUST
9 HAVEN'T KEPT UP WITH IT IN TERMS OF WHAT THE STATE REQUIRES
10 AND IN TERMS OF THE NUMBER OF BEDS AND ANY OF THESE THINGS,
11 THE HOSPITAL PLANNING ORGANIZATION.

12

13 **SUP. KNABE, CHAIR:** I DON'T BELIEVE THERE IS.

14

15 **SUP. BURKE:** THEY NO LONGER HAVE THAT, RIGHT?

16

17 **SUP. KNABE, CHAIR:** WE WERE TRYING TO NOSE AROUND TO SEE IF
18 THERE MIGHT BE SOMETHING AVAILABLE BUT WE WEREN'T ABLE TO
19 ASCERTAIN...

20

21 **SUP. BURKE:** IT USED TO BE A HOSPITAL PLANNING BUT, FIRST OF
22 ALL, YOU COULDN'T BUILD WITHOUT GETTING A CERTAIN NUMBER OF
23 BEDS AND A CERTAIN KIND OF...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** USED TO BE MEDICAL DISTRICT,
2 CERTIFICATE OF NEED PROGRAMS AND MOST OF THOSE HAVE BEEN
3 ELIMINATED.

4

5 **SUP. BURKE:** BUT THAT-- NONE OF THAT'S PRESENT-- WELL, IT'S
6 GOING TO HAVE TO COME BACK AND, IF A PERSON -- IF A COMPANY
7 REPRESENTS THAT THEY'RE GOING TO HAVE SO MANY BEDS AND THEY'RE
8 APPROVED FOR THAT MANY BEDS, THEY SHOULD HAVE THE
9 RESPONSIBILITY TO MAINTAIN THOSE BEDS, NOT OVER THREE YEARS,
10 BUT OVER A LONG PERIOD OF TIME, BECAUSE -- AND I THINK THAT IS
11 THE STATE'S ROLE. SO I WOULD LOOK AT THAT ALSO IN TERMS OF
12 REINSTITUTING SOME KIND OF STATE PLANNING IN TERMS OF
13 HOSPITALS. BEFORE, IT WAS A MATTER THAT WE WERE CONCERNED
14 ABOUT HAVING TOO MANY BEDS. NOW WE'RE TALKING ABOUT HAVING TOO
15 FEW BEDS AND SO, AS THE PROBLEM CHANGES, YOU STILL HAVE TO
16 ADDRESS THE PROBLEM AND HAVE SOME METHOD OF ENFORCEMENT, WHICH
17 IS TOUGH IN THIS ONE. THANK YOU.

18

19 **SUP. KNABE, CHAIR:** I JUST WOULD ADD, WE HAVE SEVERAL MEMBERS
20 OF THE PUBLIC WHO HAVE SIGNED UP TO SPEAK ON THESE 61-A, D,
21 AND F, BUT I HAVE AN AMENDMENT, TOO, THAT I'D LIKE TO ADD AS
22 WELL. BUT I THINK, I MEAN, MY CONCERN CONTINUES TO BE IN THIS
23 POTENTIAL CONSOLIDATION. ALL YOU HAVE TO DO IS READ THE
24 FINANCIAL PAGES AND THE ISSUES CONFRONTING TENET AND OTHER
25 POTENTIAL HEALTHCARE PROVIDERS, AND THIS IS TRULY, AS ZEV



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 INDICATED, IT'S A BUSINESS DECISION. IT'S NOT A MEDICAL
2 DECISION. IT'S NOT A RETROFIT DECISION, ALTHOUGH THAT HAS AN
3 IMPACT ON ALL OF THIS. I MEAN, CLEARLY, THE RETROFIT SITUATION
4 HAS BEEN AROUND HERE FOR A LONG, LONG TIME AND SO THIS IS
5 CLEARLY A BUSINESS DECISION AND, YOU KNOW, THE IMPACT THAT --
6 THE POTENTIAL IMPACT, NOT ONLY IN OUR DISTRICTS BUT COUNTY-
7 WIDE AND REGIONALLY INTO ORANGE COUNTY, VENTURA COUNTY, AND
8 WHATEVER IT MAY BE IS PRETTY DRAMATIC. THE AMENDMENT THAT I'D
9 LIKE TO ADD, AND I'D ASK MY STAFF TO PASS IT OUT, IS THAT THE
10 BOARD ALSO DIRECT THE EMERGENCY MEDICAL SERVICE AGENCY AND
11 EMERGENCY MEDICAL SERVICES COMMISSION TO PROVIDE A SECOND
12 REPORT, WITHIN 120 DAYS, ON THE NUMBER OF ADDITIONAL HOSPITALS
13 WITH EMERGENCY ROOMS WHICH ARE BELIEVED TO BE AT SUBSTANTIAL
14 RISK OF SALE OR CLOSURE DUE TO SENATE BILL 1953, THE SEISMIC
15 UPGRADE OR THE SKYROCKETING OPERATIONAL COSTS. I KNOW IT'S
16 IMPORTANT THAT THE REPORT SHOULD, YOU KNOW, ADDRESS POTENTIAL
17 ADDITIONAL IMPACT, LOCALLY AND REGIONALLY, ON THE AVAILABILITY
18 OF EMERGENCY AND INDIGENT CARE. AND I UNDERSTAND IT'S
19 IMPORTANT AND IT SHOULD NOT NAME OR ENABLE IDENTIFICATION OF
20 THESE VARIOUS HOSPITALS BUT SUMMARIZE THE RESULTS BY MAJOR
21 GEOGRAPHIC SUBDIVISIONS, MAYBE BY SERVICE PLANNING AREAS OR
22 SOME OTHER, YOU KNOW, EMERGENCY BASIS THAT THERE MAY BE
23 STATEWIDE, AND ALSO RECOMMEND TO THIS BOARD ACTIONS THAT THE
24 COUNTY MAY TAKE TO MITIGATE THAT IMPACT BECAUSE, IF YOU SEE
25 SOMEONE LIKE TENET MAKING THAT MOVE, YOU HAVE TO THINK AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNDERSTAND THAT, RIGHT BEHIND THAT COULD BE SOME OTHER, YOU
2 KNOW, POTENTIAL MOVEMENT OF SIGNIFICANT IMPACT ON THE SERVICES
3 WE PROVIDE AS A COUNTY. I WOULD ASK JIM LOTT HAS SIGNED UP TO
4 SPEAK FROM HOSPITAL ASSOCIATION, JULIE -- PARDON ME?

5

6 **SUP. ANTONOVICH:** I WAS GOING TO ASK DR. GARTHWAITE WHILE HE,
7 MR. LOTT, IS COMING UP.

8

9 **SUP. KNABE, CHAIR:** OKAY.

10

11 **SUP. ANTONOVICH:** JUST A QUESTION. I UNDERSTAND THAT THE STATE
12 OF CALIFORNIA, THERE'S A 3-BILLION-DOLLAR BACKLOG AT THE
13 OFFICE OF STATEWIDE HEALTH AND PLANNING DEVELOPMENT WHICH IS
14 THE AGENCY NECESSARY TO APPROVE THE SEISMIC RETROFITTING. WITH
15 THAT BACKLOG, ISN'T THAT AN IMPEDIMENT TO A NEW BUYER? ISN'T
16 IT GOING TO GUARANTEE THAT THEY HAVE A LONG WAIT?

17

18 **DR. THOMAS GARTHWAITE:** IT'S CERTAINLY AN IMPEDIMENT TO
19 CARRYING OUT THE NECESSARY ACTIONS AND IT SLOWS DOWN THE
20 PROCESS. I THINK JIM ACTUALLY...

21

22 **JIM LOTT:** YES, SUPERVISORS, MY NAME IS JIM LOTT WITH THE
23 HOSPITAL ASSOCIATION OF SOUTHERN CALIFORNIA. YOU'RE CORRECT
24 WITH THAT BACKLOG REPORT. HOWEVER, FORTUNATELY, THE GOVERNOR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAS PROPOSED 40 TO 50 NEW POSITIONS IN THE BUDGET TO HELP
2 MITIGATE THAT SO WE'RE HOPEFUL THAT THAT WILL GET A CHANCE.

3

4 **SUP. KNABE, CHAIR:** OKAY. DR. GARTHWAITE, AND COULD I ASK YOU
5 TO SIT OVER HERE SO WE CAN RESPOND. AND JULIE INOUE,
6 GENEVIEVE CLAVREUL, AND LARK GALLOWAY-GILLIAM, IF YOU'D ALL
7 COME UP. JIM, GO AHEAD.

8

9 **JIM LOTT:** OKAY, THANK YOU, MR. CHAIRMAN, MEMBERS. I WANT TO
10 ADDRESS A COUPLE OF ISSUES AND THEN BE AVAILABLE FOR ANY
11 QUESTIONS YOU MIGHT HAVE ABOUT HOW THE INDUSTRY IS RESPONDING
12 OR DEALING WITH THIS BUT WHAT I SHOULD REPORT TO YOU FIRST IS
13 THAT, WHILE YOU'VE BEEN MEETING THIS MORNING, THE ORANGE
14 COUNTY BOARD OF SUPERVISORS DID ACT UPON THE SUGGESTION MADE
15 BY MR. ANTONOVICH AND WHAT THEY APPROVED, MY STAFF TELLS ME,
16 IS THAT, IN ADDITION TO COOPERATING WITH LOS ANGELES COUNTY,
17 THAT THEY ASKED OF THE STATE OF CALIFORNIA TO PROVIDE A
18 REASONABLE EXTENSION TO THE SEISMIC SAFETY DEADLINES AND THAT
19 THEY ALSO PROVIDE REASONABLE FLEXIBILITY FOR NURSE STAFFING.
20 LET ME ADDRESS THE NURSE STAFFING THING FIRST AND THEN ROLL
21 BACK INTO THE SEISMIC AND GIVE YOU SOME VERY SPECIFIC
22 INFORMATION. THE ISSUE FOR NURSE STAFFING ISN'T "DO WE HAVE
23 THE MONEY TO HIRE NURSES?" AS SUPERVISOR MOLINA POINTED OUT,
24 THE LAW HAS BEEN IN EFFECT SINCE 1999. WE HAVE THE MONEY. WE
25 DON'T HAVE THE NURSES. THE BOTTOM LINE IS THAT 15% OF OUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUDGETED POSITIONS ARE VACANT. I BELIEVE YOU HAVE A SIMILAR
2 SITUATION IN THE COUNTY HOSPITALS. SO IT'S NOT A QUESTION OF
3 HAVING PLANNED FOR THEM, IT'S A QUESTION OF HAVING TO GROW THE
4 NURSES, YOU KNOW? AND THIS PROBLEM, OF COURSE, OBVIOUSLY, IS
5 NATIONWIDE AS WELL AS A PANDEMIC. ON THE ISSUE OF SEISMIC
6 SAFETY, I JUST WANTED TO GIVE YOU THE FIGURES SO YOU'LL
7 UNDERSTAND AND KNOW THE FULL EXTENT OF THE ISSUE HERE IN LOS
8 ANGELES COUNTY. WE HAVE 665 BUILDINGS THAT FALL UNDER THE SB-
9 1953 MANDATE. OF THOSE, 338%, OR APPROXIMATELY 50% OF L.A.'S
10 TOTAL BUILDINGS, ARE CONSIDERED TO BE SPC-1 BUILDINGS AND MUST
11 BE REPLACED OR HAVE MAJOR RETROFIT DONE BY THE YEAR 2008 OR
12 2013. THE REMAINDER HAVE TO MEET A 20/30 REQUIREMENT BUT WE'RE
13 TALKING ABOUT THAT MANY BUILDINGS. THE PRICE TAG IS
14 CONSERVATIVELY ESTIMATED AT \$7 BILLION FOR LOS ANGELES COUNTY
15 FACILITIES. THE TOTAL PRICE TAG STATEWIDE IS CONSERVATIVELY
16 ESTIMATED TO BE AT \$24 BILLION AND THAT IS, BY THE WAY,
17 GREATER THAN THE COST OF THE PROPERTIES OF ALL THE HOSPITALS
18 COMBINED IN THE STATE OF CALIFORNIA. THAT'S HOW ENORMOUS THIS
19 IS. NOW, THERE ARE TWO WAYS -- THERE ARE SEVERAL WAYS, BUT TWO
20 PRIMARY WAYS OF WHICH YOU CAN FUND THIS. NOT-FOR-PROFIT
21 HOSPITALS HAVE ACCESS TO THE BOND MARKET AND FOR-PROFIT
22 HOSPITALS HAVE ACCESS TO THE EQUITY MARKET. AND THEN SOME
23 HOSPITALS ALSO QUALIFY FOR F.E.M.A. FUNDS, WHICH IS WHY A LOT
24 OF THEM GOT A HEAD START ON THIS. BUT THIS IS A VERY, VERY
25 COSTLY ISSUE AND EACH HOSPITAL HAS ITS OWN UNIQUE CHALLENGES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN TRYING TO GET THAT GOING. SO WE HAVE BEEN RECOMMENDING, AND
2 WE WOULD URGE THAT YOU FOLLOW THE ORANGE COUNTY BOARD OF
3 SUPERVISORS' SUIT HERE, WE HAVE BEEN URGING SOME SPECIFIC
4 REGULATORY CHANGES TO SB-1953. WE ARE NOT ASKING THAT SB-1953
5 BE REPEALED. WE RECOGNIZE THE NEED TO HAVE HOSPITALS SAFE FOR
6 PATIENTS BUT WE ALSO KNOW THAT THERE IS OR THERE ARE SOME
7 THINGS THAT CAN BE DONE TO HELP RELIEVE THE COST BURDEN AND
8 STILL MAINTAIN THE SAFETY OF THESE FACILITIES AND TO ALLOW
9 HOSPITALS TO CONTINUE TO OPERATE AND TRY TO MAKE THIS THING
10 HAPPEN. SO THAT'S WHAT'S HAPPENING AND WE WOULD HOPE THAT --
11 WE WOULD HOPE THAT YOU WOULD HAVE AN APPRECIATION FOR THE
12 MAGNITUDE OF THIS PROBLEM AND THE POTENTIAL EXPOSURE FOR ALL
13 OF LOS ANGELES COUNTY. WE HAVE ABOUT 20% OF OUR HOSPITALS THAT
14 ARE INDEPENDENT, WHO ARE GOING TO HAVE A HUGE PROBLEM MEETING
15 THIS NUT, SO TO SPEAK, SO WE CAN EXPECT TO SEE OTHER PROBLEMS
16 AS 2008 NEARS. WE CAN EXPECT TO SEE OTHER HOSPITALS BEGIN TO
17 HAVE PROBLEMS.

18

19 **SUP. KNABE, CHAIR:** I MEAN, I THINK WE ALL APPRECIATE THE
20 MAGNITUDE OF THE ISSUE. THE PROBLEM IS, I THINK, THAT WE ALSO
21 APPRECIATE THE POTENTIAL MAGNITUDE OF THE ISSUE AS IT RELATES
22 TO LOS ANGELES COUNTY AND THE ULTIMATE RESPONSIBILITY WE HAVE
23 AS THE ULTIMATE SAFETY NET. AND I THINK, YOU KNOW, YOU SEE THE
24 WILLINGNESS UP HERE BY ALL OF US TO BE ABLE TO WORK TOGETHER
25 ON ALL THESE ISSUES BUT WE ALSO DON'T LIKE TO GET SPANKED WHEN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE TRY TO WORK TOGETHER AND THEN, YOU KNOW, TURN AROUND AND,
2 YOU KNOW, SO...

3

4 **JIM LOTT:** NO, I UNDERSTAND.

5

6 **SUP. MOLINA:** MR. CHAIRMAN?

7

8 **SUP. KNABE, CHAIR:** YES?

9

10 **SUP. MOLINA:** YOU KNOW, JIM WAS HERE WHEN WE DISCUSSED AND
11 DEBATED AND DEALT WITH THE REBUILDING OF L.A. COUNTY U.S.C. HE
12 WAS JUST COMING IN AT THAT TIME FROM SAN DIEGO AND WAS
13 INVOLVED IN ALL THOSE DISCUSSIONS AND ALL THOSE ISSUES AT THAT
14 TIME. BUT IT ALSO BEGS THE QUESTION OF -- THAT THERE ARE A LOT
15 OF HOSPITALS, PARTICULARLY IN MY DISTRICT, AND I'VE WATCHED
16 THEM, WHO TOOK ON THIS ISSUE STRAIGHT UP, YOU KNOW, LIKE
17 MEMORIAL DID, CALIFORNIA HOSPITAL DID. WHAT IS IT CALLED NOW?
18 CHILDREN'S HOSPITAL DID. KAISER UNDERSTOOD THIS. THE LITTLE
19 FRENCH HOSPITAL. WHAT'S IT CALLED NOW? I FORGET.

20

21 **JIM LOTT:** PACIFIC ALLIANCE.

22

23 **SUP. MOLINA:** PACIFIC ALLIANCE. TEENY AS IT IS, IN ITS OWN
24 LITTLE PLOT, UNDERSTOOD AND RESPECTED THIS. SO, YOU KNOW, IT'S
25 SORT OF LIKE, THERE ARE PEOPLE WHO WERE DELIVERING SERVICE.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 THERE IS NO DOUBT. IT'S THE ISSUE OF THESE BIG CONGLOMERATES
2 THAT ARE COMING IN THAT, ALL OF A SUDDEN -- I JUST SAY, YOU
3 KNOW, SUCK IT DRY AND MOVE ON. AND, I MEAN, IT'S A HARD THING
4 AND A HARSH THING TO SAY BUT IT'S A REALITY OF WHAT'S GOING ON
5 HERE. SO, JIM, HELP ME WITH THIS MIDDLE GROUND HERE. I MEAN,
6 HOW DO YOU -- IT'S TRUE. TENET DEALT US A DEVASTATING BLOW. I
7 MEAN, WE ARE GOING TO BE THE BRUNT OF THIS SITUATION. REALLY,
8 WE ARE. BUT -- SO WE CAN'T GO TO THE LEGISLATURE, MIKE,
9 SAYING, "LET'S GO AND GET MORE EXTENSION." WELL, THEY'RE NOT
10 NECESSARILY GOING TO DO ANYTHING WITH THOSE. I WISH THEY WERE.
11 THEY GET AN EXTENSION, AS WE SORTA HAVE BUT, IF YOU'RE DOING
12 SOMETHING, IF YOU'RE WILLING TO BUILD, IF YOU'RE DOING
13 SOMETHING, I THINK THEY SAY YES, YOU CAN, YOU HAVE AN
14 EXTENSION. I MEAN, L.A. COUNTY U.S.C., THAT BUILDING HAS BEEN
15 ON CONDITIONAL KIND OF WAIVERS ALL ALONG, YOU KNOW. WE WILL
16 LET YOU CONTINUE TO PROVIDE PATIENT CARE THERE BUT YOU GOTTA
17 GET GOING AND BUILD SOMETHING NEW. SO WHAT'S THE MIDDLE
18 GROUND? YOU CAN'T GO TO THE LEG -- FIRST OF ALL, THE PRICE TAG
19 IS ENORMOUS BUT WHAT IS THE MIDDLE GROUND?

20

21 **JIM LOTT:** WE OBVIOUSLY AREN'T LOOKING TO THE LEGISLATURE FOR
22 ANY FUNDING. THAT, IN TODAY'S ENVIRONMENT, THAT'S KINDA JUST,
23 YOU'RE JUST, YOU KNOW, THAT'S WASTING TIME. THE EXTENSIONS, BY
24 THE WAY, ARE NOT GRANTED TO HOSPITALS JUST BECAUSE THEY ASK
25 FOR THEM.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** THAT'S TRUE.

3

4 **JIM LOTT:** THE EXTENSIONS HAVE TO HAVE WITH THEM HOW YOU MOVE
5 THEM A PLAN FOR HOW YOU'RE GOING TO MEET THE NEW 20/30-- IF
6 YOU MOVE FROM 2008...

7

8 **SUP. MOLINA:** OF WHICH TENET HAS NEVER SUBMITTED ANYTHING, AS I
9 UNDERSTAND.

10

11 **JIM LOTT:** RIGHT. SO IF YOU'RE GOING TO ASKED FOR A WAIVER,
12 YOU'VE GOT TO ALSO DEMONSTRATE YOUR ABILITY TO MEET THE
13 REQUIREMENT AT THE TIME THE WAIVER EXPIRES. SO, FOR MANY
14 HOSPITALS, THAT INCLUDES A PLAN THAT WILL GET THEM, SECURE FOR
15 THEM, ACCESS TO CAPITAL. SO THAT'S -- I THINK THAT IS THE
16 MIDDLE GROUND, WORKING WITH...

17

18 **SUP. MOLINA:** AND, AS YOU KNOW, TENET, AS I UNDERSTAND, HAS
19 NOT, ON ANY OF THESE FACILITIES. IS THAT CORRECT?

20

21 **JIM LOTT:** THAT I DON'T KNOW, SUPERVISOR.

22

23 **SUP. MOLINA:** I MEAN, DO WE KNOW OF ANY OF THAT? IS GARFIELD
24 HOSPITAL, THE MONTEREY PARK HOSPITAL, THE ONES THAT ARE
25 CLOSING, ANY OF THEM? I DON'T KNOW THAT THEY -- IT'S BEEN IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE PLANS, EVERYONE WAS SORT OF WAITING FOR -- I MEAN, UNLESS
2 YOU KNOW SOMETHING?

3

4 **JIM LOTT:** I DON'T KNOW WHETHER TENET WAS ONE OF THE HOSPITAL
5 SYSTEMS THAT ASKED FOR WAIVERS OR NOT. I REALLY JUST DON'T
6 HAVE THAT INFORMATION.

7

8 **SUP. MOLINA:** AND I THINK IT ALSO BEGS THE QUESTION NOW OF THE
9 OTHER FACILITIES LIKE THIS AND THAT'S PROBABLY SOMETHING THAT
10 WE SHOULD ASK OUR COUNTY PEOPLE, BECAUSE THIS IS JUST THE
11 BEGINNING, THE VERY BEGINNING OF MANY OF THESE PLACES. I MEAN,
12 THIS IS NOT THE ONLY SET OF HOSPITALS THAT HAVE THESE SEISMIC
13 RETROFIT PROBLEMS THAT ARE TRYING TO FIGURE OUT HOW TO DO IT.
14 THERE'S A NURSING PROBLEM. I MEAN, WE'VE SEEN SOME EMERGENCY
15 ROOMS IN SOME HOSPITALS CLOSING BECAUSE OF THAT. BUT I THINK
16 THAT IT WOULD BE WORTHWHILE IF THERE WAS SOME WAY THAT YOU
17 COULD HELP US, JIM, IN IDENTIFYING SO THAT WE DON'T GET HERE
18 ON THE LAST MOMENT OF THE LAST DAY AND SAY, "OH, WOE WITH US
19 ABOUT WHAT TENET IS DOING." IT'S SORTA LIKE, "HEY, TOUGH LUCK,
20 THEY MADE THEIR DECISION." BUT IS THERE ANY WAY THAT WE COULD
21 GET AND WORK WITH YOU AS YOU ADVOCATE FOR THESE FACILITIES OR
22 AS PART OF -- WE ALL NEED THEM TO OPERATE FOR PROFIT,
23 NONPROFIT, ALL OF THEM. WE NEED THEM DESPERATELY IN ORDER TO
24 MAKE OUR SYSTEM WORK FOR EVERYBODY. IS THERE SOME WAY THAT WE
25 COULD GET AHEAD OF SOME OF THIS AND UNDERSTAND THAT THIS IS A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SITUATION FOR ALL THESE FACILITIES? I MEAN, I'M CURIOUS AS TO
2 HOW SOME OF THESE HOSPITALS ARE MEETING THE NURSE/PATIENT
3 RATIO AT THIS TIME. AND SO I GUESS I'M SAYING, IS THERE ANY
4 KIND OF WARNING BELLS THAT WE COULD DO, AT LEAST FOR L.A.
5 COUNTY, THAT MIGHT GIVE US AN OPPORTUNITY TO AT LEAST PRESENT
6 TO THE LEGISLATURE AND TO THE DEPARTMENT OF HEALTH SERVICES AT
7 THE STATE LEVEL OR EVEN THE FEDS?

8

9 **SUP. KNABE, CHAIR:** THAT'S WHAT MY MOTION CALLS FOR, TO TRY TO
10 GET OUT AHEAD OF THE CURVE ON THAT, TO IDENTIFY IT.

11

12 **SUP. MOLINA:** I KNOW, BUT IS THAT GETTING OUR COUNTY TO START
13 TO TRY MAKING A NUMERICAL ASSESSMENT OF WHERE WE ARE?

14

15 **SUP. KNABE, CHAIR:** YEAH, THAT'S WHAT THE REPORT DOES. COMES
16 BACK IN 120 DAYS TO MAKE THAT NUMERICAL ASSESSMENT.
17 ABSOLUTELY.

18

19 **SUP. MOLINA:** ALL RIGHT. AND SO, MAYBE, JIM, YOU COULD HELP US
20 WITH THAT BECAUSE I THINK...

21

22 **JIM LOTT:** YES, MA'AM. MR. CHAIRMAN, IF I COULD JUST 10
23 SECONDS? JUST ONE LAST COMMENT AND THIS IS SORT OF OFF OF
24 AGENDA BUT, YOU KNOW, WE'RE THE LARGEST COUNTY IN CALIFORNIA,
25 IF NOT THE COUNTRY, AND IT'S SORT OF A SHAME THAT WE STILL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVE AN ACTING E.M.S. DIRECTOR IN THIS COMMUNITY. AND I DON'T
2 REALLY KNOW WHAT THE HANG-UP IS, AND I DON'T USUALLY GET
3 INVOLVED IN YOUR PERSONNEL MATTERS BUT I THINK IT'S TIME WE
4 HAVE A PERMANENT E.M.S. DIRECTOR AND THERE ISN'T ANYONE BETTER
5 SUITED FOR THAT JOB THAN CAROL GUNTHER. AND SO I WOULD JUST
6 URGE YOU -- AND, WHEREVER HUMAN RESOURCES IS, GET THAT FIXED
7 AND GET CAROL APPOINTED.

8

9 **SUP. KNABE, CHAIR:** OKAY, WAY TO GO. BOY, THAT'S A PLUG, I'LL
10 TELL YOU, THAT'S WELL WRITTEN. [LIGHT LAUGHTER]

11

12 **SUP. KNABE, CHAIR:** JULIE AND THEN --

13

14 **CAROL GUNTER:** JUST SPEAKING OF THAT, COULD I MAKE ONE COMMENT?
15 ONE OF THE CONCERNS THAT I HAVE AS THE E.M.S. AGENCY DIRECTOR
16 IS THAT OUR EXPERIENCE, AND CERTAINLY TENET IS SAYING THAT
17 THEY'RE TRYING TO SELL THESE HOSPITALS AND I HOPE AND PRAY
18 EVERY NIGHT FOR MY JOB THAT THEY DO, BUT OUR EXPERIENCE HAS
19 BEEN THAT, WHEN A HOSPITAL INDICATES THAT IT MAY CLOSE OR IT'S
20 GOING TO CLOSE, IT CLOSES FASTER THAN THE 90 DAYS THAT THEY'RE
21 REQUIRED TO NOTIFY US. AND I THINK THAT I HAVE HAD DISCUSSION
22 WITH SOME OF THE C.E.O.S OF TENET WHO THEMSELVES WERE NOT
23 AWARE THIS WAS GOING TO HAPPEN AND THEY'RE VERY CONCERNED
24 ABOUT KEEPING THEIR STAFF. SO THIS IS SOMETHING THAT IS GOING
25 TO PROGRESS VERY RAPIDLY.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** RIGHT. AND I UNDERSTAND THAT AND THAT'S
3 PART OF MY MOTION AS WELL, TOO, ON THAT ASSESSMENT THAT
4 SUPERVISOR MOLINA IS REFERRING TO, IS THAT IT'S PROBABLY NOT A
5 GOOD IDEA TO NECESSARILY IDENTIFY THE INSTITUTIONS BY NAME BUT
6 CERTAINLY BY, YOU KNOW, IMPACT ON THE COUNTY AND THE WHOLE
7 SERVICE AREAS. JULIE?

8

9 **JULIE INOUE:** HI. I'M JULIE INOUE FROM SAVE OUR MARINA
10 HOSPITAL, THE FOUNDER AND THE EXECUTIVE DIRECTOR OF WE CARE,
11 COMMUNITY ACTION FOR HEALTHCARE REFORM AND EDUCATION. FIRST,
12 I'D LIKE TO THANK ALL OF YOU FOR HELPING US WITH PHASE ONE OF
13 SAVE OUR MARINA HOSPITAL. WE WERE SUCCESSFUL IN THAT AND, FROM
14 THAT EXPERIENCE, WE WERE CALLED FROM ALL KINDS OF PEOPLE
15 ACROSS THE COUNTRY, AND WE STARTED "WE CARE" AS A NATIONAL ARM
16 OF S.O.M.H. TO SHARE OUR EXPERIENCES AND WHAT WE LEARNED FROM
17 OUR SITUATION HERE. I'D ALSO LIKE TO THANK THE HEALTHCARE
18 ADVOCATES WHO ARE HERE TODAY. IF NOT FOR THEM, WE WOULD NOT
19 HAVE THE CONDITIONS IN THE PURCHASE AGREEMENTS THAT WERE THERE
20 THAT GOT THE ATTORNEY GENERAL TO HAVE THE ABILITY TO SINK HIS
21 TEETH INTO SOMETHING AND WE'RE FOREVER GRATEFUL TO THOSE
22 PEOPLE. WHAT WE DID TOGETHER HERE MADE HISTORY IN THE UNITED
23 STATES, BELIEVE IT OR NOT. AND WHAT WE'RE ABOUT TO DO WILL
24 MAKE HISTORY AND YOU CAN BE A PART OF THAT AND WE NEED YOUR
25 HELP. AFTER S.O.M.H. BEGAN AND WE BEGAN TO WORK WITH TENET



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LOCALLY, WE ALSO BEGAN TO WORK WITH THE S.E.C., DEPARTMENT OF
2 JUSTICE, AND VARIOUS OTHER AGENCIES WITHIN THE FEDERAL
3 GOVERNMENT WHO CONTACTED US. WE SAW VERY CLOSE AND UP FRONT
4 HOW TENET WORKED. WHEN WE WENT TO OTHER STATES ACROSS THE
5 COUNTRY, WE SAW HOW THEY WORKED. WE KNOW THEM VERY WELL. I
6 THINK WHAT YOUR CONCLUSIONS HAVE COME TO TODAY, I THINK YOU'RE
7 BEGINNING TO KNOW WHO THEY ARE VERY WELL. THE SEISMIC ISSUES,
8 AS YOU HAVE SAID, ARE RATHER INCONSEQUENTIAL TO THE LARGER
9 IMPACT IN THE EARTHQUAKE WE ARE HAVING RIGHT NOW. WE ARE NOW
10 FACED WITH AN 8.5 MAGNITUDE EARTHQUAKE THAT WE DON'T HAVE A
11 PLAN FOR. WE CARE ANTICIPATED THIS ABANDONMENT FROM TENET,
12 SEEING THEIR HISTORICAL TRENDS THROUGHOUT THE COUNTRY. AND, AS
13 YOU SAID, SOMEONE SAID EARLIER, THEY TAKE IT AND THEY STRIP IT
14 AND THEY SUCK IT DRY, AND THAT'S EXACTLY WHAT THEY DID HERE.
15 BUT WE HAVE AN ANSWER. WE ARE IN PHASE TWO OF IMPLEMENTING
16 THAT PHASE, WHICH IS: WE CARE PARTNERED WITH S.O.M.H AND
17 BROUGHT TOGETHER HEALTHCARE EXECUTIVES FROM OUR REGIONALS, ONE
18 OF THEM YOU MAY KNOW, THE FORMER DIRECTOR OF THE L.A. COUNTY
19 HEALTH DEPARTMENT, LUCINDA WITHERALL, WHO IS ON MY TEAM. THESE
20 ARE PEOPLE WHO BELIEVED THAT WE COULD FIX THIS SITUATION
21 TOGETHER AND WE ARE ABOUT TO DO THAT, WITH YOUR HELP. WE CARE
22 IS A 501(C)3 PUBLIC BENEFIT CORPORATION AND WE PLAN TO ACQUIRE
23 THE MARINA HOSPITAL, AGAIN, WITH YOUR HELP. DON'T BE FOOLED.
24 TENET WILL CLOSE THESE HOSPITALS. THEY WILL MAKE THEM CLOSE
25 THEMSELVES. THEY'VE DONE THIS. THEY DID IT TO THE MARINA. THEY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DID IT IN LOUISIANA. THEY'LL DO IT WHEREVER THEY ARE. WHAT WE
2 NEED FROM YOU IS JUST WHAT YOU'RE DOING TODAY AND TO BEGIN TO
3 HAVE DIALOGUE WITH ALL OF US WHO DO HAVE A PLAN OF ACTION. WE
4 WANT TO SAVE AT LEAST ONE AND GET IT STABILIZED SO AT LEAST WE
5 HAVE SOMETHING IN THE AREA THAT WE CAN BEGIN TO FUNNEL
6 PATIENTS TO, WHICH IS ONE OF THEIR TERMS, AND WE WOULD NEED
7 YOUR HELP FOR THAT. SUPERVISOR BURKE, YOU HAD MENTIONED ABOUT
8 -- THAT THEY HAD IT ON THE MARKET, WHICH THEY DID, AND,
9 FORTUNATELY, DUE TO THE CITY COUNCIL, THEY PUT IN ZONING Q
10 CONDITIONS THAT THAT PARTICULAR PARCEL CANNOT BE SOLD TO
11 ANYTHING BUT A HOSPITAL AND IT WILL BE MAINTAINED AS SUCH AND
12 WE HAVE THE FULL SUPPORT OF THE CITY COUNCIL FOR THAT AS WELL.
13 SO I WOULD LIKE TO THANK YOU FOR TODAY'S MOMENT AND, AS YOU
14 CAN SEE, THAT WE HAVE A HUGE JOB AHEAD OF US AND WE CARE IS
15 WILLING TO STEP UP TO THE PLATE WITH ALL OF YOU AND LET'S MAKE
16 THIS HAPPEN AND LET'S MAKE HISTORY AGAIN. THANK YOU VERY MUCH.

17

18 **SUP. KNABE, CHAIR:** THANK YOU, JULIE. I JUST WOULD ENCOURAGE
19 YOU, TOO, TO CONTACT THE LONG BEACH COMMUNITY HOSPITAL FOLKS
20 BECAUSE THAT'S EXACTLY WHAT THEY DID DOWN THERE IN THE
21 CATHOLIC HEALTHCARE WEST SITUATION.

22

23 **JULIE INOUE:** THEY WERE THE FIRST ONES WE CALLED.

24

25 **SUP. KNABE, CHAIR:** RIGHT. OKAY. GENEVIEVE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1
2 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON. GENEVIEVE CLAVREUL. I AM
3 GLAD TO SEE SO MANY OF YOU CONCERNED ABOUT WHAT'S GOING ON
4 WITH TENET. I WAS AN INTERNATIONAL CONSULTANT WITH TENET SO I
5 KNOW THEM QUITE WELL BUT I THINK IT SHOULD BE A GOOD LESSON
6 FOR THE FUTURE NEVER TO ALLOW A FOR-PROFIT COMPANY TO OWN SO
7 MANY HOSPITALS IN THE SAME GEOGRAPHICAL AREA. AND, YOU KNOW, I
8 THINK THAT IT HAS HAPPENED OVER AND OVER AGAIN. WHEN TENET,
9 YOU KNOW, BOUGHT BROTMAN, THEY MADE PROMISES. ONE OF THE
10 PROMISES THAT THEY WILL NEVER CLOSE THE OBSTETRIC UNIT THERE.
11 THEY DID. THE ATTORNEY GENERAL DID NOTHING. WHEN THEY PURSUED
12 QUEEN OF THE VALLEY, THERE WERE SOME SPECIFIC CONDITIONS, THEY
13 DID NOT MEET THE CONDITIONS. THEY GOT AWAY WITH IT. I MEAN,
14 YOU KNOW, WE CANNOT BE CONSTANTLY SLEEPING AT THE WHEEL AND
15 LET THINGS HAPPEN. AND, IN THIS COUNTY, WE HAVE DONE IT
16 REPEATEDLY. AND WE STUDIED -- EVERYBODY ELSE STOOD BY. YOU
17 KNOW, THEIR REPUTATION PRECEDES THEM. I MEAN, YOU KNOW, A
18 COUPLE OF WEEKS AGO, THEY CLOSED ANOTHER HOSPITAL IN
19 PENNSYLVANIA. THEY DID IT IN LOUISIANA. THEY'RE DOING IT
20 EVERYWHERE. AND I THINK, YOU KNOW, WE NEED TO LOOK AT, NOT
21 ALLOW THOSE COMPANIES TO BUY SO MANY HOSPITALS IN THE SAME
22 DISTRICT. AND THAT'S ONE THING, I THINK, WE REALLY NEED TO
23 LOOK AT. THEY SHOULD NEVER ALLOW IT. YOU KNOW, IN THE PAST,
24 THEY WERE A STRUCTURE LIKE THAT. LIKE AN EXAMPLE, WHEN --
25 BEFORE A.M.I. BECAME TENET, A.M.I. TRIED TO BUY ALL THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOSPITALS IN SAN LUIS OBISPO. THEY WERE PREVENTED TO DOING
2 SUCH A THING. SO NOTHING LEFT TO THAT COULD HAPPEN. WHY IT
3 HAPPEN IN LOS ANGELES COUNTY? I MEAN, RIGHT NOW WE ARE UNDER
4 TREMENDOUS, YOU KNOW, PRESSURE, ABOUT THE NURSE SHORTAGE AND
5 ALL OF THAT, AND I THINK YOU NEED TO LOOK AT IT FOR A, YOU
6 KNOW, A POINT OF VIEW, THAT YOU ARE GOING TO BE VERY FIDUCIARY
7 PRUDENT FISCALLY PRUDENT AND I WOULD LIKE TO READ FOR -- YOU
8 KNOW, IN THAT PARTICULAR ROLE, THE NURSE-TO-PATIENT RATIO.
9 AND, CONTRARY TO EVERYBODY, WE DO NOT HAVE A NURSING SHORTAGE.
10 WE HAVE PEOPLE WHO MISTREAT NURSES. THAT'S WHY THEY'RE NOT
11 WORKING.

12

13 **SUP. KNABE, CHAIR:** THANK YOU. LARK?

14

15 **LARK GALLOWAY GILLIAM:** THANK YOU FOR THE OPPORTUNITY TO SPEAK
16 AND CONGRATULATIONS TO RON. I MEAN, HE'S NOT ONLY A RESOURCE
17 TO ALL OF YOU BUT HE'S A RESOURCE TO THE COMMUNITY AND I JUST
18 HAD TO PUT THAT PLUG IN THERE, RON. I'M HERE TODAY TO SUPPORT
19 YOUR EFFORTS TO GET INVOLVED IN THIS SITUATION. AS YOU KNOW,
20 MANY OF YOU MAY KNOW, WE'VE BEEN INVOLVED IN THE TENET BUYOUT
21 OF LOS ANGELES SINCE ITS INITIAL PURCHASE OF CENTINELA AND
22 THEN QUEEN OF ANGELS HOSPITAL AND IT HAS BEEN AN UPHILL BATTLE
23 TO REPRESENT A COALITION OF ABOUT 10 ORGANIZATIONS THAT HAVE
24 BEEN CONCERNED ABOUT THEIR DOMINATION IN OUR MARKET AND
25 CONSOLIDATION OF SERVICES AND THIS IS, BY FAR, OUR WORST



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NIGHTMARE. WE HAD JUST FINISHED NEGOTIATIONS WITH THEM TO TRY
2 TO PRESERVE CARDIAC CARE SERVICES AT THEIR DANIEL FREEMAN
3 FACILITIES ONLY TO FIND OUT, YOU KNOW, THREE DAYS LATER THAT
4 THEY'RE SELLING THE DARN HOSPITAL. I DO APPLAUD YOU FOR
5 UNDERSTANDING THIS IS NOT ABOUT SEISMIC REQUIREMENTS. THIS IS
6 NOT ABOUT NURSING SHORTAGES. THIS IS ABOUT THEIR NEED TO GET
7 SOME DOLLARS REALLY QUICKLY AND THE BOTTOM LINE. AND I
8 BELIEVE, TOO, THAT THIS IS GOING TO HAPPEN IN LESS THAN SIX
9 MONTHS. I WANT TO ENCOURAGE YOU TO NOT ONLY TAKE THE STEPS
10 THAT YOU HAVE TAKEN BUT TO REALLY CALL UPON BOTH OUR STATE AND
11 FEDERAL GOVERNMENT TO JOIN WITH YOU IN CREATING SOME KIND OF
12 PUBLIC PROCESS. YOU'RE RIGHT. THERE MAY NOT BE ANY LEGAL
13 STANDING. WE KNOW THAT THERE'S AN ABSENCE OF ANY KIND OF
14 OVERALL PLANNING IN THIS STATE AROUND HEALTHCARE AND THAT IN
15 ITSELF IS A TRAGEDY. BUT I DO THINK WE HAVE THE POLITICAL
16 POWER TO LEVERAGE SOME TYPE OF PUBLIC PROCESS. SUPERVISOR,
17 YOU'RE RIGHT, THERE ARE SOME CONDITIONS ON BOTH DANIEL FREEMAN
18 MEMORIAL. THEY WERE SUPPOSED TO KEEP THAT EMERGENCY ROOM OPEN,
19 KEEP THAT HOSPITAL OPEN FOR FIVE YEARS. QUEEN OF ANGELS, SEVEN
20 YEARS. AND I THINK THAT, IF NOTHING ELSE, WE CAN USE THAT AS
21 OUR COLLATERAL TO GET THEM TO COME TO THE TABLE. YOU HAVE GOT
22 TO USE THE POWER THAT YOU REPRESENT IN THIS COMMUNITY TO SAY
23 TO TENET, "COME IN AND TALK TO US ABOUT YOUR PLANS. WE WANT TO
24 KNOW WHO YOU'RE TALKING TO. WE WANT TO KNOW WHAT THE TIME LINE
25 IS. WE WANT TO MAKE SURE THAT THE BUYERS THAT COME IN ARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUYERS WHO HAVE THE CAPITAL TO DO AND KEEP THESE HOSPITALS
2 OPEN. WE DON'T NEED ANOTHER GRANADA HILLS OR A SANTA MARTA,
3 WHERE WE GET INVESTORS WHO COME IN AND, FOR FIVE MINUTES, MAKE
4 A LITTLE MONEY, AND SELL THE SHIP." THAT'S GOT TO BE YOUR MAIN
5 CONCERN. THESE HOSPITALS -- OUR PRELIMINARY NUMBERS SHOW, IN
6 FACT, THAT EVERY HOSPITAL, SUPERVISOR YAROSLAVSKY, THAT IS
7 BEING SOLD HAS AN EMERGENCY ROOM. THERE ARE TWO OTHER
8 HOSPITALS IN TENET'S SYSTEM BUT EVERY ONE OF THESE HOSPITALS
9 HAS AN EMERGENCY ROOM. AND HERE IN LOS ANGELES COUNTY, WE'RE
10 TALKING ABOUT 250,000 EMERGENCY ROOM VISITS ALONE. THAT'S,
11 LIKE, 11% OF OUR EMERGENCY ROOM VISITS. SO ANY ONE OF THOSE
12 HOSPITALS CLOSING WILL HURT EACH AND EVERY ONE OF THE
13 COMMUNITIES YOU REPRESENT. SO IF YOU HAVE NO OTHER REASON THAN
14 THE MORAL REASON TO SAY TO THEM WE WANT YOU AT THE TABLE, WE
15 WANT YOU TALKING TO US, YOU CANNOT GO AT THIS ALONE, WE GAVE
16 YOU SOME OF OUR JEWELS, IT'S TIME FOR YOU TO BE ACCOUNTABLE. I
17 THINK THAT YOU NEED TO TAKE THAT STEP AND TAKE THAT
18 AGGRESSIVELY. I THINK THE ATTORNEY GENERAL WILL, AND YOU'RE
19 GOING TO HAVE TO PUSH THERE, WILL SUPPORT YOU IN THAT EFFORT.
20 AND THEN, FINALLY, I WOULD ENCOURAGE YOU TO TAKE SOME OF THE
21 STEPS THAT YOU HAD TALKED ABOUT. WE NEED TO USE THIS
22 OPPORTUNITY TO REACH ACROSS THE COUNTY AND GET ORANGE COUNTY
23 TO WORK WITH US AT THE STATE LEVEL. WE SHOULD BE TALKING ABOUT
24 REVENUE FOR OUR HOSPITALS AND THE HEALTHCARE SYSTEM. WE SHOULD
25 BE TALKING ABOUT SOME CONSTRAINTS ON WHO CAN COME INTO OUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMMUNITIES, HOW MANY HOSPITALS THEY CAN BUILD. I'VE BEEN
2 CRYING ANTITRUST AND, YOU KNOW, SO WE NEED LEGISLATION THAT
3 PROHIBITS THIS KIND OF A VULNERABLE POSITION IN THE FUTURE.
4 AND THEN, FINALLY, WE DO NEED OUR DEPARTMENT TO BE LOOKING
5 PROSPECTIVELY AT WHAT IS THE STATUS OF OTHER HOSPITALS. WE
6 HAVE A NUMBER OF OTHER CORPORATIONS THAT HAVE MAJOR HOLDINGS
7 IN OUR COUNTY. WHAT HAPPENS IF THEY DECIDE TO PULL OUT? WE
8 NEED TO HAVE A STRATEGY AND A POSITION FOR THAT. AND I WOULD
9 ENCOURAGE YOU TO USE ALL YOUR POWERS AVAILABLE TO YOU TO
10 ENSURE WE HAVE NOT ONLY THAT KIND OF A REVIEW BUT A PUBLIC
11 PROCESS FOR EACH OF THESE TRANSACTIONS. THANK YOU.

12

13 **SUP. KNABE, CHAIR:** THANK YOU. ARE THERE ANY QUESTIONS OF
14 STAFF? IF NOT, THE ITEMS 61-A, D, AND F...

15

16 **SUP. BURKE:** I THINK WE SHOULD BE...

17

18 **SUP. KNABE, CHAIR:** ...AND THIS AMENDMENT ARE BEFORE US, SO...

19

20 **SUP. BURKE:** WE WOULD LIKE TO WORK WITH YOU AND COORDINATE
21 WHAT YOU'RE DOING SO THAT WE CAN MOVE IN THE SAME DIRECTION
22 BECAUSE I'M PARTICULARLY CONCERNED ABOUT WHETHER THESE
23 AGREEMENTS ARE GOING TO BE CARRIED OUT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LARK GALLOWAY GILLIAM:** I HAVE COPIES OF THE LETTERS I SENT
2 YOU.

3

4 **SUP. KNABE, CHAIR:** OKAY. ITEM 61-A, D, AND F, I'LL INSTRUCT
5 OUR EXECUTIVE OFFICER TO SORT OF COMBINE THOSE SO THERE'S NOT
6 DUPLICATION. AS AMENDED BY SUPERVISOR ANTONOVICH AND MYSELF.
7 SUPERVISOR ANTONOVICH MOVES, I WILL SECOND. WITHOUT OBJECTION,
8 SO ORDERED. ALL THREE.

9

10 **SUP. ANTONOVICH:** WE HAD ASKED LAST WEEK TO HAVE THE DEPARTMENT
11 OF HEALTH GIVE US A TIMELINE ON THE DATE ON THE HOSPITAL
12 MEDICAL SCHOOL NEGOTIATIONS. COULD YOU COMMENT ON THAT, DR.
13 GARTHWAITE?

14

15 **DR. THOMAS GARTHWAITE:** YES. WE'VE SENT A NOTICE TO ALL THREE
16 SCHOOLS. I'VE TALKED TO A COUPLE OF THE DEANS ALREADY. WE'VE
17 ALREADY BEGUN OUR NEGOTIATIONS WITH KING DREW, SET UP SEVERAL
18 MEETINGS, IN FAIRLY CLOSE CONTACT WITH THE PRESIDENT OF THE
19 UNIVERSITY THERE, AND I WOULD ANTICIPATE, WE'VE SET AN
20 AGGRESSIVE TIME FRAME OF SIX MONTHS FOR THE KING DREW. I WOULD
21 THINK THAT THE OTHER TWO, WE SHOULD BE ABLE TO FINISH OFF, I
22 HOPE, WITHIN A YEAR. THE DEPARTMENT'S HISTORY IS NOT THAT GOOD
23 IN THAT THE LAST NEGOTIATIONS DRAGGED ON FOR ALMOST THREE
24 YEARS AND WE BELIEVE WE HAVE SOME UNDERSTANDING OF WHY THAT
25 HAPPENED AND WE'LL TRY TO AVOID THAT. ALSO, DR. WATERS HAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AGREED TO SPEND TWO DAYS A WEEK WITH US TO DO NOTHING BUT THIS
2 PARTICULAR ISSUE AND THAT WILL HELP US SIGNIFICANTLY GETTING
3 PROGRESS.

4

5 **SUP. ANTONOVICH:** WHEN WILL WE RECEIVE THE MEDICAL SCHOOL TIME
6 LINES?

7

8 **DR. THOMAS GARTHWAITE:** I GUESS, WELL, I THINK THE TIMELINE FOR
9 ME IS THAT WE PLAN TO WRAP UP NEGOTIATIONS WITH KING DREW BY
10 SIX MONTHS BECAUSE THAT'S WHAT WE PUT IN OUR ORIGINAL MEMO TO
11 THE BOARD. I WOULD ANTICIPATE THAT THE OTHER TWO WOULD
12 PROBABLY LAST AS LONG AS A YEAR BUT WE'LL DO THEM SOONER, IF
13 WE CAN. AS YOU KNOW, IN ANY NEGOTIATIONS, PREDICTING THE EXACT
14 CONCLUSION, I THINK, IS DIFFICULT.

15

16 **SUP. ANTONOVICH:** BUT GOING BACK TO, I GUESS IT WAS -- YOU HAD
17 A MEMO IN 2003 THAT THE NEGOTIATIONS WERE IN PROGRESS AT THE
18 MEDICAL SCHOOLS.

19

20 **DR. THOMAS GARTHWAITE:** YES. IN THE MEMO TO THE BOARD TODAY, I
21 TRIED TO DEFINE A LITTLE BIT ABOUT THE PROGRESS WE HAD MADE,
22 WHERE WE WERE IN THOSE NEGOTIATIONS AND I THINK WHY WE
23 PRIORITIZED THE ISSUES WITH KING DREW A LITTLE BIT HIGHER. BY
24 ADDING AN ADDITIONAL PHYSICIAN WHO WILL DEVOTE THEIR ENTIRE
25 TIME TO THIS PROCESS, I THINK WE CAN MAINTAIN MOMENTUM HERE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** BUT WE HAD A MEMO FROM THE DEPARTMENT OF
3 HEALTH, 2002, THAT NEGOTIATIONS WERE TAKING PLACE. SO WHAT
4 HAPPENED BETWEEN 2002 AND -- IT APPEARS, LIKE, BETWEEN 2002
5 AND 2004 NOW, WE'RE JUST BEGINNING TO NEGOTIATE, TO GET SOME
6 TYPE OF TIMELINE. WHAT HAPPENED?

7

8 **DR. THOMAS GARTHWAITE:** WELL, I THINK, INITIALLY, WE INFORMED
9 THE MEDICAL SCHOOLS IN EARLY 2002 THAT WE WOULD BE -- WE
10 WANTED TO EXERCISE OUR RIGHT TO NEGOTIATE IF NECESSARY. BUT,
11 BECAUSE OF THE BUDGET CRISIS, BECAUSE WE DIDN'T KNOW HOW MANY
12 HOSPITALS WERE ACTUALLY GOING TO RUN BETWEEN SCENARIO THREE
13 AND SCENARIO TWO IN OUR PLAN AND WE DIDN'T FIND OUT THE ANSWER
14 TO THAT QUESTION UNTIL, I THINK, IT WAS MID -- EARLY FEBRUARY
15 WHEN THE FEDERAL GOVERNMENT AND THE GOVERNOR CAME DOWN AND
16 ANNOUNCED THE SORT OF DEAL AND MEASURE "B" PASSED THAT
17 PRESERVED OUR ABILITY TO RUN FOUR -- EXCUSE ME, FIVE HOSPITALS
18 NOW, IT WASN'T POSSIBLE TO NEGOTIATE DURING THAT TIME FRAME.
19 IN THE MIDDLE OF LAST SUMMER, I HAD CALLED THE DEANS TOGETHER.
20 WE HAD A DISCUSSION ABOUT PUSHING THOSE NEGOTIATIONS FORWARD.
21 AND, IN FACT, I HAD PUT TOGETHER A TEAM, INCLUDING TWO
22 NATIONAL EXPERTS, WHO HAD AGREED TO SERVE ON GIVING US ADVICE
23 IN BOTH NEGOTIATING THE CONTRACTS AND REDESIGNING THE
24 HEALTHCARE SYSTEM. RIGHT AS WE WERE SCHEDULING THAT PARTICULAR
25 EFFORT, WE BECAME AWARE THAT THE SURGERY PROGRAM AT KING DREW



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAS BEING WITHDRAWN AND THAT THERE WERE OTHER ACCREDITATION
2 ISSUES AND, AT THAT TIME, PRIORITIZED TRYING TO GET KING DREW
3 BACK ON ITS FEET AS THE HIGHEST PRIORITY OF THE DEPARTMENT. I
4 THINK, AT THIS TIME, WITH ADDITIONAL RESOURCES, WE CAN TAKE ON
5 THIS TASK AND PUSH IT FORWARD.

6

7 **SUP. ANTONOVICH:** WHO ARE THE NATIONAL EXPERTS?

8

9 **DR. THOMAS GARTHWAITE:** DICK BEARMAN HAD AGREED TO SERVE AND
10 DAVE STEVENS. DAVE STEVENS, VICE PRESIDENT OF THE ASSOCIATION
11 OF AMERICAN MEDICAL COLLEGES. DICK BEARMAN IS AN EDITOR OF A
12 MAJOR TEXTBOOK IN PEDIATRICS AND HEAD OF THE COALITION OF
13 PEDIATRIC ORGANIZATIONS.

14

15 **SUP. ANTONOVICH:** I UNDERSTAND, IN 1999, THE DEPARTMENT
16 RENEGOTIATED MEDICAL SCHOOL AFFILIATIONS TO STANDARDIZE TERMS
17 AND CONDITIONS FOR THREE AGREEMENTS TO THE EXTENT POSSIBLE BUT
18 WE HAVE NOT RENEGOTIATED TO INCLUDE PERFORMANCE STANDARDS FOR
19 ACADEMIC AND CLINICAL SERVICES AND INTEGRATION OF SERVICE
20 PROGRAMS. SO WHY HAVEN'T WE DONE THAT? THAT'S WHAT -- MY
21 THOUGHT PROCESS, IN OUR PREVIOUS DISCUSSIONS ON THE ISSUE,
22 THOUGHT THAT'S WHAT WE WERE ATTEMPTING TO DO.

23

24 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, I STILL THINK THAT'S THE
25 RIGHT THING. I THINK THAT, AS I BECAME BETTER AWARE OF THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 ACTUAL DATA SYSTEMS THAT THE COUNTY HAS TO REALLY MAINTAIN A
2 PERFORMANCE SYSTEM FOR PHYSICIANS WORKING IN THE COUNTY, WE
3 HAD SOME FUNDAMENTAL WORK TO DO TO GET THOSE DATA SYSTEMS IN
4 PLACE. I THINK THAT WE NOW HAVE DECENT, NOT PERFECT, BUT
5 DECENT DATA SYSTEMS. THE FIRST TIME, LIKE, ABOUT TWO MONTHS
6 AGO THAT I WAS ABLE TO GET DATA THAT REALLY SHOWED, BY
7 DEPARTMENT, WITHIN EACH OF OUR FACILITIES THE WORK SO THAT WE
8 COULD MATCH THE WORK TO THE AMOUNT WE WERE PAYING FOR THAT
9 WORK.

10

11 **SUP. ANTONOVICH:** BUT WHY COULDN'T WE BE NEGOTIATING ON A
12 PARALLEL TRACK? WE HAD A PARALLEL TRACK AS TO THE IMPLICATIONS
13 OF BUDGET SHORTFALLS, SCENARIO ONE, TWO, THREE. WHY COULDN'T
14 WE HAVE A SCENARIO AS TO NEGOTIATIONS WITH THE MEDICAL
15 SCHOOLS, HOW THAT WOULD IMPACT THE VARIOUS BUDGET SCENARIOS AS
16 BEING PROPOSED TO THE BOARD?

17

18 **DR. THOMAS GARTHWAITE:** YOU KNOW, I GUESS -- THERE'S A
19 CONSIDERABLE AMOUNT OF COMPLEXITY TO THE NEGOTIATIONS PER SE.
20 IT REQUIRES A SIGNIFICANT AMOUNT OF DEPARTMENTAL TIME. THE
21 DEPARTMENT'S GONE THROUGH TWO FAIRLY LARGE DOWNSIZINGS AS A
22 PART -- IN ITS ADMINISTRATIVE STRUCTURE OVER THE LAST COUPLE
23 OF YEARS AS A PART OF THE REDUCTIONS THAT WE'VE TAKEN UNDER
24 THE SCENARIOS WE'VE RUN. I THINK IT'S JUST A MATTER OF HOW TO
25 GET THE RIGHT RESOURCES PRIORITIZED TO THIS ENDEAVOR. IT IS A



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 -- LIKE I SAY, THE LAST TIME, IT TOOK THE DEPARTMENT THREE
2 YEARS TO GO THROUGH THIS PROCESS. WE DON'T HAVE THAT TIME. I
3 THINK THAT WE NEED TO MAKE THIS HAPPEN MUCH MORE QUICKLY THIS
4 TIME.

5

6 **SUP. ANTONOVICH:** SEE, WHERE MY FRUSTRATION COMES IN IS THE
7 FACT THAT THIS WAS AN IMPORTANT ISSUE THAT WE DISCUSSED IN THE
8 HIRING PROCESS WHEN WE DISCUSSED THE MEDICAL ISSUES FOR THE
9 COUNTY OF LOS ANGELES AND WE HAVE RECEIVED COMMUNICATIONS THAT
10 NEGOTIATIONS WERE IN PROGRESS. AND THEN, LAST WEEK, IT COMES
11 TO A HEAD THAT, YOU KNOW, THE CONTRACTS ARE EXPIRING OR ARE
12 GOING TO BE RENEWED ON SEPTEMBER 15TH, THEY EXPIRE, BUT WE
13 HAVE TO HAVE A LEAD TIME TO BE HAVING THE NEGOTIATIONS, THE
14 CHANGES, AND IT WAS LIKE IT JUST OCCURRED. WE THOUGHT IT WAS
15 AN ONGOING PROCESS. AND IT APPEARS THERE REALLY WASN'T
16 ANYTHING BEING DONE. AND, IF THERE WERE GOING TO BE CHANGES IN
17 PRIORITIES WHERE WE WERE GOING TO PUT THIS ON THE BACK BURNER,
18 THEN THE MEMOS THAT WE WERE RECEIVING FROM YOUR DEPARTMENT
19 OUGHT TO HAVE STATED THAT THEY ARE NO LONGER IN PROGRESS, THEY
20 HAVE BEEN STOPPED AND HAVE AN EXPLANATION. THE C.A.O. SHOULD
21 HAVE BEEN -- HAVE KNOWN ABOUT THIS. THE C.A.O. SHOULD HAVE
22 INFORMED US. YOU, AS DIRECTOR OF HEALTH, SHOULD HAVE INFORMED
23 US AND SHOULD HAVE INFORMED THE C.A.O. IF YOU DIDN'T INFORM
24 THE C.A.O. SO, YOU KNOW, WE'RE LEFT HOLDING THE BAG. WE HAVE
25 ONE MEDICAL SCHOOL THAT HAS HAD A TERRIBLE RECORD AND THEIR



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 ACCREDITATION IS NOW AT STAKE BECAUSE OF THEIR FAILURE TO
2 PROVIDE MEDICAL TRAINING. EXCUSE ME, MS. MOLINA, EXCUSE ME. SO
3 WE ARE NOW IN A DEADLINE OF FEBRUARY 15TH, WHICH WE ARE NOW
4 BEGINNING TO ADDRESS BUT IT'S LIKE WE'RE JUST GOING TO START
5 TALKING ABOUT THE RESTRUCTURING OF OUR AGREEMENTS WITH THE
6 MEDICAL SCHOOLS. AND THAT'S WHERE I HAVE A VERY SEVERE
7 FRUSTRATION WITH THE PROCESS BECAUSE WE HAVE NOT BEEN APPRISED
8 -- WHAT WE HAVE BEEN APPRISED WITH IS NOT WHAT HAS ACTUALLY
9 OCCURRED.

10

11 **DR. THOMAS GARTHWAITE:** WELL, AND TO THE EXTENT THAT WE HAVEN'T
12 COMMUNICATED WELL EXACTLY WHERE WE WERE IN THIS PROCESS, I
13 APOLOGIZE AND I TAKE RESPONSIBILITY FOR THAT. BUT WHERE WE ARE
14 AND WHAT I THINK NEEDS TO BE DONE CAN BE DONE IN THE TIME
15 FRAME THAT WE'RE TALKING ABOUT. THE BULK OF WHAT WE SPEND THIS
16 MONEY ON IS ON THE PHYSICIANS AND THEIR -- AND THE WORK THAT
17 THEY DO TO EDUCATE OUR RESIDENTS AND, IN THE CASE OF THE L.A.
18 COUNTY U.S.C. AGREEMENT, A SIGNIFICANT PART OF THE MONEY IS
19 SPENT ON CLINICAL CARE. THERE WILL NOT BE HUGE CHANGES TO THE
20 AMOUNT OF MONEY THAT WE SPEND. WHAT WE HOPE TO ACCOMPLISH IS
21 TO TIE THAT MONEY VERY TIGHTLY TO THE PROGRAMS THAT WE WANT
22 THE MOST BUT ALSO TO THE PERFORMANCE OF THOSE DUTIES SO THAT
23 THERE'S A TIGHTER LINK BETWEEN THE QUALITY OF THE EDUCATION,
24 THE AMOUNT OF THE EDUCATIONAL TIME SPENT AND THE MONEY THAT
25 WE'RE SPENDING. THAT IS -- WE ARE, IN THE DEPARTMENT, VERY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HARD AT WORK AT PUTTING IN A PERFORMANCE MANAGEMENT SYSTEM AND
2 HAVE BEGUN TO MEASURE THE KIND OF THINGS THAT WILL BE
3 IMPORTANT TO ALLOW THIS NEGOTIATION TO BE SUCCESSFUL AND ALLOW
4 THIS NEW SYSTEM TO BE SUCCESSFUL.

5

6 **SUP. ANTONOVICH:** IN YOUR MEMO TO US YESTERDAY THAT I JUST
7 RECEIVED FEBRUARY 2ND, YOU STATE, IN THE TOP OF PAGE 2,
8 "WITHOUT SOME REASONABLE CERTAINTY REGARDING THE FATE OF
9 TRAINING AT KING DREW, THE REDESIGN AND INTERDEPENDENT
10 RENEGOTIATIONS OF OUR AFFILIATION AGREEMENTS IS NEARLY
11 IMPOSSIBLE". WHY IS IT IMPOSSIBLE IF WE THOUGHT WE WERE MOVING
12 FORWARD WITH THESE TYPES...

13

14 **DR. THOMAS GARTHWAITE:** WELL, WHAT I'M SAYING THERE IS THAT ALL
15 THESE AGREEMENTS ARE SOMEWHAT INTERDEPENDENT. SO WHAT WE WILL
16 HAVE TO BUILD INTO THESE NEW AGREEMENTS IS THE FLEXIBILITY TO
17 ALLOW US TO MOVE PROGRAMS SHOULD THAT BECOME NECESSARY.

18

19 **SUP. ANTONOVICH:** BUT THAT'S WHAT WE THOUGHT YOU WERE DOING ALL
20 ALONG, SINCE YOU'VE COME ON BOARD. THAT'S WHAT I DON'T
21 UNDERSTAND. WE THOUGHT YOU WERE GETTING CLOSE TO YOUR
22 DESIGNATION BECAUSE OF THE FEBRUARY 15TH DEADLINE AND NOW WE
23 FIND THAT YOU'RE STILL AT THE STATION.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** WELL, I THINK WE'VE MADE CONSIDERABLE
2 PROGRESS BUT I UNDERSTAND WHAT YOU'RE SAYING.

3

4 **SUP. ANTONOVICH:** BECAUSE WE STARTED ASKING SOME OF THESE
5 QUESTIONS, I THINK, IS WHY WE'RE BEGINNING TO MAKE PROGRESS.
6 BUT WE HAVE 12 DAYS TO GO UNTIL THE 15TH.

7

8 **DR. THOMAS GARTHWAITE:** WELL, THE 15TH IS -- THE DEADLINE ON
9 THE 15TH IS THE NOTIFICATION OF THE UNIVERSITIES OF THE
10 RENEGOTIATION.

11

12 **SUP. ANTONOVICH:** RIGHT, BUT WE'RE JUST GETTING UP TO THE PLATE
13 TO NOTIFY THEM THAT -- WE THOUGHT, YOU KNOW, THIS WAS ONGOING
14 AND YOU WOULD BE TELLING US ABOUT THE SUCCESS OF THOSE
15 NEGOTIATIONS AND THE REFORMS THAT WOULD BE TAKING PLACE.
16 BECAUSE THOSE REFORMS WERE ALSO CALCULATED INTO COST SAVINGS
17 FOR THE DEPARTMENT, WHICH HAS A SIZABLE DEFICIT THAT WE ARE
18 FACED WITH. I FEEL YOU LET US DOWN. THAT'S MY PERSONAL
19 OPINION.

20

21 **DR. THOMAS GARTHWAITE:** WELL, YOU KNOW, TO THAT EXTENT, I
22 APOLOGIZE FOR THAT. WE, I THINK WE HAVE A GOOD PLAN TO TAKE
23 THIS FORWARD. I DO -- YOU KNOW, IT WOULD HAVE BEEN NICE TO
24 HAVE ACCOMPLISHED THIS A YEAR AGO, PERHAPS, BUT I DON'T THINK
25 THAT WE'RE SIGNIFICANTLY DISADVANTAGED BY DOING IT NOW. I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THINK WE CAN STILL MAKE CONSIDERABLE PROGRESS WITH THE
2 UNIVERSITIES AND GETTING THESE THINGS IN PLACE. I DON'T THINK
3 WE HAD THE DATA SYSTEMS LAST YEAR TO MAKE THEM MEANINGFUL AND
4 TO TRACK THEM. AND I THINK WE DO TODAY SO...

5

6 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. SUPERVISOR MOLINA.

7

8 **SUP. MOLINA:** I CAN APPRECIATE MIKE'S -- MR. ANTONOVICH'S
9 FRUSTRATION BECAUSE I MUST TELL YOU THAT I WAS A LITTLE CAUGHT
10 OFF GUARD ABOUT IT. BUT I WANT TO UNDERSTAND CLEARLY BECAUSE,
11 IN READING YOUR LETTER, I'M NOT SURE. WE HAVE -- WE ARE IN A
12 VERY LIMITED SITUATION FROM THE STANDPOINT OF LETTING THEM
13 KNOW. IF WE PASS THIS FEBRUARY DEADLINE, THERE'S A ROLLOVER,
14 AS I UNDERSTAND, AND AS IS AFFILIATION AGREEMENT, AND SO WE
15 ARE GIVING NOTICE? BECAUSE IT'S NOT CLEAR THERE THAT WE'RE
16 GIVING NOTICE OF TERMINATION.

17

18 **DR. THOMAS GARTHWAITE:** NO, NOT TERMINATION; RENEGOTIATION.

19

20 **SUP. MOLINA:** I KNOW, BUT THEY HAVE THE...

21

22 **DR. THOMAS GARTHWAITE:** TERMINATION TO KING DREW, THEY ARE
23 NOTIFIED, I SPOKE TO THE PRESIDENT AND THE...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I UNDERSTAND BUT IT'S MY -- AGAIN, DR.
2 GARTHWAITE, I JUST WANT TO UNDERSTAND. FOR THE UNIVERSITIES TO
3 TAKE US SERIOUSLY ABOUT RENEGOTIATION, THEY HAVE TO UNDERSTAND
4 THAT, UNLESS THEY COME TO THE TABLE TO RENEGOTIATE, WE WOULD
5 TERMINATE. NOW, HOW DOES THAT WORK? I MEAN, BECAUSE THEY CAN
6 PLAY ALONG FOR -- I MEAN, WHAT IS IT-- WHAT'S OUR LEVERAGE?

7

8 **DR. THOMAS GARTHWAITE:** WELL, OBVIOUSLY, WELL, THE LEVERAGE
9 WITH REGARD TO KING DREW IS THAT WE ALREADY VOTED TO
10 TERMINATE.

11

12 **SUP. MOLINA:** I'M NOT TALKING KING DREW.

13

14 **DR. THOMAS GARTHWAITE:** RIGHT, OKAY.

15

16 **SUP. MOLINA:** I'M NOT TALKING KING DREW. I UNDERSTAND KING
17 DREW. WE ARE AT THE END OF OUR ROPE WITH KING DREW AND WE'VE
18 GOT TO GET DOWN TO SOME MIGHTY NEGOTIATIONS. AND, BY THE WAY,
19 AS I UNDERSTAND, THEIR TRUSTEES HAVE AGREED AND THEY'RE IN THE
20 PROCESS OF PUTTING THAT TOGETHER. I'M TALKING ABOUT...

21

22 **DR. THOMAS GARTHWAITE:** RIGHT. WITH REGARD TO THE OTHER TWO
23 UNIVERSITIES, ULTIMATELY, I GUESS, YOU KNOW, IF -- OUR
24 ULTIMATE WEAPON, I GUESS, FOR A NEGOTIATING STANCE IS THAT WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COULD CEASE DOING -- HAVING ACADEMIC PROGRAMS OR CEASE OUR
2 AFFILIATION AND THAT OBVIOUSLY IS...

3

4 **SUP. MOLINA:** I KNOW, BUT WHAT I'M ASKING, I GUESS, THERE'S A
5 LOT OF WORD PLAY GOING ON AND I'M NOT SURE I UNDERSTAND IT
6 BECAUSE, LAST TIME, I WAS, LIKE SUPERVISOR ANTONOVICH, I JUST
7 ASSUMED THE NEGOTIATIONS WERE GOING ON. BECAUSE MY ISSUE, AT
8 LEAST AT L.A. COUNTY U.S.C., HAS BEEN AN ISSUE OF
9 ACCOUNTABILITY; OF WHAT DOCTORS ARE DOING, OF WHAT THE
10 RESIDENTS ARE DOING, ABOUT ACCOUNTABILITY WITHIN THOSE DOCS,
11 ABOUT THE TIME FRAMES THAT THEY'RE SPENDING THERE, SO ON.
12 THOSE ARE A LOT OF ISSUES. BUT...

13

14 **DR. THOMAS GARTHWAITE:** RIGHT. AND SOME OF THOSE CAN BE DONE
15 WITHOUT RENEGOTIATING THE AFFILIATION. THAT'S OUR OWN
16 MANAGEMENT...

17

18 **SUP. MOLINA:** YEAH, YEAH, YEAH, YEAH. EXCEPT, EVERY TIME I GET
19 TO A PROBLEM, I'M REMIND OF THE AFFILIATION AGREEMENT. THAT'S
20 U.S.C. AND THIS IS L.A. COUNTY. THAT'S U.S.C. AND THIS IS L.A.
21 -- SO WHAT I'M SAYING IS THAT I GUESS I'M TRYING TO UNDERSTAND
22 THE FRAMEWORK OF HOW THIS OPERATES. SO LET ME UNDERSTAND
23 AGAIN. IN FEBRUARY, YOU GAVE NOTICE OF RENEGOTIATION. CORRECT?
24 OR YOU'RE GOING TO?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** CORRECT. YES.

2

3 **SUP. MOLINA:** OR YOU HAVE? DOES THAT MEAN NOW THAT YOU SIT AT
4 A TABLE AND, LIKE YOU DO WITH LABOR NEGOTIATIONS, AND YOU
5 HAVE, "THESE ARE THE CHANGES WE WANT," AND THEY SAY "YES" OR
6 "NO" AND THEN YOU NEGOTIATE HOW YOU KEEP THIS RELATIONSHIP.
7 BECAUSE, LIKE WE SAID WITH KING DREW, WE NEED THEM AND THEY
8 NEED US. I THINK U.S.C. IS THE SAME WAY. WE DESPERATELY NEED
9 THEM AND I THINK THEY NEED US AS WELL. SO WHAT I'M TRYING TO
10 UNDERSTAND IS, DO THEY JUST SORT OF PLAY IT THAT WAY? I MEAN,
11 YOU KNOW, WE'RE NOT GOING TO DO IT BECAUSE THEY NEED US. OR DO
12 WE PLAY IT THAT WAY? WE CAN'T DO ANYTHING BECAUSE WE NEED
13 THEM. I'M TRYING TO UNDERSTAND THE DYNAMICS OF THOSE
14 NEGOTIATIONS.

15

16 **DR. THOMAS GARTHWAITE:** WELL, I'VE NOT PERSONALLY ENTERED INTO
17 NEGOTIATIONS WITH THEM YET BUT THE WAY I BELIEVE IT WILL GO IS
18 THAT WE WILL TELL THEM THAT WE NEED TO MAKE THESE CHANGES AND
19 WE NEED TO REDESIGN OUR SYSTEM. IT HAS TO BE A SINGLE SYSTEM.
20 THERE HAS TO BE COLLABORATION AND COOPERATION AND SO FORTH.

21

22 **SUP. MOLINA:** NO, I UNDERSTAND THAT. AND IF THEY NOPE, WHAT DO
23 YOU SAY?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** THEN I THINK, WELL, I THINK WE HAVE
2 OPTIONS AND ONE OF THE OPTIONS WE'RE -- THAT WE'RE EXERCISING
3 IS TO DECREASE THE AMOUNT THAT WE PAY THEM.

4

5 **SUP. MOLINA:** ALL RIGHT. WELL, I GUESS THAT'S WHAT I'M TRYING
6 TO GET AT, IS THAT I SORT OF NEED TO BE KEPT ABREAST OF WHERE
7 THOSE NEGOTIATIONS ARE BECAUSE -- AND AM I ASSUMING, FROM THIS
8 LETTER, AND CORRECT ME IF I'M WRONG, THAT, IN SIX MONTHS, YOU
9 WILL HAVE A RENEGOTIATED CONTRACT?

10

11 **DR. THOMAS GARTHWAITE:** WELL, THAT'S OUR GOAL WITH KING DREW. I
12 DON'T KNOW THAT WE'LL BE AS SUCCESSFUL WITH THE OTHER TWO.

13

14 **SUP. MOLINA:** WHY NOT?

15

16 **DR. THOMAS GARTHWAITE:** WELL, I JUST THINK THAT -- WELL, MAYBE
17 WE WILL BE. I WON'T SAY WE WON'T BE BUT WE'LL-- I MEAN, WE'LL
18 AIM TO DO THEM AS QUICKLY AS POSSIBLE.

19

20 **SUP. MOLINA:** WELL, I WANT TO KNOW WHAT THIS NOTICE IS OF
21 RENEGOTIATION. IS THAT NOTICE TO RENEGOTIATE WHEN WE HAVE THE
22 TIME TO RENEGOTIATE? OR IS THAT NOTICE THAT WE'RE GOING TO
23 RENEGOTIATE AND, IF WE DON'T GET IT DONE IN SIX MONTHS, GUESS
24 WHAT, WE DON'T HAVE A CONTRACT? AS I UNDERSTAND IT KEEPS GOING
25 ON.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** WELL, THAT'S TRUE WITH KING DREW. WITH
3 THE OTHER TWO, THEN, I THINK THAT WE WILL WALK INTO THOSE
4 NEGOTIATIONS AND...

5

6 **SUP. MOLINA:** OKAY. UNDERSTAND HERE, I'M NOT ONE THING HAVE I
7 SAID ABOUT KING DREW. THIS HAS NOTHING TO DO WITH KING DREW.
8 THAT'S A SEPARATE TRACK. I'M TALKING ABOUT U.S.C. AND...

9

10 **DR. THOMAS GARTHWAITE:** RIGHT. SO WE HAVEN'T...

11

12 **SUP. MOLINA:** ...U.C.L.A.

13

14 **DR. THOMAS GARTHWAITE:** BUT WE HAVEN'T GIVEN NOTICE TO
15 TERMINATE. WE'VE GIVEN NOTICE THAT WE WANT TO RENEGOTIATE WITH
16 THE IDEA OF POTENTIALLY REDUCING SERVICES. I BELIEVE THAT'S
17 THE CLAUSE IN THE CONTRACT. AND SO THAT WE WILL SIT AT THE
18 TABLE AND TRY TO DESIGN A SYSTEM THAT WORKS FOR THEM AND FOR
19 US. BUT, PRIMARILY, IT'S A SYSTEM THAT DELIVERS CARE AND THE
20 MODEL WE USE TO DELIVER CARE IS THIS ACADEMIC MODEL THAT ALSO
21 INCLUDES TRAINING.

22

23 **SUP. MOLINA:** OKAY. I'M NOT GETTING IT. IT'S LIKE... ONE MORE
24 TIME. SO, IN SIX MONTHS, IF I DON'T HAVE A NEW CONTRACT WITH
25 U.S.C., WHAT WILL I HAVE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** WELL, I THINK, IN SIX MONTHS, I CAN
3 TELL YOU WHETHER WE HAVE -- WHETHER WE'VE MADE PROGRESS OR NOT
4 AND, AT THAT TIME, I CAN GIVE YOU THE OPTIONS THAT WE HAVE...

5

6 **SUP. MOLINA:** WHAT IF THEY DON'T SIT AND MEET? WHAT IF THEY'RE
7 BUSY FOR THE NEXT SIX MONTHS?

8

9 **DR. THOMAS GARTHWAITE:** WELL, I HAVE A VERBAL COMMITMENT FROM
10 U.S.C. I HAVE NOT YET TALKED TO U.C.L.A. VERBALLY AND WE'VE
11 SENT, OTHER THAN THE LETTER THAT WE SENT TO NOTIFY THEM,
12 HAVEN'T HAD A CHANCE TO TALK TO THEM VERBALLY BUT THEY'VE
13 AGREED TO SIT AND TALK.

14

15 **SUP. MOLINA:** I WOULD LIKE, AND I JUST GOT THIS, OKAY? I WOULD
16 LIKE YOU TO PUT IN WRITING TO ME, AND EVEN IF IT'S A
17 CONFIDENTIAL MEMO THAT GOES TO CLOSED SESSION, I JUST WANT TO
18 GET A BETTER UNDERSTANDING OF WHERE I AM IN THESE NEGOTIATIONS
19 BECAUSE I'M NOT SURE I UNDERSTAND. I'M NOT SUPPOSED TO
20 MICROMANAGE THAT ASPECT AND I HARDLY WOULD KNOW HOW TO DO IT.
21 I WOULD ASSUME THAT YOU, AS A MEDICAL DOCTOR, AS AN
22 ADMINISTRATOR OF THESE KINDS OF CONTRACTS, WOULD KNOW WHAT IS
23 IT THAT WE NEED. WHAT WE LEARNED, AND NOW I'M SAYING KING
24 DREW, IS THERE ARE A LOT OF LESSONS LEARNED IN THE KING DREW
25 AFFILIATION AGREEMENTS AND THE BIGGEST PART WHICH THERE,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AGAIN, THERE ARE ISSUES, IS WE WERE SUPPOSED TO BE MONITORING.
2 WE WERE SUPPOSED TO GET REPORTS. WE WERE SUPPOSED TO GET
3 INFORMATION AND THEY DIDN'T DO IT. SO, I MEAN, WHY DIDN'T THEY
4 DO IT? BECAUSE IT'S THAT, "WE NEED EACH OTHER", RELATIONSHIP,
5 RIGHT? OH, GOSH, YOU KNOW? AND THAT'S WHAT I'M CONCERNED ABOUT
6 IS WE BOTH HAVE EACH OTHER OVER A BARREL AND I'M NOT SURE I
7 CLEARLY UNDERSTAND HOW I'M GOING TO GET THEM TO COME TO US AND
8 UNDERSTAND THAT WE ALSO NEED SOME ACCOUNTABILITY. YOU KNOW,
9 THEY'LL SAY, OH, WELL, YOU'VE GOT TO PAY ME MORE. I CAN
10 UNDERSTAND THAT BUT I GUESS I NEED TO KNOW THE ISSUES. LIKE,
11 IN LABOR NEGOTIATIONS, WE NEED TO PUT A PROPOSAL AND THEY NEED
12 TO GIVE US BACK A PROPOSAL. WE NEGOTIATE. BUT WHAT ARE SOME OF
13 THE POINTS? AND IT'S NOT -- YOU SAID HERE, "WE'LL CENTER ON
14 THE FOLLOWING QUESTIONS" BUT, EVEN THEN, I'M NOT SO SURE WHAT
15 IS -- WHEN YOU SAY "QUANTITATIVE MEASUREMENT OF PERFORMANCE
16 AND OUTCOMES". THOSE ARE WORDS BUT I DON'T KNOW WHAT THAT
17 MEANS, PERSONALLY, SO I'D LIKE TO KNOW. I'M NOT ASKING YOU TO
18 TELL ME RIGHT NOW BECAUSE I JUST GOT THIS BUT MAYBE IN THE
19 NEXT MONTH OR SO YOU MIGHT GIVE US... AND IS THIS GENTLEMAN,
20 MR. WATERS, DR. WATERS?

21

22 **DR. THOMAS GARTHWAITE:** CORRECT.

23

24 **SUP. MOLINA:** IS HE THE ONE WHO WILL BE IN CHARGE OF THIS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** RIGHT. HE WOULD NEGOTIATE THESE. IN THE
2 MEMO...

3

4 **SUP. MOLINA:** THEN I WOULD LIKE HIS MEMO TO COME FROM HIM
5 BECAUSE I'M NOT SAYING THAT IT HASN'T -- AND IF HE WANTS TO DO
6 IT IN CLOSED SESSION, I UNDERSTAND THAT. THESE ARE CONTRACT
7 NEGOTIATIONS AND THEY MIGHT REQUIRE TO BE CLOSED SESSION. IS
8 THAT TRUE, BILL? IN SOME ASPECT OF IT BECAUSE THIS ISN'T A
9 PUBLIC DISCUSSION, IT'S THE NEGOTIATIONS OF A CONTRACT. BUT I
10 WOULD LIKE TO KNOW AND UNDERSTAND WHAT APPROACH DR. WATERS IS
11 GOING TO TAKE TO SOME OF THEM BECAUSE IT MAY NOT INCLUDE THE
12 ISSUES THAT I WANT AND IT WOULD BE A SHAME THAT, AT THE END OF
13 THE DAY, IT COMES BACK TO US AND I STAND UP AND SAY, "WELL,
14 WAIT A MINUTE, WHAT HAPPENED TO THAT ISSUE?" AND SOMEBODY IS
15 GOING TO SAY, "IT WAS NEVER A PART OF WHAT WE WERE DOING". SO
16 IF YOU COULD, I WOULD APPRECIATE IT.

17

18 **DR. THOMAS GARTHWAITE:** BE HAPPY TO.

19

20 **SUP. ANTONOVICH:** AND THEN, ON YOUR MEMO, COULD YOU HAVE DATES
21 ON YOUR PAGE TWO, ON YOUR ANTICIPATE THAT NEGOTIATIONS WILL
22 CENTER ON THE FOLLOWING QUESTIONS. YOU HAVE SIX QUESTIONS.
23 COULD YOU GIVE US WEEKLY UPDATES SO WE CAN KEEP APPRISED?

24

25 **DR. THOMAS GARTHWAITE:** SURE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. THANK YOU. WE HAVE ITEM
3 NUMBER 9, I THINK, STILL. OKAY, WE HAVE THE DEPARTMENT OF
4 HEALTH SERVICES, MAYBE YOU WANT TO BE PREPARED TO ANSWER THIS.
5 CLINT TROUT, TERRI FORD, KAREN MAW OR MACK. OKAY. WHICH IS
6 WITHDRAWING. AND QUENTIN O'BRIEN ARE ALL IN FAVOR. DON'T SEE
7 ANY OPPOSITION, SO MAYBE...

8

9 **CLINT TROUT:** HELLO. I'M CLINT TROUT WITH THE AIDS HEALTHCARE
10 FOUNDATION AND I'M ALSO A GAY ACTIVIST AND RESIDENT OF WEST
11 HOLLYWOOD. AND I'D LIKE TO THANK SUPERVISOR YAROSLAVSKY FOR
12 HIS MOTION REGARDING REGULATION OF SEX CLUBS AND BATH HOUSES
13 AND URGE ITS PASSAGE. IT IS THE PURVIEW OF LOS ANGELES COUNTY
14 TO REGULATE BUSINESS FOR THE BENEFIT OF PUBLIC HEALTH. AS YOU
15 KNOW, THE COUNTY ENFORCES PUBLIC HEALTH LAWS AND REGULATIONS
16 THAT PERTAIN TO ALL TYPES OF BUSINESSES, INCLUDING
17 RESTAURANTS, BARS, AND EVEN SCHOOLS. EVEN CHURCHES AND OFFICES
18 MUST ADHERE TO STRICTLY INTERPRETED CODES DESIGNED TO ENSURE
19 THAT THE HEALTH OF THE PUBLIC IS PROTECTED. BATH HOUSES AND
20 SEX CLUBS IN THE COUNTY ARE NO EXCEPTION. HOWEVER, WHILE EVEN
21 THESE BUSINESSES MUST ADHERE TO REGULATIONS THAT LIMIT THE
22 AMOUNT OF ASBESTOS PRESENT IN THE INSULATION IN THE ATTIC,
23 THERE ARE NO REGULATIONS THAT REQUIRE THESE BUSINESSES TO TAKE
24 BASIC STEPS TO PROTECT THEIR PATRONS FROM HIV AND OTHER
25 SEXUALLY TRANSMITTED DISEASES, EVEN THOUGH H.I.V, NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ASBESTOS, IS THE GREATER THREAT. MANY SEX CLUB AND BATHHOUSE
2 OWNERS IN LOS ANGELES COUNTY HAVE BEEN INEXPLICABLY RESISTANT
3 TO EFFORTS TO GET THEM TO ALLOW HIV TESTING AND PREVENTION
4 MATERIALS INSIDE THEIR BUSINESSES. THIS DEFIES COMMON SENSE.
5 IN THE GAY COMMUNITY ITSELF, THERE CONTINUES TO BE DEBATE
6 REGARDING THE ROLE OF BATH HOUSES AND SEX CLUBS IN SOCIETY AND
7 THE SPREAD OF HIV/AIDS. MANY CITIES WITH ACTIVE GAY
8 COMMUNITIES HAVE MADE THEM ILLEGAL. SAN FRANCISCO DOES NOT
9 ALLOW BATH HOUSES AND SEX CLUBS MUST FOLLOW STRICT
10 REQUIREMENTS TO PROMOTE SAFER SEX. FOR THOSE WHO OPPOSE
11 SHUTTING THEM DOWN, ONE OF THE KEY POINTS IS THAT THEY CAN BE
12 VENUES FOR PREVENTION AND TESTING. RESPONSIBLE BATH HOUSE AND
13 SEX CLUB OWNERS SHOULDN'T HAVE A ISSUE WITH HAVING H.I.V
14 TESTING AND PREVENTION MATERIALS IN THEIR BUSINESSES. A.H.F.
15 ASKED FOR SYPHILIS TESTING IN THE BATH HOUSES AND SEX CLUBS
16 WHEN EARLY EVIDENCE INDICATED THAT THEY WERE AN ACCELERATOR OF
17 THE OUTBREAK. THIS NEVER HAPPENED AND NOW SYPHILIS ENDEMIC. IN
18 THE FACE OF APATHY ABOUT SAFE SEX AND THE PUBLIC HEALTH
19 EMERGENCY OF H.I.V, WE APPLAUD THE COUNTY'S EFFORTS TO ENACT
20 COMMON SENSE REGULATIONS OF SEX CLUBS AND BATH HOUSES. THANK
21 YOU.

22
23 **SUP. KNABE, CHAIR:** THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAREN MAW:** HI. KAREN MAW, DIRECTOR OF PREVENTION AND TESTING,
2 A.I.D.S. HEALTHCARE FOUNDATION. I OVERSAW THE CONTRACT THAT
3 A.F.H. HAD TO PROVIDE H.I.V COUNSELING AND TESTING SERVICES IN
4 COMMERCIAL AND PUBLIC SEX VENUES THAT CATER TO MEN WHO HAVE
5 SEX WITH MEN HERE IN LOS ANGELES COUNTY. DURING THE PERIOD OF
6 MARCH 1ST, 2002, THROUGH JANUARY 31ST, 2003, WE CONDUCTED
7 1,094 HIV TESTS IDENTIFYING A 56 H.I.V POSITIVE INDIVIDUALS,
8 WHICH IS OVER A 5% SEROPOSITIVITY RATE. THIS WORK WAS DONE IN
9 SEVERAL VENUES BUT ONLY TWO WERE ACTUAL COMMERCIAL VENUES OUT
10 OF THE 11 OR SO IN L.A. COUNTY. WE WERE UNABLE TO BRING OUR
11 SERVICES TO OTHER COMMERCIAL VENUES BECAUSE THE OWNERS OF
12 THOSE VENUES CONSTANTLY BARRED US FROM PROVIDING THESE
13 SERVICES. A.H.F. WAS BARRED FROM PROVIDING SERVICES IN THOSE
14 VENUES BECAUSE WE CAME BEFORE YOU, THIS BODY, AND SAID THERE
15 WAS A PROBLEM. THAT PROBLEM BEING THE ACCELERATED RATE OF
16 TRANSMISSIONS OF H.I.V AND SYPHILIS IN THOSE VENUES AND NOT
17 ENOUGH PREVENTION AND TESTING SERVICES AVAILABLE TO CLIENTS.
18 IT'S VERY FRUSTRATING TO THINK WE COULD HAVE PROVIDED SO MANY
19 MORE H.I.V TESTS AND THERE WOULD BE SO MANY MORE L.A. COUNTY
20 RESIDENTS NOW KNOWING THEIR H.I.V STATUS. A.H.F. HAS RECENTLY
21 GIVEN UP THE CONTRACT TO PROVIDE SERVICES IN COMMERCIAL AND
22 PUBLIC SEX VENUES BECAUSE WE NO LONGER FELT WE COULD BE
23 PRODUCTIVE. IT IS CRUCIAL THAT THIS BODY AND THE DEPARTMENT OF
24 HEALTH SERVICES DICTATE PUBLIC HEALTH POLICY REGARDING WHAT
25 PREVENTION AND TESTING SERVICES ARE AVAILABLE TO CLIENTS IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THESE VENUES. IT IS UNACCEPTABLE THAT THESE DECISIONS CONTINUE
2 TO BE ON A VOLUNTARY BASIS, LEFT UP TO THE DISCRETION OF
3 BUSINESS OWNERS, WHOSE PRIMARY OBJECTIVE IS TO MAKE A PROFIT,
4 TO MAINTAIN THEIR BUSINESS. I URGE THIS BODY TO ACT QUICKLY TO
5 DEVELOP A SOUND PUBLIC HEALTH ORDINANCE IN ORDER TO ENSURE
6 CLIENTS HAVE CONSISTENT, ACCESSIBLE PREVENTION SERVICES AS
7 WELL AS HIV AND S.T.D. TESTING SERVICES IN THESE VENUES. THIS
8 IS ABOUT PUBLIC HEALTH. SERIOUS INFECTIOUS DISEASES CONTINUE
9 TO BE TRANSMITTED IN THESE VENUES WHILE WE SIT HERE, WHILE WE
10 WAIT FOR REPORTS. I URGE YOU TO ACT QUICKLY. THANK YOU.

11
12 **SUP. KNABE, CHAIR:** THANK YOU FOR COMING DOWN. NEXT?

13
14 **TERRI FORD:** GOOD MORNING. I'M TERRI FORD, I'M THE DIRECTOR OF
15 ADVOCACY FOR A.I.D.S. HEALTHCARE FOUNDATION AND WE THANK
16 SUPERVISOR YAROSLAVSKY FOR BRINGING THIS MOTION FORWARD. WE DO
17 SUPPORT THE MOTION BUT WISH IT DID GO FURTHER. IT IS A CHIEF
18 CHALLENGE OF THE COUNTY AS WELL AS A.H.F. TO PROTECT THE
19 PUBLIC HEALTH. THIS CHALLENGE HAS NOT BEEN MET IN REGARD TO
20 THE SEX CLUBS AND BATH HOUSES OF LOS ANGELES. THIS DISCUSSION
21 HAS BEEN GOING ON FOR THREE YEARS. SINCE THE SYPHILIS OUTBREAK
22 IN 2000, NOT MUCH HAS CHANGED. WITH THE RISE OF INFECTION
23 RATES, WHERE IS YOUR SENSE OF URGENCY? WE FOUGHT FOR THE SEX
24 CLUB LIAISON POSITION YET IT APPEARS TO HAVE BEEN INEFFECTIVE.
25 THE SEX CLUB OWNERS RUN RIGHT OVER THIS POSITION. WE ARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 URGING YOU, AS THE GOVERNING BODY OF THE COUNTY, TO GET
2 CONTROL OF THESE SEX CLUB AND BATH HOUSE OWNERS. BY THEIR
3 REFUSAL TO LET TESTING SERVICES IN, THEIR GROSS
4 IRRESPONSIBILITY FORFEITS THEIR RIGHT TO HAVE A SAY. THIS IS A
5 PUBLIC HEALTH ISSUE AND RESTAURANT OWNERS DO NOT HAVE A SAY
6 WHEN THEIR PATRONS ARE GETTING SICK. BECAUSE WE SPOKE HERE, I
7 MYSELF WAS PERSONALLY TARGETED AND LET YOU KNOW AT THE
8 ALARMING RATES OF TRANSMISSION IN THESE CLUBS. WE ENDURED THE
9 PUBLIC TRASHING BY THESE OWNERS AND THEIR PUBLIC REFUSAL TO
10 LET A.H.F. IN. I CAN'T SAY THEIR QUOTE OF -- THEIR QUOTE ON
11 TELEVISION. WE WERE CONTRACTED BY YOU TO PROVIDE MUCH-NEEDED
12 SERVICES; HOWEVER, THESE OWNERS WERE ALLOWED TO REFUSE THESE
13 SERVICES. WHO DO THESE SEX CLUB OWNERS THINK THEY ARE, BY
14 MANDATING WHICH AGENCY THEY WILL LET IN TO PROVIDE PUBLIC
15 HEALTH SERVICES AND WHY IS THE COUNTY ALLOWING THEM TO DO
16 THAT? I'VE BEEN TOLD THERE IS A FEAR IN THE COUNTY, MAYBE IT'S
17 NOT CORRECT, BUT I'VE BEEN TOLD THERE IS A FEAR OF THE WRATH
18 OF THE GAY COMMUNITY IF YOU TAKE ACTION ON THIS. AS A MEMBER
19 OF THE GAY COMMUNITY THAT NEARLY GOT THROWN OUT OF HERE IN THE
20 MID-'90S, I THINK IT WAS BY SUPERVISOR BURKE, PLEASE DO NOT
21 LET THAT DETER YOU. THERE IS AN URGENT NEED FOR YOUR
22 LEADERSHIP. IN ORDER TO STOP THE CONTINUED NEW H.I.V AND
23 S.T.D. INFECTIONS, REAL ACTION AND REGULATIONS ARE NEEDED NOW.
24 GIVE THE A.I.D.S. AND S.T.D. COUNTY DEPARTMENTS THE
25 REGULATIONS THEY NEED TO ENSURE THAT URGENT SERVICES ARE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROVIDED. WE URGE YOU TO PLEASE SPEED UP THIS REVIEW AND GET
2 THESE BUSINESSES IN CONTROL AS SOON AS POSSIBLE. THANK YOU.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. ITEM 9 IS BEFORE US. QUENTIN
5 O'BRIEN. I CALLED. DO YOU STILL WANT TO SPEAK? OH, OKAY. YOU
6 DIDN'T COME UP SO I THOUGHT -- OKAY.

7

8 **QUENTIN O'BRIEN:** GOOD MORNING, SUPERVISORS. MY NAME IS QUENTIN
9 O'BRIEN. I'M DIRECTOR OF HEALTH AND MENTAL HEALTH SERVICES FOR
10 THE L.A. GAY AND LESBIAN CENTER. THE CENTER WELCOMES THIS
11 OPPORTUNITY FOR A RENEWED AND THOROUGH EXAMINATION OF HOW TO
12 PREVENT THE TRANSMISSION OF H.I.V AND OTHER SEXUALLY-
13 TRANSMITTED DISEASES. OVER THE 20 YEARS THAT H.I.V DISEASE IS
14 DISPROPORTIONATELY IMPACTED THE GAY, BISEXUAL AND TRANSGENDER
15 MEMBERS OF THIS COMMUNITY, WE HAVE LEARNED THAT BIGOTRY,
16 RACISM, POVERTY, AND SELF-ESTEEM ALL PLAY A ROLE IN ITS
17 TRANSMISSION AND THAT SIMPLE MESSAGES OF HOW TO HAVE SAFER SEX
18 DO NOT WORK ON THEIR OWN. THE L.A. GAY AND LESBIAN CENTER IS
19 ANXIOUS TO PARTICIPATE IN THIS EFFORT AND WELCOMES THE
20 OPPORTUNITY TO MEET WITH A DIVERSE REPRESENTATION OF MEN WHO
21 HAVE SEX WITH MEN TO SEEK A SOLUTION WHICH WILL WORK FOR US
22 AND OUR COMMUNITY. THANK YOU, SUPERVISORS.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE, CHAIR:** THANK YOU. THANK YOU FOR COMING DOWN. THE
2 ITEM IS BEFORE US. MOVED BY SUPERVISOR YAROSLAVSKY. DID YOU
3 HAVE A COMMENT OR AMENDMENT?

4

5 **SUP. YAROSLAVSKY:** JUST BRIEFLY, MR. CHAIRMAN. I APPRECIATE ALL
6 THE COMMENTS, INCLUDING THE LAST ONE, AND I THINK EVERYONE WHO
7 HAS BEEN INVOLVED IN THIS KNOWS THAT I AND MY STAFF HAVE BEEN
8 VERY OPEN AND UPFRONT ABOUT THIS. WE NEED TO ADDRESS IT IN A
9 LOGICAL, REASONED WAY BUT THERE IS AN ISSUE THAT PERHAPS WE
10 CAN -- WE, AS A COMMUNITY AND AS A SOCIETY, CAN HAVE SOME
11 IMPACT ON AND SAVE LIVES, AND WE WANT TO DO IT COLLABORATIVELY
12 WITH ALL INVOLVED. AND I THINK THAT'S THE MESSAGE HERE. WE'RE
13 NOT SNOOPING ON ANYBODY'S ACTIVITIES AND WE DON'T WANT TO
14 APPEAR TO BE ASSERTING ANY -- WELL, WE'RE SIMPLY TRYING TO
15 FIND A COLLABORATIVE WAY WHERE EVERYBODY BUYS INTO HOW WE CAN
16 REDUCE THE GROWING INCIDENCE OF SEXUALLY TRANSMITTED DISEASES
17 IN SOME OF THE FACILITIES THAT ARE OUTLINED IN MY MOTION AND I
18 THINK IT'S AN OPPORTUNITY TO DO IT CONSTRUCTIVELY AND THAT'S
19 THE SPIRIT IN WHICH WE OFFER IT. I WISH WE COULD DO IT IN LESS
20 THAT 90 DAYS AND, FRANKLY, IF WE CAN DO IT IN LESS THAN 90
21 DAYS WITH A REPORT BACK FROM OUR DEPARTMENT OF HEALTH
22 SERVICES, WE WILL. BUT I'M REALISTIC ABOUT THIS AND WE HOPE
23 THAT, IN THIS INTERIM PERIOD, WHEN THE HEALTH DEPARTMENT COMES
24 BACK WITH ITS RECOMMENDATIONS, WHICH MAY INCLUDE CHANGES IN
25 OUR ORDINANCES, BY THE WAY, SOME HAVE CONTACTED ME ON -- THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE'LL HAVE A ROAD MAP, A LIFE-SAVING ROAD MAP THAT EVERYBODY
2 CAN AGREE TO. SO I APPRECIATE THE COMMENTS AND WE WILL WORK
3 WITH ALL PARTIES CONCERNED IN THE DAYS AHEAD. THANK YOU.

4

5 **SUP. KNABE, CHAIR:** OKAY. MOVED BY SUPERVISOR YAROSLAVSKY, THE
6 CHAIR WILL SECOND. WITHOUT OBJECTION, SO ORDERED. I THINK
7 WE'LL DO ADJOURNMENTS. SUPERVISOR MOLINA, DO YOU HAVE ANY
8 ADJOURNMENTS?

9

10 **SUP. MOLINA:** YES, I DO. I HAVE ONE. I'VE BEEN ASKED BY A
11 CONSTITUENT TODAY THAT WE ADJOURN IN THE MEMORY OF MR. J. J.
12 JONES, A WELL-KNOWN LOCAL BLUES MUSICIAN. MR. JONES,
13 AFFECTIONATELY KNOWN AS BAD BOY JONES, WAS ORIGINALLY FROM
14 BATON ROUGE, LOUISIANA. HE BEGAN PERFORMING AT LOCAL CLUBS IN
15 THE 1950S AND EVENTUALLY BECAME A FIXTURE IN THE LOS ANGELES
16 BLUES SCENE. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO HIS
17 FAMILY AND HIS NUMEROUS FANS. THAT'S ALL I HAVE.

18

19 **SUP. KNABE, CHAIR:** SO ORDERED. SUPERVISOR BURKE, DO YOU HAVE
20 ADJOURNMENTS?

21

22 **SUP. BURKE:** YES, I DO. I MOVE THAT, WHEN WE ADJOURN TODAY, WE
23 ADJOURN IN MEMORY OF ROY MEDAN, WHO PASSED AWAY IN A TRAGIC
24 AIRPLANE ACCIDENT AT COMPTON AIRPORT LAST WEEK. HE WAS 76. ROY
25 WORKED FOR MANY YEARS FOR AMERICAN AIRPORTS, WHO ARE BASED AT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE COMPTON AIRPORT. HE IS SURVIVED BY HIS LONG-TIME FRIEND,
2 JEANNE MC LENNAN. ELVENA STATUM BONDS, A LONG-TIME RESIDENT OF
3 THE SECOND DISTRICT, PASSED AWAY ON THE 21ST AT THE AGE OF 99.
4 SHE'S SURVIVED BY HER DAUGHTER, ELINOR YARBER. CHARLES E.
5 WINDSOR, WHO PASSED AWAY FEBRUARY 2ND AT THE AGE OF 76. HE WAS
6 A LONG-TIME RETIRED COUNTY EMPLOYEE. HE WAS ONE OF THE FIRST
7 ADMINISTRATORS AT MARTIN LUTHER KING HOSPITAL AND HE WAS VERY
8 CLOSE TO THE LATE SUPERVISOR KENNETH HAHN. CHARLES WINDSOR'S
9 FATHER WAS THE OWNER AND PHARMACIST OF THE DRUG STORE ON 53RD
10 AND MAIN IN LOS ANGELES FOR MANY YEARS. DURING CHARLES'
11 RETIREMENT YEARS IN OAKLAND, HE LIKED PLAYING AND TEACHING
12 CHESS TO TEENAGERS, VOLUNTEERED AT DIFFERENT HOSPITALS THAT
13 NEEDED HELP. HE IS SURVIVED BY HIS LOVING WIFE, NANCY WINDSOR,
14 A DAUGHTER, KAREN HILL. HE IS ALSO SURVIVED BY HIS DAUGHTER-
15 IN-LAW, THELMA SMITH, WHO IS WITH THE SUGAR RAY YOUTH
16 FOUNDATION. AND MELVIN BRED, A LONG-TIME RESIDENT OF THE
17 SECOND DISTRICT, VERY ACTIVE IN THE RECOVERY COMMUNITY. HE WAS
18 SHOT AND KILLED, UNFORTUNATELY, LAST WEEK WHILE WORKING ON HIS
19 VEHICLE. NO ONE HAS BEEN APPREHENDED. HE IS SURVIVED BY JANICE
20 CLEVELAND. AND U.S. DISTRICT JUDGE HARRY HUPP, WHO PASSED AWAY
21 JANUARY 27TH AFTER SUFFERING A MASSIVE STROKE IN HIS HOME. HE
22 WAS 74. HE IS THE JUDGE THAT REFORMED THE WAY HOMELESS DRUNKS
23 WERE TREATED BY L.A. POLICE A QUARTER OF A CENTURY AGO. HE WAS
24 A REPUBLICAN NAMED BY THE SUPERIOR COURT BY THEN GOVERNOR
25 RONALD REAGAN IN 1972. HE WAS APPOINTED TO THE U.S. DISTRICT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COURT BENCH BY THEN PRESIDENT REAGAN IN 1984. HE WAS WIDELY
2 REGARDED AS A CALMING INFLUENCE WHOSE EASYGOING MANNER WAS
3 APPRECIATED BY ALMOST EVERYONE WHO APPEARED BEFORE HIM IN
4 COURT. HE IS SURVIVED BY HIS WIFE OF 50 YEARS, PATRICIA, AND
5 FOUR CHILDREN, TWO GRANDCHILDREN AND TWO SISTERS.

6

7 **SUP. KNABE, CHAIR:** ALL MEMBERS ON THE JUDGE. SO ORDERED. ZEV,
8 DO YOU HAVE ANY ADJOURNMENTS?

9

10 **SUP. YAROSLAVSKY:** I'D ASK THAT WE ADJOURN IN THE MEMORY OF
11 BESSIE KAUFMAN, WHO IS SURVIVED BY HER SON, NEIL, DIRECTOR OF
12 THE DIVISION OF ACADEMIC PRIMARY CARE PEDIATRICS AT CEDARS-
13 SINAI MEDICAL CENTER AND TWO DAUGHTERS. NEIL IS A MEMBER OF
14 THE FROP TEN FIRST FIVE COMMISSION.

15

16 **SUP. KNABE, CHAIR:** I'D LIKE TO JOIN THAT. ALL MEMBERS.

17

18 **SUP. YAROSLAVSKY:** ALSO ASK THAT WE ADJOURN IN THE MEMORY OF
19 GWENDOLYN LACKEY BATTLE, LONG-TIME EDUCATOR IN THE L.A.
20 UNIFIED SCHOOL DISTRICT FOR 30 YEARS WHO RECENTLY PASSED AWAY.
21 HER INVOLVEMENT, DURING THE 1970 WITH THE UNITED TEACHERS
22 CAUCUS LED TO THE FORMATION OF THE UNITED TEACHERS OF LOS
23 ANGELES UNION. SHE IS SURVIVED BY HER FOUR DAUGHTERS, YVETTE
24 TOWNSEND, DEPUTY DIRECTOR OF THE DEPARTMENT OF MENTAL HEALTH,
25 YVONNE JACKSON AND ANDREA SIMS. ALSO ASK THAT WE ADJOURN IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE MEMORY OF MARIO LARIOS, WHO WAS A BROTHER OF A FORMER
2 EMPLOYEE OF MINE AND NOW C.A.O. EMPLOYEE, EDDIE LARIOS. HE IS
3 SURVIVED BY HIS BROTHER, EDWARD, AND QUITE A NUMBER OF OTHER
4 FAMILY MEMBERS. HE WAS ONE OF THE THREE PEOPLE WHO WAS
5 MURDERED IN SAN GABRIEL VALLEY LAST WEEK.

6

7 **SUP. KNABE, CHAIR:** I WOULD LIKE TO JOIN IN THAT.

8

9 **SUP. YAROSLAVSKY:** I'M STILL TRYING TO FIGURE OUT WHAT HAPPENED
10 THERE.

11

12 **SUP. BURKE:** YOU HAVE TWO OF MY ADJOURNMENTS.

13

14 **SUP. KNABE, CHAIR:** OKAY.

15

16 **SUP. BURKE:** ANITA ADDISON, AN INDEPENDENT PRODUCER AND
17 DIRECTOR WHO WAS ONE OF THE FIRST AFRICAN-AMERICAN WOMEN TO
18 HOLD A SENIOR PRODUCTION POSITION AT A MAJOR TELEVISION
19 NETWORK, PASSED AWAY SATURDAY IN NEW YORK CITY AT THE AGE OF
20 51. SHE LIVED IN LOS ANGELES, WAS WORKING ON TELEVISION SERIES
21 IN NEW YORK WHEN SHE BECAME ILL EARLY LAST WEEK. SHE IS
22 SURVIVED BY HER SISTER, ALVETA ADDISON, AND A BROTHER, DONALD
23 PENDLETON ADDISON, AND WALTER H. TIM LEIMERT, JUNIOR WHO
24 PASSED AWAY JANUARY 21ST IN LOS ANGELES HOME AT THE AGE OF 82.
25 SOUTHLAND DEVELOPER. THE LEIMERT FAMILY NAME CAME TO SYMBOLIZE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A ONE-ACRE LEIMERT PARK WHICH WAS CREATED AND GIVEN TO THE
2 CITY BY HIS FATHER AND THE 600-ACRE MIXED USE DEVELOPMENT WITH
3 THE SAME NAME. THE FAMILY HAS BEEN RECOGNIZED BY THE
4 CALIFORNIA HISTORICAL SOCIETY. TIM LEIMERT WAS A GRADUATE OF
5 U.C.L.A., HE WAS A IN-STADIUM ANNOUNCER AT U.C.L.A. BRUINS
6 FOOTBALL GAMES AND HE SERVED ON THE SMITHSONIAN NATIONAL AIR
7 AND SPACE MUSEUM, A TRUSTEE OF WHITTIER LAW SCHOOL AND ACTIVE
8 IN THE PACIFIC LEGAL FOUNDATION. HE'S SURVIVED BY HIS WIFE,
9 JUDITH HANE LEIMERT, TWO SONS, WALTER III AND NORMAN AND TWO
10 STEPSONS, THREE GRANDSONS, AND SEVEN STEP-GRANDCHILDREN.

11

12 **SUP. KNABE, CHAIR:** SO ORDERED. I MOVE TODAY THAT WE ADJOURN IN
13 MEMORY OF MR. ROBERT BARBER, BETTER KNOWN AS BOB. HE PASSED
14 AWAY ON FEBRUARY 1ST. HE IS THE HUSBAND OF LAURINE BARBER, MY
15 COMMISSIONER ON THE NARCOTICS AND DANGEROUS DRUGS COMMISSION,
16 AND FORMER PRESIDENT OF FEDERATION OF COMMUNITY COORDINATING
17 COUNCIL. BOB AND LAURINE HAD JUST CELEBRATED THEIR 50TH
18 WEDDING ANNIVERSARY ON JANUARY 30TH. HE WILL BE DEEPLY MISSED
19 BY HIS FAMILY AND FRIENDS. BOB IS SURVIVED BY HIS WIFE,
20 LAURINE, AND SON, PAUL, DAUGHTERS, SHERYL AND MICHELLE,
21 BROTHER, RICHARD, AND 17 GRANDCHILDREN. HE WAS A GOOD GUY AND
22 WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN MEMORY OF
23 MATTHEW BURKE, WHO PASSED AWAY AND HE'LL BE SORELY MISSED BY
24 HIS FAMILY AND FRIENDS. HE IS SURVIVED BY A GOOD FRIEND OF
25 MINE, HIS SON, RICH. ALSO THAT WE ADJOURN IN MEMORY OF PHYLENE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOOTE OF LAKEWOOD WHO PASSED AWAY AT THE YOUNG AGE OF 58.
2 FAMILY AND FRIENDS WILL MISS HER. SHE IS SURVIVED BY HER
3 LOVING HUSBAND, GEORGE, DAUGHTER DEANNA, SONS, JOHN AND JIM,
4 GRANDCHILDREN, ANTHONY AND COURTNEY, SARAH, RENEE, AND
5 BROTHER, MARVIN. AND ALSO THAT WE ADJOURN IN MEMORY OF EUGENE
6 KUMM, WHO DIED IN A TRAGIC HIKING ACCIDENT NEAR FOREST FALLS
7 IN THE... AND HE WAS 25 YEARS OLD. HE WAS AN INCREDIBLE
8 ATHLETE AND A GRADUATE OF THE UNIVERSITY OF NEBRASKA AND A
9 FIELD ENGINEER FOR KIEWIT INDUSTRIES IN THE LONG BEACH OFFICE
10 AND HE IS SURVIVED BY HIS PARENTS. WITH THAT, SO ORDERED. I
11 BELIEVE THAT DOES THE ADJOURNMENTS AND MOTIONS FOR NEXT WEEK.
12 WE HAVE PUBLIC COMMENTS, RONNEE ELLIS.

13

14 **RONNEE ELLIS:** THANK YOU, MR. CHAIR, AND MAYOR OF THE
15 UNINCORPORATED COMMUNITIES OF THE COUNTY. I HAVE SUCH A DUMB
16 COUGH. I HAVE SUFFERED A LOSS LAST MONTH AND IT'S IN ALIGNMENT
17 TO A PARTICULAR INDEPENDENT STUDY PROGRAM THAT I PRESENTED TO
18 EACH OF YOU BROTHERS AND SISTERS ELECTED WITHIN THE UPPER
19 CHAIR OF LOCAL GOVERNANCE, MAY 21ST, 2002. I WENT AHEAD AND
20 BECAME A STUDENT, SO I'M STILL A STUDENT. AND MULTIPLE LEVELS
21 OF BORN AND RAISED UNITED STATES CITIZEN LEVELS OF GOVERNANCE,
22 AND BEING SO AND AN ADULT, YOU KNOW, 18 TIMES TWO PLUS A FEW,
23 I HAVE COMPLETED THREE COURSES AND SEISMIC MAGNETIZED. I LOST
24 A CERTIFICATE INSIDE AN ENVELOPE WITH A NEW METHODOLOGY WHICH
25 I DID NOT REQUEST FOR A NEW COURSE THAT I'M SUPPOSED TO BE A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PART OF. OKAY? AND THE CD ROM STILL HAD THE CELLOPHANE ON IT
2 BECAUSE I DON'T HAVE THE EQUIPMENT. SO I NEED TO REQUEST
3 SOMEONE HERE PHYSICALLY IN THIS BUILDING I CAN GO TO AT THIS
4 POINT SO THEY COULD LISTEN TO A PRIVATE CONVERSATION TO BACK
5 EAST ON HOW I COULD GET A HARD COPY, NOT A HARD DRIVE, NOT A
6 CD ROM, OF MY SUPPOSED, LET'S SAY, HMM, ACTIVATE A COURSE.
7 AND, IF I DON'T, THEN I'M GOING TO RECEIVE ONE OF THESE THINGS
8 BY M-A-I-L, HOPEFULLY NOT THE MEDIA KIND. OKAY? THAT'S GOING
9 TO PUT MY STUDENT STATUS IN JEOPARDY.

10

11 **SUP. KNABE, CHAIR:** THANK YOU. IF YOU WILL READ US INTO CLOSED
12 SESSION, I'D APPRECIATE IT.

13

14 **CLERK VARONA-LUKENS:** THANK YOU, MR. CHAIRMAN. I'LL ANNOUNCE
15 THE CONTINUANCES BEFORE I READ THE ANNOUNCEMENT. ON ITEM CS-2
16 AND CS-5...

17

18 **SUP. KNABE, CHAIR:** EXCUSE ME. BEFORE-- I'M SORRY. I'M SORRY.
19 BEFORE WE GO INTO CLOSED SESSION, HE'S ANXIOUSLY AWAITING,
20 SITTING OVER THERE, ET TU, WE'RE GOING TO HAVE A BUDGET UPDATE
21 BY OUR C.A.O., MR. JANSSEN.

22

23 **C.A.O. JANSSEN:** EVERYBODY WAS RUNNING OUT OF THE ROOM SO...
24 THANK YOU, MR. CHAIR. GIVEN THE FACT THAT WE'RE SIMPLY
25 RELEASING AND PRESENTING INFORMATION TODAY ON THE STATE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUDGET, THIS IS NOT A TIME FOR DISCUSSING, IT'S A TIME FOR
2 PROVIDING INFORMATION. WE HAVE THE ELECTION AND MAY REVISE
3 BEFORE ANY SERIOUS DISCUSSIONS ARE REALLY HELD IN CALIFORNIA
4 ON SOLVING THE 26-BILLION-DOLLAR PROBLEM THAT'S BEEN
5 IDENTIFIED IN THE GOVERNOR'S BUDGET. LET ME MAKE JUST A FEW
6 COMMENTS, THOUGH, ABOUT THE INFORMATION THAT WE PRESENTED AND
7 I'LL KEEP IT MORE BRIEF THAN I HAD PLANNED. THE GOVERNOR IS
8 SOLVING 26-BILLION-DOLLAR PROBLEM, A 9.2-BILLION-DOLLAR
9 ACCUMULATED DEFICIT THAT HE WAS LEFT WITH, A 3-BILLION-DOLLAR
10 CURRENT PROBLEM, A 14-BILLION-DOLLAR BUDGET YEAR PROBLEM. THE
11 SOLUTION FOR NEXT YEAR IMPACTS L.A. COUNTY'S BUDGET BY ALMOST
12 HALF A BILLION DOLLARS. ALMOST A HALF A BILLION DOLLARS, 489
13 MILLION DOLLARS, AND WE HAVE PROVIDED TWO REPORTS THAT
14 SUMMARIZE THE DETAILS OF THOSE PROPOSED REDUCTIONS, SEPARATED
15 THEM INTO TWO SEPARATE REPORTS BECAUSE SOME OF THEM ARE THE
16 TRADITIONAL KINDS OF REDUCTIONS THAT WE FACE EVERY YEAR IN
17 DEALING WITH THE STATE OF CALIFORNIA BUT, MORE IMPORTANTLY,
18 THE GOVERNOR PROPOSED THIS YEAR TO TRANSFER 1.34 BILLION
19 DOLLARS FROM LOCAL GOVERNMENT PROPERTY TAX TO SCHOOLS TO HELP
20 FUND THE SCHOOLS, SOMETHING THEY HAVE NOT DONE IN OVER 10
21 YEARS. WE IDENTIFY IN OUTSIDE OF THE PROPERTY TAX PROBLEM, THE
22 PROBATION DEPARTMENT IS FACING THE BIGGEST POTENTIAL REDUCTION
23 FOR THE LOSS OF FEDERAL WELFARE FUNDS OF \$83 MILLION THAT WILL
24 REQUIRE, AS ONE ALTERNATIVE, THE CLOSURE OF ALL 12 OF THE
25 JUVENILE CAMPS. AND THIS INFORMATION THAT'S BEEN PROVIDED BY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DEPARTMENTS ON POTENTIAL CUTS IS JUST THAT. IT IS POTENTIAL
2 CUTS. WE'RE NOT MAKING RECOMMENDATIONS AT THIS TIME. WE'RE NOT
3 ASKING THE BOARD TO MAKE DECISIONS AT THIS TIME BUT, WHEN
4 SOMEBODY ASKS, AND THEY WILL IN SACRAMENTO, HOW DO THESE CUTS
5 IMPACT YOU, WE NEED TO HAVE SOME KIND OF BASELINE TO EXPLAIN
6 THAT TO THEM, SO PROBATION DEPARTMENT IS PARTICULARLY HARD
7 HIT. THEY'RE DEFERRING MANDATE REIMBURSEMENTS AGAIN. THEY'RE
8 NOT GOING TO FUND US FOR THE SB-90 COSTS FOR THE THIRD YEAR IN
9 A ROW. THEY'RE SUSPENDING PROP 42, LOCAL TRANSPORTATION
10 DOLLARS ARE AGAIN BEING USED BY THE STATE TO BALANCE THEIR
11 BUDGET. FEDERAL CHILD SUPPORT PENALTY. WE'RE REQUIRED TO PAY A
12 QUARTER OF THAT. AND THE VLF GAP LOAN HAS INCREASED BY \$500
13 MILLION CURRENT YEAR AND IT IS INEXPLICABLE TO ANYONE HOW THEY
14 ARRIVED AT THAT FIGURE OR HOW IT FITS INTO THEIR PLAN. THE
15 BIGGER IMPACT REALLY HAS TO DO WITH PROPERTY TAX. THE TRANSFER
16 OF PROPERTY TAX FOR LOS ANGELES COUNTY, IT'S A \$289 MILLION
17 TRANSFER. AND THIS SPECIFICALLY WAS A REQUEST OF THE CHAIR TO
18 REPORT BACK ON THE PROPERTY TAX. AND ONE POINT I WANT TO MAKE
19 VERY CLEARLY IS, WHEN YOU HEAR FROM THE STATE, THE LOCAL
20 GOVERNMENT SHOULD SHARE THE PAIN, AND A 1.3-BILLION-DOLLAR
21 TRANSFER IS ABOUT SHARING THE PAIN, THEY HAVE TO UNDERSTAND
22 THAT THERE IS ABSOLUTELY NO RELATIONSHIP BETWEEN PROPERTY TAX
23 AND THE STATE BUDGET DEFICIT. ALL OF THE REST OF THE
24 REDUCTIONS ARE IN THE STATE BUDGET. EVEN THE VEHICLE LICENSE
25 FEE BACKFILL IS IN THE STATE BUDGET. PROPERTY TAXES ARE NOT IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE STATE BUDGET, IT HAS NOTHING TO DO WITH THE STATE BUDGET.
2 IT IS A FLAT OUT RIP-OFF OF OUR MONEY TO SOLVE THEIR PROBLEM.
3 THEY DID IT 10 YEARS AGO AND THEY ARE PROPOSING TO DO IT
4 AGAIN. AND, IN FACT, WE HAVE BEEN SHARING THE PAIN FOR 10
5 YEARS. WE HAVE CONTRIBUTED \$12 BILLION TO FUND SCHOOLS IN THIS
6 STATE OVER THE LAST 10 YEARS. OUR BACKFILL FROM THE STATE PROP
7 172 HAS BEEN 5.5 BILLION. THIS YEAR ALONE, WE WILL LOSE OVER
8 \$700 MILLION THAT YOU WOULD HAVE HAD AVAILABLE TO PUT IN THE
9 HEALTH DEPARTMENT, TO PUT IN PARKS, TO PUT IN THE SHERIFF'S
10 DEPARTMENT, PUT IN DISCRETIONARY PROGRAMS, THAT NOW IS IN THE
11 SCHOOLS OF CALIFORNIA HELPING SOLVE THE STATE BUDGET PROBLEM.
12 THEY APPARENTLY THOUGHT IT WAS SUCH A GREAT IDEA 10 YEARS AGO
13 THAT THEY PROPOSE TO DO IT AGAIN. THE IMPACT OF THAT \$289
14 MILLION WE HAVE IDENTIFIED IN A SEPARATE DOCUMENT. IT IS
15 SEVERE ON DEPARTMENTS THAT HAVE GENERAL FUND BECAUSE L.A.
16 COUNTY BUDGET HAS FEW ALTERNATIVES, LITTLE FLEXIBILITY. IT'S
17 37% OF THE FLEXIBLE REVENUES THAT THE COUNTY HAS. PARTICULARLY
18 HARD HIT, SAME ONES THAT WE'VE BEEN DEALING WITH EVERY YEAR:
19 THE SHERIFF'S DEPARTMENT, DISTRICT ATTORNEY, PARKS, LIBRARIES,
20 PROBATION, ANIMAL CONTROL, JUST ASSUME 37% OF THE GENERAL
21 FLEXIBLE REVENUES OF EVERY DEPARTMENT, AND YOU'RE LOOKING AT
22 OVER 3,000 POSITIONS ELIMINATED, OVER 4,500 TOTAL WITH RESPECT
23 TO THE BUDGET CHALLENGE. AND THAT'S ALL DETAILED IN GREAT
24 DETAIL. AND, AGAIN, IT IS SIMPLY A REPRESENTATION OF WHAT WE
25 SPEND OUR MONEY ON AND WHAT ARE SOME OF THE OPTIONS WE WILL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LOOK AT. WE'VE ALSO INCLUDED IN THE DOCUMENT THE COST OF A 1%
2 SALARY INCREASE FROM THE COUNTY, \$25 MILLION, \$4 MILLION IF WE
3 WERE TO DO FURLONGHS. THERE ARE OTHER THINGS THAT WE WOULD
4 LOOK AT WHEN WE REACH THE END BUT THAT DEFICIT OF \$459 MILLION
5 CANNOT BE MADE UP SOLELY BY THAT. AND FINALLY, I THINK THE
6 QUESTION HAS TO BE ASKED, WHOSE PROBLEM IS THIS, REALLY? WE
7 DID NOT, IN LOCAL GOVERNMENT, CREATE THE PROBLEM AND I DON'T
8 THINK WE SHOULD BE PUNISHED FOR MANAGING OUR RESOURCES
9 RESPONSIBLY. JUST TO LIST A FEW, \$12 BILLION OVER 10 YEARS.
10 YOUR BOARD HAS EXERCISED GREAT RESTRAINT WHEN IT COMES TO
11 SALARIES AND BENEFITS. EVERYBODY IN THE STATE OF CALIFORNIA,
12 QUOTE/UNQUOTE HAS DONE THREE PERCENT AT 50, RETIREMENT SYSTEMS
13 UP AND DOWN THE STATE ARE SUFFERING, THE STATE IS SUFFERING,
14 THEY HAVE MULTIPLE YEAR CONTRACTS. THEY'RE GIVING MULTIPLE
15 YEAR CONTRACTS FOR SALARY INCREASES AT THIS TIME. WE DID NOT.
16 OUR LAW AND PUBLIC SAFETY HAVE GONE OVER A YEAR NOW WITHOUT A
17 CONTRACT. WE SIGNED AN AGREEMENT WITH 660, A VERY MODEST
18 INCREASE AFTER A YEAR -- ALMOST A YEAR AND A HALF OF ZERO
19 SALARY INCREASE. THERE'S A FINANCIAL TRIGGER THAT 660
20 SUPPORTED THAT WOULD ALLOW US NOT TO DO THAT IF WE HAD SEVERE
21 PROBLEMS WITH THE STATE OF CALIFORNIA. YOU HAVE BEEN FISCALLY
22 RESPONSIBLE WHEN IT COMES TO BOTH RETIREMENT AND SALARIES IN
23 THIS COUNTY. I CAN'T SAY THE SAME FOR THE STATE. MAINTAINED
24 OUR STRONG BOND RATINGS. THE STATE RATINGS ARE TRIPLE B. OURS
25 ARE STILL AS STRONG AS THEY HAVE BEEN FOR THE LAST FIVE YEARS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND THEY'RE STRONG BECAUSE NEW YORK RECOGNIZES THE POLITICAL
2 COMMITMENT OF THIS BOARD AND MANY OTHER BOARDS TO MAKE TOUGH
3 FISCAL DECISIONS WHEN CONFRONTED WITH THEM AND THAT'S WHAT WE
4 HAVE BEEN DOING OVER THE LAST SEVERAL YEARS TO MAINTAIN OUR
5 LOCAL BUDGET IN BALANCE. THIS YEAR, WE FUNDED \$273 MILLION IN
6 STATE CUTS. WE PAID FOR THAT. \$273 MILLION. WE ALSO MANAGED AN
7 ADDITIONAL \$292 MILLION REDUCTION IN OUR OWN BUDGET, OVER \$500
8 MILLION THAT WE DEALT WITH THIS YEAR TO BALANCE OUR BUDGET.
9 HEALTH DEPARTMENT. ALMOST TWO YEARS AGO, YOU STARTED DEALING
10 WITH A PROBLEM THAT WAS THREE TO FOUR YEARS IN THE FUTURE, A
11 \$700 MILLION CLIFF IN THE DEPARTMENT OF HEALTH SERVICES THAT
12 WE CONTINUED TO STRUGGLE WITH AND WORK ON AND BUT WE'RE SIMPLY
13 NOT WAITING UNTIL '05/'06 FOR THE CLIFF TO HAPPEN. YOU'RE
14 MAKING TOUGH FINANCIAL DECISIONS AT THAT TIME. WE'VE HAD
15 REVENUE SHORTFALLS AND PROP 172 AND REALIGNMENT. WE'VE DEALT
16 WITH THOSE. AND THE COUNTY HAS BEEN IN THE FOREFRONT OF ALL OF
17 THE ATTEMPTS TO REFORM WORKERS' COMPENSATION AND WE HAVE DONE,
18 I THINK, AN OUTSTANDING JOB IN THAT AREA. THERE'S MORE WORK TO
19 BE DONE. SO, JUST TO WRAP UP, UNLIKE THE STATE, WHICH IS
20 RUNNING A DEFICIT OF \$26 BILLION, WE HAVE BEEN OPERATING IN
21 THE BLACK, MAKING SOUND BUT DIFFICULT FINANCIAL DECISIONS AND
22 TAKING \$1.3 BILLION OF PROPERTY TAX, OR \$300 MILLION OUT OF
23 L.A. COUNTY IS SIMPLY UNCALLED FOR, UNJUSTIFIED, AND WRONG.
24 THANK YOU. I'D BE HAPPY TO ANSWER ANY QUESTIONS BUT, AS I
25 SAID, THIS IS INFORMATION THAT'S BEING PROVIDED AT THIS TIME.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** I KNOW ON THE DETAILS, YOU KNOW, AND NOW IS
3 PROBABLY NOT THE TIME, BUT THE ONE QUESTION THAT WE HAD LAST
4 WEEK, HAS THERE BEEN ANY DISCUSSION WITH THE DEPARTMENT OF
5 FINANCE REGARDING THE STATE USING MORE OF THAT \$15 MILLION
6 BOND CAPACITY IN ORDER TO REDUCE THE \$1.3 BILLION SHIFT FROM
7 THE CITIES AND COUNTIES?

8

9 **C.A.O. JANSSEN:** THERE HAVE BEEN DISCUSSIONS WITH FINANCE AND
10 THE GOVERNOR'S OFFICE AT A STAFF LEVEL TO TALK ABOUT WHETHER
11 THERE ARE OPTIONS TO THE 1.3-BILLION-DOLLAR SHIFT IN PROPERTY
12 TAX. THEY'RE VERY PRELIMINARY DISCUSSIONS BUT THAT'S WHAT I
13 ANTICIPATE HAPPENING BETWEEN NOW AND MAY.

14

15 **SUP. KNABE, CHAIR:** OKAY. THANK YOU. YES? MIKE?

16

17 **SUP. ANTONOVICH:** THE -- WHEN THE BOARD -- MAJORITY OF THE
18 BOARD VOTED TO GIVE THE I.H.S.S AN INCREASE, WHICH IS A STATE-
19 FUNDED PROGRAM, WAS THAT \$36 MILLION?

20

21 **C.A.O. JANSSEN:** I SKIPPED OVER I.H.S.S ONLY BECAUSE IT'S SO
22 COMPLICATED. THE GOVERNOR HAS MANY PROPOSALS THAT REDUCE BOTH
23 SERVICES AND WAGES IN I.H.S.S. HE'S PROPOSING TO REDUCE STATE
24 REIMBURSEMENT BACK TO THE MINIMUM WAGE, WHICH IS \$6.75. MOST
25 COUNTIES ARE AT \$8.00, \$8.50, \$9.00. WE ARE, AGAIN, VERY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONSERVATIVE IN TERMS OF WHAT WE FELT WE COULD AFFORD. WE'RE
2 AT \$7.50 IN LOS ANGELES COUNTY BUT IT WOULD COST US \$40
3 MILLION TO MAINTAIN THAT LEVEL SHOULD THE STATE WITHDRAW ITS
4 MONEY.

5

6 **SUP. ANTONOVICH:** BUT WE WERE PUTTING MONEY IN OVER AND ABOVE
7 WHAT THE STATE WAS. THAT WAS A DECISION MADE HERE.

8

9 **C.A.O. JANSSEN:** NO, ALL OF THE...

10

11 **SUP. ANTONOVICH:** NO, WE DIDN'T HAVE TO INCREASE THOSE WAGES.
12 IS THAT NOT CORRECT?

13

14 **C.A.O. JANSSEN:** THE PUBLIC AUTHORITY WAS ESTABLISHED WITH THE
15 UNDERSTANDING THAT IT WOULD COST NO ADDITIONAL GENERAL FUND
16 DOLLARS, IF THAT'S WHAT YOU'RE REFERRING TO.

17

18 **SUP. ANTONOVICH:** RIGHT. THAT'S CORRECT BUT THEN THERE WAS AN
19 ADDITIONAL ALLOCATION OF FUNDS.

20

21 **C.A.O. JANSSEN:** THAT'S CORRECT.

22

23 **SUP. ANTONOVICH:** ABOUT \$36 MILLION?

24

25 **C.A.O. JANSSEN:** THAT'S CORRECT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** SO THERE ARE...

3

4 **C.A.O. JANSSEN:** WE WOULD TAKE A HARD LOOK AT THAT IF THE STATE
5 WITHDREW ITS MONEY.

6

7 **SUP. ANTONOVICH:** AND PERHAPS YOU COULD ALSO GIVE US THE AMOUNT
8 OF SAVINGS IF WE DID NOT HAVE THE LIVING WAGE ORDINANCE THAT
9 WAS ADOPTED A COUPLE YEARS AGO.

10

11 **C.A.O. JANSSEN:** WE CAN DO THAT, SURE. IT'S NOT MUCH, BUT WE
12 CAN...

13

14 **SUP. ANTONOVICH:** WELL, I KNOW, BUT THERE'S...

15

16 **C.A.O. JANSSEN:** RIGHT. EVERY LITTLE BIT.

17

18 **SUP. ANTONOVICH:** EVERY LITTLE BIT COUNTS. BUT MY PROBLEM IS,
19 WHEN WE LOOK AT THE BUDGET, WE OUGHT TO LOOK AT HOW WE CAN
20 INCREASE AND ENHANCE PRODUCTIVITY, HOW WE CAN ENCOURAGE
21 PUBLIC/PRIVATE PARTNERSHIPS TO WORK TOGETHER, AND WE HAVE A
22 HUMANE WAY OF ANALYZING THE BUDGET TO ENSURE THAT THE VITAL
23 SERVICES REMAIN AND, TO USE THE MEDICAL ANALOGY DURING THE
24 CIVIL WAR, WHEN A PERSON WAS WOUNDED IN THE LIMB, THEY
25 AUTOMATICALLY CUT OFF THE LEG OR THE ARM. THEY DIDN'T TREAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE WOUND. AND IT WOULD SEEM TO ME WE NEED TO ADVANCE FROM
2 JUST LOPPING OFF DEPARTMENTS THAT PROVIDE VITAL SERVICES, BE
3 IT FROM PROBATION TO OTHER AREAS, THAT WE FIND WAYS OF
4 ENHANCING PRODUCTIVITY, THAT WE LOOK AT HOW OTHER
5 JURISDICTIONS HAVE MADE TEMPORARY REDUCTIONS IN COSTS IN ORDER
6 COME UP WITH A BALANCED BUDGET. AND THERE'S GOING TO BE A LOT
7 OF GIVE AND TAKE DURING THE NEXT FEW MONTHS WITH THE STATE AND
8 WITH OUR NEIGHBORHOOD ORGANIZATIONS IN AN AREA THAT I'VE, YOU
9 KNOW, PUSHED IN A WHILE, WE COULD HAVE SUBSTANTIAL SAVINGS.
10 AND IT CAN'T BE DONE TOMORROW BUT, HAD WE WORKED ON IT, IT
11 COULD HAVE BEEN. WE NEED TO HAVE OUR LABOR ORGANIZATIONS AND
12 THE COUNTY WORK TOGETHER WITH OUR INSURANCE COMPANIES SO WE
13 CAN GET THE BEST INSURANCE RATES AND HEALTH FOR OUR PEOPLE BY
14 HAVING VOLUME NEGOTIATING AND VOLUME RATES. AND THEN EXPAND
15 THAT TO INCLUDE THE M.T.A AND THE OTHER SMALLER CITIES IN THIS
16 COUNTY SO, WHEN WE NEGOTIATE, WE CAN GET THE BEST RATE INSTEAD
17 OF HAVING SMALLER UNITS NEGOTIATE AND GET VARIOUS RATES THAT
18 REALLY IMPACT AND COST THEIR MEMBERS MORE AND THE COUNTY MORE
19 BECAUSE WE HAVE TO SUBSIDIZE THEM. WE JUST HAVE TO BE CREATIVE
20 IN ADDRESSING THIS AS AN INDIVIDUAL HOUSEHOLD HAS TO BE
21 CREATIVE WHEN THEY HAVE A SHORTAGE OF INCOME.

22

23 **C.A.O. JANSSEN:** SUPERVISOR, I ABSOLUTELY AGREE WITH YOU BUT I
24 DON'T WANT ANYBODY TO BE LEFT WITH THE IMPRESSION THAT THE
25 STATE WAS GOING TO FIND BILLIONS OF DOLLARS OF FRAUD AND WASTE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO SOLVE ITS BUDGET PROBLEM. AND I'M NOT AWARE THAT THEY FOUND
2 ANY. WE ABSOLUTELY HAVE AN OBLIGATION TO THE TAXPAYERS TO DO
3 EXACTLY WHAT YOU SAY. WE HAVE TO BE AS EFFICIENT AND AS
4 EFFECTIVE AS WE CAN HUMANLY CAN AND THERE'S NO QUESTION WE CAN
5 DO BETTER. WE CAN'T DO \$459 MILLION BETTER BUT WE CAN
6 CERTAINLY DO BETTER.

7

8 **SUP. ANTONOVICH:** AND TODAY I UNDERSTAND SENATOR FEINSTEIN HAS
9 ENDORSED THE PROPOSITION ON THE BOND. SO, I MEAN, THERE'S
10 GOING TO BE A LARGE BIPARTISAN EFFORT TO HAVE THOSE
11 PROPOSITIONS ENACTED IN A FEW SHORT WEEKS.

12

13 **C.A.O. JANSSEN:** THE BOND, WE'LL TALK ABOUT THE BOND NEXT WEEK.
14 IT IS A VERY IMPORTANT PART OF THE GOVERNOR'S PACKAGE.

15

16 **SUP. KNABE, CHAIR:** AND I JUST-- MY FRUSTRATION IS THE FACT,
17 DAVID, I MEAN, I-- WHILE WE CONTINUE AND THERE IS
18 OPPORTUNITIES TO MAKE IMPROVEMENTS, THE OTHER ISSUE BEING THAT
19 WE DO PUBLIC/PRIVATE PARTNERSHIPS, WE DO ENHANCED
20 OPPORTUNITIES PRODUCTIVITY AND WE STILL GET PENALIZED FOR IT
21 AND THAT'S, YOU KNOW, BY THE STATE AND THIS PROPERTY TAX
22 SHIFT. I MEAN, IT'S JUST NOT FAIR OR RIGHT, SO... WITH THAT,
23 DO YOU WANT TO READ US INTO...

24

25 **SUP. MOLINA:** MR. CHAIRMAN?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** YES?

3

4 **SUP. MOLINA:** AND I HAVE, CERTAINLY, CONCERNS ABOUT THE BOND
5 ISSUE AND I'LL RAISE NEXT WEEK BUT MY CONCERN HERE IS THAT,
6 WHEN YOU TALK ABOUT CREATIVITY, I SAID, YOU KNOW, I'M WILLING
7 TO OFFER UP ANYTHING. WHO DO WE CREATIVELY CREATE WITH?
8 THERE'S NO DIALOGUE COMING THIS WAY, AS I UNDERSTAND IT. I
9 MEAN, I WAS CRITICAL OF A DEMOCRATIC GOVERNOR WHO, IN ALL THE
10 TIME HE SERVED, NEVER TOOK THE TIME TO PICK UP THE PHONE OR
11 HAVE A MEETING WITH SOME OF US IN LOCAL GOVERNMENT AND SOME OF
12 US IN COUNTY AND I'M GOING TO SAY THE SAME THING ABOUT A
13 REPUBLICAN GOVERNOR. I THINK THAT, YOU KNOW, THERE IS A LOT OF
14 CAMPAIGN PROMISES THAT PEOPLE MAKE BUT THE REALITY IS THAT WE
15 ARE THE ONES WHO ARE GOING TO BE HERE. IT'S A BIG HOLDUP, AS
16 YOU CALLED IT BEFORE. MICHAEL? WE'VE BEEN BURGLARIZED AGAIN
17 AND OUR PEOPLE ARE GOING TO PAY THE PRICE. I MEAN, AND
18 PARTICULARLY THE UNINCORPORATED AREAS, WHICH ARE -- WE PROVIDE
19 DIRECT SERVICES TO. THAT'S WHERE WE'RE GOING TO DIG DEEP AND
20 CUT THEM OUT FIRST. IT'S, WHO AM I CREATING WITH? WHO AM I
21 BEING CREATIVE WITH? WHO DO I DIALOGUE WITH? WHO IS IT THAT I
22 TALK TO ON THE OTHER SIDE TO SAY, "OH, PLEASE BE REASONABLE?"
23 IS IT THE LOCAL GOVERNMENT COMMITTEE OR THE LEGISLATURE OR THE
24 SENATE? I DON'T KNOW. SO IT'S AMAZING TO ME AND I THINK IT HAS
25 TO BE SAID. I MEAN, WE WOULD LIKE TO PARTNER. I MEAN, I



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNDERSTAND THE WOES OF THE STATE AND I CERTAINLY UNDERSTAND
2 THE DILEMMA OF THE BOND BUT IT'S HARD FOR ME TO UNDERSTAND ANY
3 ASPECT WHEN I'M DOING ALL THE DOING OVER HERE AND THERE ISN'T
4 ANYBODY DISCUSSING ANYTHING WITH ME. SO IT'S NOT ALL, YOU
5 KNOW, GIMME, GIMME, GIMME OR I'LL TAKE IT ANYWAY. I WOULD LIKE
6 A PARTNERSHIP AND THAT'S WHAT IT'S SUPPOSED TO BE. YOU KNOW,
7 WE ARE -- AND WE WILL HAVE TO MAKE CUTS. WE KNOW THAT. WE NEED
8 TO SHARE THE PAIN AND WE UNDERSTAND THAT. BUT IT IS HARD FOR
9 ME TO UNDERSTAND WHO I AM SUPPOSED TO DO THIS WITH. NOBODY
10 COMING TO ME AND TALKING TO ME AND I SAID THAT AS WELL, WHEN
11 GRAY DAVIS WAS MANAGING THIS STATE. AND SO I HAVE TO SAY IT
12 NOW. WHO DO I GO TO? WHERE IS MY LEADER? HE CERTAINLY ISN'T
13 TALKING TO ME SO IT'S HARD FOR ME TO UNDERSTAND HOW I CAN HAVE
14 ANY KIND OF A DISCUSSION OR BE SUPPORTIVE IF I DON'T KNOW WHO
15 TO DIALOGUE WITH.

16

17 **CLERK VARONA-LUKENS:** THANK YOU. MR. CHAIRMAN, THE COUNTY
18 COUNSEL REQUESTS A CONTINUANCE ON CS-2 AND CS-5 FOR ONE WEEK.
19 AND ON CS-6, TWO WEEKS. IN ACCORDANCE WITH BROWN ACT
20 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
21 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
22 1, CONFERENCE WITH LEGAL COUNSEL REGARDING EXISTING
23 LITIGATION. ITEM CS-3, CONFERENCE WITH LEGAL COUNSEL REGARDING
24 INITIATION OF LITIGATION, ONE CASE. ITEM CS-4, CONFERENCE WITH
25 LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THREE CASES. ITEMS CS-7, CONFERENCE WITH LABOR NEGOTIATORS,
2 DAVID E. JANSSEN AND DESIGNATED STAFF AND ITEM CS-8,
3 CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS, AS
4 INDICATED ON THE POSTED AGENDA. THANK YOU.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **REPORT OF ACTION TAKEN IN CLOSED SESSION ON FEBRUARY 3, 2004**

2

3 The Board of Supervisors met today in closed session. The
4 following action is being reported:

5

6 CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
7 (Subdivision (a) of Government Code Section 54956.9) Cemex,
8 Inc. v. County of Los Angeles, United States District Court
9 Case No. CV 02 00747 (CAS).

10

11 This is a lawsuit challenging the County's denial of a permit
12 to mine sand and gravel in the Soledad Canyon area.

13

14 Action Taken:

15

16 The Board of Supervisors authorized execution of a consent
17 decree to settle the lawsuit entitled Cemex, Inc. v. County of
18 Los Angeles. The substance of the consent decree shall be
19 identified upon inquiry of any person following execution of
20 the consent decree by Cemex, Inc. and the United States and
21 following the filing of the consent decree with the Federal
22 Court for its consideration.

23

24 The vote of the Board of Supervisors was:

25 Supervisor Molina: Aye



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 Supervisor Burke: Aye
2 Supervisor Yaroslavsky: No
3 Supervisor Antonovich: No
4 Supervisor Knabe: Aye.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in an for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, February 3, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 5th day of February, 2004.

_____(Signature on file)_____

JENNIFER A. HINES

CSR No. 6029/RPR/CRR